



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
DECEMBER 6, 2022 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS**

**AGENDA (p.1-2)**

- I. CALL TO ORDER** ..... Bryn Dodd, President
- II. INVOCATION** ..... Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** ..... Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** .. Kathy Rhodes (p.3)
- V. AWARDS AND RECOGNITION**
  - A. December 2022 Associates of the Month** ..... Russell Tippin
    - Nurse - Tonya Carroll
    - Clinical – Aireshe Peregrino
    - Non-Clinical - Mayra Escontrias
  - B. Unit HCHAPS High Performer(s)** ..... Russell Tippin
    - Dr. Avelino Garcia
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA** ..... Bryn Dodd (p.4-35)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
  - A. Consider Approval of Regular Meeting Minutes, November 1, 2022**
  - B. Consider Approval of Joint Conference Committee, November 22, 2022**
  - C. Consider Approval of Federally Qualified Health Center Monthly Report, October 2022**
  - D. Consider Approval of MCHS Compliance Program Reaffirmation and Compliance Committee Charter**
  - E. Consider Approval of the TCDRS Annual Contribution Authorization**
- IX. COMMITTEE REPORTS**
  - A. Finance Committee** ..... Wallace Dunn (p.36-101)
    - 1. Financial Report for Month Ended October 31, 2022
    - 2. Consent Agenda
      - a. Consider Approval of the Cisco SmartNet Hardware/Software Maintenance Support Agreement Renewal

- b. Consider Approval of the VMware Software License Support Agreement Renewal
- c. Consider Approval of Purchase of Belmont Infusers – Contingency Funding
- d. Consider Approval of Texas Healthcare Linen Contract Renewal
- e. Consider Approval of Nationwide Power Solutions Contract Renewal
- 3. Consider Approval of Cepheid Pricing and Placement Agreement Amendment
- 4. Consider Ratification of Emergency Purchase of Datacenter Power
- 5. Consider Approval of Oracle/Cerner Hospital IQ Perioperative Solutions Software

**B. Executive Policy Committee**..... Kathy Rhodes

**X. TTUHSC AT THE PERMIAN BASIN REPORT**..... Dr. Timothy Benton

**XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**

..... Russell Tippin (p.102)

**A. COVID-19 Update**

**B. Ad hoc Report(s)**

**XII. EXECUTIVE SESSION**

*Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.*

**XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

**A. Consider Approval of MCH ProCare Provider Agreement(s)**

**XIV. ADJOURNMENT** ..... Bryn Dodd

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
NOVEMBER 1, 2022 – 4:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Bryn Dodd, President  
Wallace Dunn, Vice President  
Mary Lou Anderson  
David Dunn  
Don Hallmark  
Kathy Rhodes

**MEMBERS ABSENT:** Richard Herrera

**OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer  
Steve Steen, Chief Legal Counsel  
Matt Collins, Chief Operating Officer  
Steve Ewing, Chief Financial Officer  
Kim Leftwich, Interim Chief Nursing Officer  
Adiel Alvarado, President MCH ProCare  
Dr. Davenport, Chief of Staff  
Dr. Pinnow, Vice Chief of Staff  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to the CEO  
Various other interested members of the  
Medical Staff, employees, and citizens

**I. CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 4:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Farrell Ard offered the invocation.

**III. PLEDGE OF ALLEGIANCE**

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

**IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Wallace Dunn presented the Mission, Vision and Values of Medical Center Health System.

**V. AWARDS AND RECOGNITION**

**A. November 2022 Associates of the Month**

Russell Tippin, President/Chief Executive Officer, introduced the November 2022 Associates of the Month as follows:

- Clinical – Rachel Arellano
- Non-Clinical – Amy Silva
- Nurse – Sylvia Ruiz

**B. Unit HCAHPS High Performers**

Russell Tippin, President/Chief Executive Officer, introduced the Unit HCAHPS High Performer(s)

- WSMP Endo Surgery
- FHC West OB

**VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

**VII. PUBLIC COMMENTS ON AGENDA ITEMS**

No comments from the public were received.

**VIII. APPOINTMENT OF ECHD CHIEF OF POLICE**

Bryn Dodd, President, administered the oath to newly appointed Chief Kelly Ceci, I and his wife, Sarah Cecil, pinned his badge.

**IX. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, October 4, 2022**
- B. Consider Approval of Emergency Meeting Minutes, October 20, 2022**
- C. Consider Approval of Joint Conference Committee, October 25, 2022**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, September 2022**

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Wallace Dunn moved, and Kathy Rhodes seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

**X. COMMITTEE REPORTS**

**A. Audit Committee**

1. Update of Interim Audit Work
2. 2022/2023 Project Plan

Wallace Dunn moved, and David Dunn seconded the motion to approve the Audit Committee report as presented. The motion carried.

**B. Finance Committee**

1. Quarterly Investment Report – Quarter, 4, FY 2022
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended September 30, 2022
4. Consent Agenda
  - a. Consider Approval of CareFusion Solutions LLC Contract Renewal
  - b. Consider Approval of UpToDate Contract Renewal
5. Consider Approval of AP Automation Software Agreement with Premier

Wallace Dunn moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

**XI. TTUHSC AT THE PERMIAN BASIN REPORT**

No report was given.

**XII. NURSING WORKFORCE / MAGNET UPDATE**

Kim Leftwich, Interim Chief Nursing Officer and Dani Butterfield, Magnet Director, provided the Nursing Workforce and Magnet update to the ECHD Board.

This report was informational only. No action was taken.

**XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

**A. COVID-19 Update**

Russell Tippin reported that COVID-19 numbers remain low; there are only 2 patients in-house.

Wallace Dunn stated that he hopes this is the last COVID-19 update the board receives.

This report was informational only. No action was taken.

**B. COVID-19 Masking Plan Update**

Russell Tippin reported that he has the 14-page universal masking policy, which details the changes to MCH masking guidelines. The masking policy coordinates directly with the Community Level and County Transmission Levels.

This report was informational only. No action was taken.

**C. Ad hoc Report(s)**

The Regional Services Update was provided.

This report was informational only. No action was taken.

#### **XIV. EXECUTIVE SESSION**

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of MCH ProCare, presented the provider agreements and provided a cardiology update to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Russell Tippin, President/Chief Executive Officer, Steve Steen, Chief Legal Counsel, and Matt Collins, Chief Operating Officer, led the board in discussions about the Permian Basin Behavioral Health Center.

Russell Tippin and Steve Steen led the board in discussions about an amendment with Nacero.

**Executive Session began at 5:00 p.m.**

**Executive Session ended at 6:11 p.m.**

#### **XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

##### **A. Consider Approval of MCH ProCare Provider Agreement(s).**

Bryn Dodd presented the following new agreements:

- Benjamin Cunningham, M.D. – This a three (3) year Orthopedics Contract.
- Iva Fontenot, CRNA – This is a three (3) year Anesthesia Contract.
- Corey Smith, CNRA – This is a one (1) year Anesthesia Contract.
- Katrina Loera, FNP – This is a three (3) year Gastroenterology Contract.

Bryn Dodd presented the following amendment:

- Domingo Caparas, M.D. – This is an amendment to a Hospitalist Contract.

Bryn Dodd presented the following renewal agreements:

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- Valerie Drnovsek, M.D. – This is three (3) year renewal of a Radiology Contract.
- George Rodenko, M.D. – This is a three (3) year renewal of a Radiology Contract.

Wallace Dunn moved, and Kathy Rhodes seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

**B. Consider Approval of Nacero Amendment.**

This item was tabled. No action was taken.

**XVI. ADJOURNMENT**

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 6:11 p.m.

Respectfully submitted,



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David Dunn, Secretary  
Ector County Hospital District Board of Directors



December 6, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
 BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

**Medical Staff:**

| Applicant              | Department | Specialty/Privileges | Group  | Dates                 |
|------------------------|------------|----------------------|--------|-----------------------|
| Kristina McAuliffe, MD | OB/GYN     | OB/GYN               | TTUHSC | 12/06/2022-12/05/2023 |
| Lisa Moore, MD         | OB/GYN     | OB/GYN               | TTUHSC | 12/06/2022-12/05/2023 |
| Tamara Trella, MD      | Radiology  | Telemedicine         | VRAD   | 12/06/2022-12/05/2024 |

**Allied Health:**

| Applicant                | Department | AHP Category | Specialty/Privileges | Group              | Sponsoring Physician(s)  | Dates                 |
|--------------------------|------------|--------------|----------------------|--------------------|--|-----------------------|
| Chineme Chima-Nlewem, PA | Medicine   | AHP          | Physician Assistant  | ProCare            | Dr. Othee  | 12/06/2022-12/05/2024 |
| *Michele Foster, NP      | Medicine   | AHP          | Nurse Practitioner   |                    | Dr. Anand Reddy  | 12/06/2022-12/05/2024 |
| *Sabino Lopez, CRNA      | Anesthesia | AHP          | CRNA                 | Midwest Anesthesia | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore | 12/06/2022-12/05/2024 |
| *Genaro Marquez, CRNA    | Anesthesia | AHP          | CRNA                 | Midwest Anesthesia | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore | 12/06/2022-12/05/2024 |

\*Please grant temporary Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff  
 Executive Committee Chair  
 /MM



December 6, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

| Applicant                    | Department  | Status Criteria Met | Staff Category | Specialty/ Privileges | Group              | Changes to Privileges | Dates                 |
|------------------------------|-------------|---------------------|----------------|-----------------------|--------------------|-----------------------|-----------------------|
| Abdul Alarhayem, MD          | Surgery     | Yes                 | Associate      | Vascular Surgery      | ProCare            | None                  | 12/01/2022-11/30/2023 |
| Kristian Delgado, MD         | Anesthesia  | Yes                 | Associate      | Pain Management       |                    | None                  | 12/01/2022-11/30/2023 |
| Shannon Garitty, MD          | Anesthesia  | Yes                 | Associate      | Pain Management       |                    | None                  | 12/01/2022-11/30/2023 |
| Scott Irvine, MD             | Anesthesia  | Yes                 | Associate      | Pain Management       |                    | None                  | 12/01/2022-11/30/2023 |
| Benjamin Lowry, MD           | Anesthesia  | Yes                 | Associate      | Pain Management       |                    | None                  | 12/01/2022-11/30/2023 |
| Sara Banerjee, MD            | Radiology   | Yes                 | Telemedicine   | Telemedicine          | VRAD               | None                  | 01/01/2023-12/31/2025 |
| Ramachandra Chemitiganti, MD | Medicine    | Yes                 | Active         | Internal Medicine     | TTUHSC             | None                  | 01/01/2023-12/31/2025 |
| Rajnarsing Chennamaneni, MD  | Hospitalist | Yes                 | Active         | Hospitalist           | ProCare            | None                  | 01/01/2023-12/31/2025 |
| Khavar Dar, MD               | Medicine    | Yes                 | Active         | Pulmonary             |                    | None                  | 01/01/2023-12/31/2025 |
| Manoher Gurru, MD            | Medicine    | Yes                 | Affiliate      | Neurology             |                    | None                  | 01/01/2023-12/31/2025 |
| Stephanie Kubacak, MD        | Medicine    | Yes                 | Active         | Internal Medicine     | ProCare            | Yes                   | 01/01/2023-12/31/2025 |
| Kalpana Prasad, MD           | Medicine    | Yes                 | Affiliate      | Internal Medicine     |                    | None                  | 01/01/2023-12/31/2025 |
| Prema Vindhya, MD            | Medicine    | Yes                 | Affiliate      | Dermatology           |                    | None                  | 01/01/2023-12/31/2025 |
| Gadiel Alvarado, DO          | Medicine    | Yes                 | Associate      | Infectious Disease    | Eagle Telemedicine | None                  | 02/01/2023-01/31/2025 |

|                        |                    |     |                     |                                |                           |      |                       |
|------------------------|--------------------|-----|---------------------|--------------------------------|---------------------------|------|-----------------------|
| Timothy Braatz, MD     | Radiology          | Yes | Telemedicine        | Telemedicine                   | VRAD                      | None | 02/01/2023-01/31/2025 |
| Justin Brown, DPN      | Surgery            | Yes | Affiliate           | Podiatry                       |                           | None | 02/01/2023-01/31/2025 |
| Karen Caldemeyer, MD   | Radiology          | Yes | Telemedicine        | Telemedicine                   | VRAD                      | None | 02/01/2023-01/31/2025 |
| Ronald Dillee, MD      | Radiology          | Yes | Telemedicine        | Telemedicine                   | VRAD                      | None | 02/01/2023-01/31/2025 |
| Sridhar Enuganti, MD   | Hospitalist        | Yes | Active              | Hospitalist                    | ProCare                   | None | 02/01/2023-01/31/2025 |
| Jeffrey Freyder, MD    | Surgery            | Yes | Associate to Active | Orthopedic                     | ProCare                   | None | 02/01/2023-01/31/2025 |
| Steven Fussner, MD     | Medicine           | Yes | Telemedicine        | Intraoperative Neuromonitoring | Real Time Neuromonitoring | None | 02/01/2023-01/31/2025 |
| Jennifer Gutierrez, MD | Radiology          | Yes | Telemedicine        | Telemedicine                   | VRAD                      | None | 02/01/2023-01/31/2025 |
| Vivian Hoang, MD       | Medicine           | Yes | Telemedicine        | Intraoperative Neuromonitoring | Real Time Neuromonitoring | None | 02/01/2023-01/31/2025 |
| Sung Hwang, MD         | Anesthesia         | Yes | Associate to Active | Anesthesia                     | ProCare                   | None | 02/01/2023-01/31/2025 |
| Stefan Meyering, DO    | Emergency Medicine | Yes | Active              | Emergency Medicine             | BEPO                      | None | 02/01/2023-01/31/2025 |
| James Moody, MD        | Family Medicine    | Yes | Associate           | Family Medicine                |                           | None | 02/01/2023-01/31/2024 |
| Michelle Mora, DO      | Medicine           | Yes | Telemedicine        | Intraoperative Neuromonitoring | Real Time Neuromonitoring | None | 02/01/2023-01/31/2025 |
| Scott Peterson, DO     | Surgery            | Yes | Active              | Trauma Surgery                 | ProCare                   | None | 02/01/2023-01/31/2025 |

Allied Health Professionals:

| Applicant                | Department         | AHP Category | Specialty / Privileges | Group              | Sponsoring Physician(s)  | Changes to Privileges | Dates                 |
|--------------------------|--------------------|--------------|------------------------|--------------------|--|-----------------------|-----------------------|
| Edye Calderon, PA        | Emergency Medicine | AHP          | Physician Assistant    | BEPO               | Dr. Shipkey  | None                  | 01/01/2023-12/31/2025 |
| Robin Floyd, NP          | Medicine           | AHP          | Nurse Practitioner     | Home Hospice       | Dr. Anna Francisco   | None                  | 01/01/2023-12/31/2025 |
| Lee MacMurdo III, NP     | Medicine           | AHP          | Nurse Practitioner     |                    | Dr. Anand Reddy  | None                  | 01/01/2023-12/31/2025 |
| Hugh Cochran, CRNA       | Anesthesia         | AHP          | CRNA                   | Midwest Anesthesia | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore | None                  | 02/01/2023-01/31/2025 |
| Jammie Holland, LVN      | Medicine           | Research     | LVN                    | TTUHSC             | Dr. Benton   | None                  | 02/01/2023-01/31/2025 |
| Evangelina Santiago, LVN | Medicine           | Research     | LVN                    | TTUHSC             | Dr. Benton   | None                  | 02/01/2023-01/31/2025 |

**Advice. Opinions. Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



December 6, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Additional Privileges:**

| Staff Member          | Department | Privilege   |
|-----------------------|------------|---|
| Stephanie Kubacak, MD | Medicine   | <b>REMOVE: Admit and Discharge Patients; Abdominal Paracentesis; Pulmonary Artery Catheterization</b> |

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



December 6, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/Lapse of Privileges:**

| Staff Member        | Staff Category | Department | Effective Date | Action              |
|---------------------|----------------|------------|----------------|---------------------|
| Denis Atkinson, MD  | Telemedicine   | Radiology  | 06/08/2022     | Resignation         |
| Shawn Fleming, CRNA | AHP            | Anesthesia | 10/31/2022     | Resignation         |
| Lee Ann Garza, NP   | AHP            | Surgery    | 10/31/2022     | Resignation         |
| Akshay Goel, MD     | Telemedicine   | Radiology  | 10/29/2022     | Resignation         |
| Trudian Lester, NP  | AHP            | Medicine   | 10/31/2022     | Resignation         |
| Olivia Ortiz, NP    | AHP            | Medicine   | 02/28/2023     | Resignation         |
| Kelley Struble, DO  | Associate      | Medicine   | 11/30/2022     | Lapse in Privileges |

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



December 6, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

| Staff Member        | Department | Category            |
|---------------------|------------|---------------------|
| Jeffrey Freyder, MD | Surgery    | Associate to Active |
| Sung Hwang, MD      | Anesthesia | Associate to Active |

**Change to Credentialing Dates:**

| Staff Member | Staff Category | Department | Dates |
|--------------|----------------|------------|-------|
| None         |                |            |       |

**Changes of Supervising Physician(s):**

| Staff Member | Group | Department |
|--------------|-------|------------|
| None         |       |            |

**Leave of Absence:**

| Staff Member | Staff Category | Department | Effective Date | Action |
|--------------|----------------|------------|----------------|--------|
| None         |                |            |                |        |



December 6, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Removal of I-FPPE**

| Staff Member              | Department      | Removal/Extension |
|---------------------------|-----------------|-------------------|
| Glenn Bennion, MD         | OB/GYN          | REMOVAL I-FPPE    |
| Judith Birungi, MD        | Surgery         | REMOVAL I-FPPE    |
| Nancy Bueno, NP           | Family Medicine | REMOVAL I-FPPE    |
| Rachael Colucciello, CRNA | Anesthesia      | REMOVAL I-FPPE    |
| Refugio Gonzalez III, DDS | Surgery         | REMOVAL I-FPPE    |
| Mindy Grady, CRNA         | Anesthesia      | REMOVAL I-FPPE    |
| Pete Hext, CRNA           | Anesthesia      | REMOVAL I-FPPE    |
| Bertha Nunez, np          | Pediatrics      | REMOVAL I-FPPE    |
| Nneka Obidimma, NP        | Hospitalist     | REMOVAL I-FPPE    |
| Adrian Ramirez, NP        | Hospitalist     | REMOVAL I-FPPE    |
| Merissa Ramirez, NP       | Family Medicine | REMOVAL I-FPPE    |
| Tejaswi Thippeswamy, MD   | Hospitalist     | REMOVAL I-FPPE    |
| Duhiangchin Thianhlun, PA | Hospitalist     | REMOVAL I-FPPE    |

**Change in Privileges**

| Staff Member | Department | Privilege |
|--------------|------------|-----------|
| None         |            |           |

**Proctoring Request(s)/Removal(s)**

| Staff Member | Department | Privilege(s) |
|--------------|------------|--------------|
| None         |            |              |

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM

Family Health Clinic  
December 2022  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH       |                     |               |                    |               | YEAR TO DATE        |                     |               |                    |               |
|--|---------------------|---------------------|---------------|--------------------|---------------|---------------------|---------------------|---------------|--------------------|---------------|
|  | ACTUAL              | BUDGET              | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR  | ACTUAL              | BUDGET              | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR  |
| <b><u>PATIENT REVENUE</u></b>          |                     |                     |               |                    |               |                     |                     |               |                    |               |
| Outpatient Revenue                     | \$ 548,362          | \$ 611,247          | -10.3%        | \$ 736,205         | -25.5%        | \$ 548,362          | \$ 611,247          | -10.3%        | \$ 736,205         | -25.5%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 548,362</b>   | <b>\$ 611,247</b>   | <b>-10.3%</b> | <b>\$ 736,205</b>  | <b>-25.5%</b> | <b>\$ 548,362</b>   | <b>\$ 611,247</b>   | <b>-10.3%</b> | <b>\$ 736,205</b>  | <b>-25.5%</b> |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                     |                     |               |                    |               |                     |                     |               |                    |               |
| Contractual Adjustments                | \$ 257,421          | \$ 343,992          | -25.2%        | \$ 564,202         | -54.4%        | \$ 257,421          | \$ 343,992          | -25.2%        | \$ 564,202         | -54.4%        |
| Self Pay Adjustments                   | 47,895              | 61,923              | -22.7%        | 27,362             | 75.0%         | 47,895              | 61,923              | -22.7%        | 27,362             | 75.0%         |
| Bad Debts                              | 30,822              | 11,268              | 173.5%        | (108,486)          | -128.4%       | 30,822              | 11,268              | 173.5%        | (108,486)          | -128.4%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 336,137</b>   | <b>\$ 417,183</b>   | <b>-19.4%</b> | <b>\$ 483,077</b>  | <b>-30.4%</b> | <b>\$ 336,137</b>   | <b>\$ 417,183</b>   | <b>-19.4%</b> | <b>\$ 483,077</b>  | <b>-30.4%</b> |
|  | <b>61.30%</b>       | <b>68.25%</b>       |               | <b>65.62%</b>      |               | <b>61.30%</b>       | <b>68.25%</b>       |               | <b>65.62%</b>      |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 212,225</b>   | <b>\$ 194,064</b>   | <b>9.4%</b>   | <b>\$ 253,128</b>  | <b>-16.2%</b> | <b>\$ 212,225</b>   | <b>\$ 194,064</b>   | <b>9.4%</b>   | <b>\$ 253,128</b>  | <b>-16.2%</b> |
| <b><u>OTHER REVENUE</u></b>            |                     |                     |               |                    |               |                     |                     |               |                    |               |
| FHC Other Revenue                      | \$ 13,781           | \$ 23,543           | -41.5%        | \$ 18,003          | -23.5%        | \$ 13,781           | \$ 23,543           | -41.5%        | \$ 18,003          | -23.5%        |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ 13,781</b>    | <b>\$ 23,543</b>    | <b>-41.5%</b> | <b>\$ 18,003</b>   | <b>-23.5%</b> | <b>\$ 13,781</b>    | <b>\$ 23,543</b>    | <b>-41.5%</b> | <b>\$ 18,003</b>   | <b>-23.5%</b> |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 226,006</b>   | <b>\$ 217,607</b>   | <b>3.9%</b>   | <b>\$ 271,131</b>  | <b>-16.6%</b> | <b>\$ 226,006</b>   | <b>\$ 217,607</b>   | <b>3.9%</b>   | <b>\$ 271,131</b>  | <b>-16.6%</b> |
| <b><u>OPERATING EXPENSE</u></b>        |                     |                     |               |                    |               |                     |                     |               |                    |               |
| Salaries and Wages                     | \$ 110,725          | \$ 106,917          | 3.6%          | \$ 92,887          | 19.2%         | \$ 110,725          | \$ 106,917          | 3.6%          | \$ 92,887          | 19.2%         |
| Benefits                               | 33,445              | 28,512              | 17.3%         | 24,997             | 33.8%         | 33,445              | 28,512              | 17.3%         | 24,997             | 33.8%         |
| Physician Services                     | 140,623             | 217,207             | -35.3%        | 169,175            | -16.9%        | 140,623             | 217,207             | -35.3%        | 169,175            | -16.9%        |
| Cost of Drugs Sold                     | 5,854               | 19,367              | -69.8%        | 25,791             | -77.3%        | 5,854               | 19,367              | -69.8%        | 25,791             | -77.3%        |
| Supplies                               | 12,354              | 9,749               | 26.7%         | 8,079              | 52.9%         | 12,354              | 9,749               | 26.7%         | 8,079              | 52.9%         |
| Utilities                              | 8,384               | 5,227               | 60.4%         | 4,904              | 70.9%         | 8,384               | 5,227               | 60.4%         | 4,904              | 70.9%         |
| Repairs and Maintenance                | 2,227               | 2,824               | -21.1%        | 2,334              | -4.6%         | 2,227               | 2,824               | -21.1%        | 2,334              | -4.6%         |
| Leases and Rentals                     | 472                 | 482                 | -2.0%         | 487                | -2.9%         | 472                 | 482                 | -2.0%         | 487                | -2.9%         |
| Other Expense                          | 1,000               | 1,591               | -37.1%        | 4,335              | -76.9%        | 1,000               | 1,591               | -37.1%        | 4,335              | -76.9%        |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 315,083</b>   | <b>\$ 391,876</b>   | <b>-19.6%</b> | <b>\$ 332,990</b>  | <b>-5.4%</b>  | <b>\$ 315,083</b>   | <b>\$ 391,876</b>   | <b>-19.6%</b> | <b>\$ 332,990</b>  | <b>-5.4%</b>  |
| Depreciation/Amortization              | \$ 23,471           | \$ 29,861           | -21.4%        | \$ 29,054          | -19.2%        | \$ 23,471           | \$ 29,861           | -21.4%        | \$ 29,054          | -19.2%        |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 338,553</b>   | <b>\$ 421,737</b>   | <b>-19.7%</b> | <b>\$ 362,043</b>  | <b>-6.5%</b>  | <b>\$ 338,553</b>   | <b>\$ 421,737</b>   | <b>-19.7%</b> | <b>\$ 362,043</b>  | <b>-6.5%</b>  |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ (112,548)</b> | <b>\$ (204,130)</b> | <b>-44.9%</b> | <b>\$ (90,912)</b> | <b>23.8%</b>  | <b>\$ (112,548)</b> | <b>\$ (204,130)</b> | <b>-44.9%</b> | <b>\$ (90,912)</b> | <b>23.8%</b>  |
| Operating Margin                       | -49.80%             | -93.81%             | -46.9%        | -33.53%            | 48.5%         | -49.80%             | -93.81%             | -46.9%        | -33.53%            | 48.5%         |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Total Visits                        | 1,719         | 2,069  | -16.9%     | 2,192    | -21.6%       | 1,719        | 2,069  | -16.9%     | 2,192    | -21.6%       |
| Average Revenue per Office Visit    | 319.00        | 295.43 | 8.0%       | 335.86   | -5.0%        | 319.00       | 295.43 | 8.0%       | 335.86   | -5.0%        |
| Hospital FTE's (Salaries and Wages) | 26.7          | 26.9   | -1.0%      | 22.1     | 20.7%        | 26.7         | 26.9   | -1.0%      | 22.1     | 20.7%        |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH      |                     |               |                     |               | YEAR TO DATE       |                     |               |                     |               |
|--|--------------------|---------------------|---------------|---------------------|---------------|--------------------|---------------------|---------------|---------------------|---------------|
|  | ACTUAL             | BUDGET              | BUDGET VAR    | PRIOR YR            | PRIOR YR VAR  | ACTUAL             | BUDGET              | BUDGET VAR    | PRIOR YR            | PRIOR YR VAR  |
| <b>PATIENT REVENUE</b>                 |                    |                     |               |                     |               |                    |                     |               |                     |               |
| Outpatient Revenue                     | \$ 163,087         | \$ 245,911          | -33.7%        | \$ 245,791          | -33.6%        | \$ 163,087         | \$ 245,911          | -33.7%        | \$ 245,791          | -33.6%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 163,087</b>  | <b>\$ 245,911</b>   | <b>-33.7%</b> | <b>\$ 245,791</b>   | <b>-33.6%</b> | <b>\$ 163,087</b>  | <b>\$ 245,911</b>   | <b>-33.7%</b> | <b>\$ 245,791</b>   | <b>-33.6%</b> |
| <b>DEDUCTIONS FROM REVENUE</b>         |                    |                     |               |                     |               |                    |                     |               |                     |               |
| Contractual Adjustments                | \$ 69,448          | \$ 144,118          | -51.8%        | \$ 297,471          | -76.7%        | \$ 69,448          | \$ 144,118          | -51.8%        | \$ 297,471          | -76.7%        |
| Self Pay Adjustments                   | 29,990             | 41,412              | -27.6%        | 13,430              | 123.3%        | 29,990             | 41,412              | -27.6%        | 13,430              | 123.3%        |
| Bad Debts                              | 9,188              | (7,035)             | -230.6%       | (115,464)           | -108.0%       | 9,188              | (7,035)             | -230.6%       | (115,464)           | -108.0%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 108,627</b>  | <b>\$ 178,495</b>   | <b>-39.1%</b> | <b>\$ 195,438</b>   | <b>-44.4%</b> | <b>\$ 108,627</b>  | <b>\$ 178,495</b>   | <b>-39.1%</b> | <b>\$ 195,438</b>   | <b>-44.4%</b> |
|  | <b>66.6%</b>       | <b>72.6%</b>        |               | <b>79.5%</b>        |               | <b>66.6%</b>       | <b>72.6%</b>        |               | <b>79.5%</b>        |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 54,460</b>   | <b>\$ 67,416</b>    | <b>-19.2%</b> | <b>\$ 50,354</b>    | <b>8.2%</b>   | <b>\$ 54,460</b>   | <b>\$ 67,416</b>    | <b>-19.2%</b> | <b>\$ 50,354</b>    | <b>8.2%</b>   |
| <b>OTHER REVENUE</b>                   |                    |                     |               |                     |               |                    |                     |               |                     |               |
| FHC Other Revenue                      | \$ 13,781          | \$ 23,543           | 0.0%          | \$ 18,003           | -23.5%        | \$ 13,781          | \$ 23,543           | 0.0%          | \$ 18,003           | -23.5%        |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ 13,781</b>   | <b>\$ 23,543</b>    | <b>-41.5%</b> | <b>\$ 18,003</b>    | <b>-23.5%</b> | <b>\$ 13,781</b>   | <b>\$ 23,543</b>    | <b>-41.5%</b> | <b>\$ 18,003</b>    | <b>-23.5%</b> |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 68,241</b>   | <b>\$ 90,959</b>    | <b>-25.0%</b> | <b>\$ 68,357</b>    | <b>-0.2%</b>  | <b>\$ 68,241</b>   | <b>\$ 90,959</b>    | <b>-25.0%</b> | <b>\$ 68,357</b>    | <b>-0.2%</b>  |
| <b>OPERATING EXPENSE</b>               |                    |                     |               |                     |               |                    |                     |               |                     |               |
| Salaries and Wages                     | \$ 67,795          | \$ 63,292           | 7.1%          | \$ 71,549           | -5.2%         | \$ 67,795          | \$ 63,292           | 7.1%          | \$ 71,549           | -5.2%         |
| Benefits                               | 20,478             | 16,878              | 21.3%         | 19,255              | 6.4%          | 20,478             | 16,878              | 21.3%         | 19,255              | 6.4%          |
| Physician Services                     | 65,587             | 102,930             | -36.3%        | 78,270              | -16.2%        | 65,587             | 102,930             | -36.3%        | 78,270              | -16.2%        |
| Cost of Drugs Sold                     | 485                | 5,006               | -90.3%        | (325)               | -249.3%       | 485                | 5,006               | -90.3%        | (325)               | -249.3%       |
| Supplies                               | 2,828              | 5,647               | -49.9%        | 5,264               | -46.3%        | 2,828              | 5,647               | -49.9%        | 5,264               | -46.3%        |
| Utilities                              | 3,995              | 3,747               | 6.6%          | 3,084               | 29.6%         | 3,995              | 3,747               | 6.6%          | 3,084               | 29.6%         |
| Repairs and Maintenance                | 527                | 2,824               | -81.3%        | 2,334               | -77.4%        | 527                | 2,824               | -81.3%        | 2,334               | -77.4%        |
| Leases and Rentals                     | 472                | 482                 | -2.0%         | 487                 | -2.9%         | 472                | 482                 | -2.0%         | 487                 | -2.9%         |
| Other Expense                          | 1,000              | 1,591               | -37.1%        | 4,335               | -76.9%        | 1,000              | 1,591               | -37.1%        | 4,335               | -76.9%        |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 163,168</b>  | <b>\$ 202,397</b>   | <b>-19.4%</b> | <b>\$ 184,252</b>   | <b>-11.4%</b> | <b>\$ 163,168</b>  | <b>\$ 202,397</b>   | <b>-19.4%</b> | <b>\$ 184,252</b>   | <b>-11.4%</b> |
| Depreciation/Amortization              | \$ 2,617           | \$ 2,933            | -10.8%        | \$ 2,642            | -0.9%         | \$ 2,617           | \$ 2,933            | -10.8%        | \$ 2,642            | -0.9%         |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 165,785</b>  | <b>\$ 205,330</b>   | <b>-19.3%</b> | <b>\$ 186,893</b>   | <b>-11.3%</b> | <b>\$ 165,785</b>  | <b>\$ 205,330</b>   | <b>-19.3%</b> | <b>\$ 186,893</b>   | <b>-11.3%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ (97,544)</b> | <b>\$ (114,371)</b> | <b>14.7%</b>  | <b>\$ (118,536)</b> | <b>17.7%</b>  | <b>\$ (97,544)</b> | <b>\$ (114,371)</b> | <b>14.7%</b>  | <b>\$ (118,536)</b> | <b>-17.7%</b> |
| Operating Margin                       | -142.94%           | -125.74%            | 13.7%         | -173.41%            | -17.6%        | -142.94%           | -125.74%            | 13.7%         | -173.41%            | -17.6%        |

|                                     | CURRENT MONTH |        |        |        |        | YEAR TO DATE |        |        |        |        |
|-------------------------------------|---------------|--------|--------|--------|--------|--------------|--------|--------|--------|--------|
|                                     |               |        |        |        |        |              |        |        |        |        |
| Medical Visits                      | 565           | 901    | -37.3% | 845    | -33.1% | 565          | 901    | -37.3% | 845    | -33.1% |
| Average Revenue per Office Visit    | 288.65        | 272.93 | 5.8%   | 290.88 | -0.8%  | 288.65       | 272.93 | 5.8%   | 290.88 | -0.8%  |
| Hospital FTE's (Salaries and Wages) | 12.6          | 13.5   | -6.7%  | 15.0   | -16.0% | 12.6         | 13.5   | -6.7%  | 15.0   | -16.0% |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH      |                    |               |                    |              | YEAR TO DATE       |                    |               |                    |              |
|--|--------------------|--------------------|---------------|--------------------|--------------|--------------------|--------------------|---------------|--------------------|--------------|
|  | ACTUAL             | BUDGET             | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR | ACTUAL             | BUDGET             | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR |
| <b><u>PATIENT REVENUE</u></b>          |                    |                    |               |                    |              |                    |                    |               |                    |              |
| Outpatient Revenue                     | \$ 197,179         | \$ 187,663         | 5.1%          | \$ 167,908         | 17.4%        | \$ 197,179         | \$ 187,663         | 5.1%          | \$ 167,908         | 17.4%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 197,179</b>  | <b>\$ 187,663</b>  | <b>5.1%</b>   | <b>\$ 167,908</b>  | <b>17.4%</b> | <b>\$ 197,179</b>  | <b>\$ 187,663</b>  | <b>5.1%</b>   | <b>\$ 167,908</b>  | <b>17.4%</b> |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                    |                    |               |                    |              |                    |                    |               |                    |              |
| Contractual Adjustments                | \$ 98,388          | \$ 102,122         | -3.7%         | \$ 109,970         | -10.5%       | \$ 98,388          | \$ 102,122         | -3.7%         | \$ 109,970         | -10.5%       |
| Self Pay Adjustments                   | 18,943             | 14,266             | 32.8%         | 5,963              | 217.7%       | 18,943             | 14,266             | 32.8%         | 5,963              | 217.7%       |
| Bad Debts                              | 7,526              | 8,735              | -13.8%        | (6,928)            | -208.6%      | 7,526              | 8,735              | -13.8%        | (6,928)            | -208.6%      |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 124,857</b>  | <b>\$ 125,123</b>  | <b>-0.2%</b>  | <b>\$ 109,005</b>  | <b>14.5%</b> | <b>\$ 124,857</b>  | <b>\$ 125,123</b>  | <b>-0.2%</b>  | <b>\$ 109,005</b>  | <b>14.5%</b> |
|  | <b>63.32%</b>      | <b>66.67%</b>      |               | <b>64.92%</b>      |              | <b>63.32%</b>      | <b>66.67%</b>      |               | <b>64.92%</b>      |              |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> |
| <b><u>OTHER REVENUE</u></b>            |                    |                    |               |                    |              |                    |                    |               |                    |              |
| FHC Other Revenue                      | \$ -               | \$ -               | 0.0%          | \$ -               | 0.0%         | \$ -               | \$ -               | 0.0%          | \$ -               | 0.0%         |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>        | <b>\$ -</b>        | <b>0.0%</b>   | <b>\$ -</b>        | <b>0.0%</b>  | <b>\$ -</b>        | <b>\$ -</b>        | <b>0.0%</b>   | <b>\$ -</b>        | <b>0.0%</b>  |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> |
| <b><u>OPERATING EXPENSE</u></b>        |                    |                    |               |                    |              |                    |                    |               |                    |              |
| Salaries and Wages                     | \$ 17,986          | \$ 22,428          | -19.8%        | \$ 7,168           | 150.9%       | \$ 17,986          | \$ 22,428          | -19.8%        | \$ 7,168           | 150.9%       |
| Benefits                               | 5,433              | 5,981              | -9.2%         | 1,929              | 181.6%       | 5,433              | 5,981              | -9.2%         | 1,929              | 181.6%       |
| Physician Services                     | 46,810             | 48,507             | -3.5%         | 38,167             | 22.6%        | 46,810             | 48,507             | -3.5%         | 38,167             | 22.6%        |
| Cost of Drugs Sold                     | 256                | 4,407              | -94.2%        | 10,763             | -97.6%       | 256                | 4,407              | -94.2%        | 10,763             | -97.6%       |
| Supplies                               | 7,914              | 2,122              | 272.9%        | 2,373              | 233.5%       | 7,914              | 2,122              | 272.9%        | 2,373              | 233.5%       |
| Utilities                              | 4,389              | 1,480              | 196.5%        | 1,821              | 141.0%       | 4,389              | 1,480              | 196.5%        | 1,821              | 141.0%       |
| Repairs and Maintenance                | 1,700              | -                  | 0.0%          | -                  | 100.0%       | 1,700              | -                  | 0.0%          | -                  | 100.0%       |
| Other Expense                          | -                  | -                  | 0.0%          | -                  | 0.0%         | -                  | -                  | 0.0%          | -                  | 0.0%         |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 84,488</b>   | <b>\$ 84,925</b>   | <b>-0.5%</b>  | <b>\$ 62,221</b>   | <b>35.8%</b> | <b>\$ 84,488</b>   | <b>\$ 84,925</b>   | <b>-0.5%</b>  | <b>\$ 62,221</b>   | <b>35.8%</b> |
| Depreciation/Amortization              | \$ 20,779          | \$ 26,853          | -22.6%        | \$ 26,337          | -21.1%       | \$ 20,779          | \$ 26,853          | -22.6%        | \$ 26,337          | -21.1%       |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 105,267</b>  | <b>\$ 111,778</b>  | <b>-5.8%</b>  | <b>\$ 88,558</b>   | <b>18.9%</b> | <b>\$ 105,267</b>  | <b>\$ 111,778</b>  | <b>-5.8%</b>  | <b>\$ 88,558</b>   | <b>18.9%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ (32,945)</b> | <b>\$ (49,238)</b> | <b>-33.1%</b> | <b>\$ (29,656)</b> | <b>11.1%</b> | <b>\$ (32,945)</b> | <b>\$ (49,238)</b> | <b>-33.1%</b> | <b>\$ (29,656)</b> | <b>11.1%</b> |
| Operating Margin                       | -45.55%            | -78.73%            | -42.1%        | -50.35%            | -9.5%        | -45.55%            | -78.73%            | -42.1%        | -50.35%            | -9.5%        |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Total Visits                        | 610           | 689    | -11.5%     | 559      | 9.1%         | 610          | 689    | -11.5%     |          | 0.0%         |
| Average Revenue per Office Visit    | 323.24        | 272.37 | 18.7%      | 300.37   | 7.6%         | 323.24       | 272.37 | 18.7%      | 300.37   | 7.6%         |
| Hospital FTE's (Salaries and Wages) | 6.6           | 7.1    | -7.0%      | 2.8      | 135.5%       | 6.6          | 7.1    | -7.0%      | 2.8      | 135.5%       |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH     |                    |                |                   |               | YEAR TO DATE      |                    |                |                   |               |
|--|-------------------|--------------------|----------------|-------------------|---------------|-------------------|--------------------|----------------|-------------------|---------------|
|  | ACTUAL            | BUDGET             | BUDGET VAR     | PRIOR YR          | PRIOR YR VAR  | ACTUAL            | BUDGET             | BUDGET VAR     | PRIOR YR          | PRIOR YR VAR  |
| <b><u>PATIENT REVENUE</u></b>          |                   |                    |                |                   |               |                   |                    |                |                   |               |
| Outpatient Revenue                     | \$ 188,096        | \$ 177,673         | 5.9%           | \$ 322,506        | -41.7%        | \$ 188,096        | \$ 177,673         | 5.9%           | \$ 322,506        | -41.7%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 188,096</b> | <b>\$ 177,673</b>  | <b>5.9%</b>    | <b>\$ 322,506</b> | <b>-41.7%</b> | <b>\$ 188,096</b> | <b>\$ 177,673</b>  | <b>5.9%</b>    | <b>\$ 322,506</b> | <b>-41.7%</b> |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                   |                    |                |                   |               |                   |                    |                |                   |               |
| Contractual Adjustments                | \$ 89,584         | \$ 97,752          | -8.4%          | \$ 156,760        | -42.9%        | \$ 89,584         | \$ 97,752          | -8.4%          | \$ 156,760        | -42.9%        |
| Self Pay Adjustments                   | (1,039)           | 6,245              | -116.6%        | 7,968             | -113.0%       | (1,039)           | 6,245              | -116.6%        | 7,968             | -113.0%       |
| Bad Debts                              | 14,107            | 9,568              | 47.4%          | 13,906            | 1.4%          | 14,107            | 9,568              | 47.4%          | 13,906            | 1.4%          |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 102,653</b> | <b>\$ 113,565</b>  | <b>-9.6%</b>   | <b>\$ 178,634</b> | <b>-42.5%</b> | <b>\$ 102,653</b> | <b>\$ 113,565</b>  | <b>-9.6%</b>   | <b>\$ 178,634</b> | <b>-42.5%</b> |
|  | <b>54.57%</b>     | <b>63.92%</b>      |                | <b>55.39%</b>     |               | <b>54.57%</b>     | <b>63.92%</b>      |                | <b>55.39%</b>     |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> |
| <b><u>OTHER REVENUE</u></b>            |                   |                    |                |                   |               |                   |                    |                |                   |               |
| FHC Other Revenue                      | \$ -              | \$ -               | 0.0%           | \$ -              | 0.0%          | \$ -              | \$ -               | 0.0%           | \$ -              | 0.0%          |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>       | <b>\$ -</b>        | <b>0.0%</b>    | <b>\$ -</b>       | <b>0.0%</b>   | <b>\$ -</b>       | <b>\$ -</b>        | <b>0.0%</b>    | <b>\$ -</b>       | <b>0.0%</b>   |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> |
| <b><u>OPERATING EXPENSE</u></b>        |                   |                    |                |                   |               |                   |                    |                |                   |               |
| Salaries and Wages                     | \$ 24,944         | \$ 21,197          | 17.7%          | \$ 14,170         | 76.0%         | \$ 24,944         | \$ 21,197          | 17.7%          | \$ 14,170         | 76.0%         |
| Benefits                               | 7,534             | 5,653              | 33.3%          | 3,813             | 97.6%         | 7,534             | 5,653              | 33.3%          | 3,813             | 97.6%         |
| Physician Services                     | 28,225            | 65,770             | -57.1%         | 52,738            | -46.5%        | 28,225            | 65,770             | -57.1%         | 52,738            | -46.5%        |
| Cost of Drugs Sold                     | 5,112             | 9,954              | -48.6%         | 15,353            | -66.7%        | 5,112             | 9,954              | -48.6%         | 15,353            | -66.7%        |
| Supplies                               | 1,611             | 1,980              | -18.6%         | 443               | 263.9%        | 1,611             | 1,980              | -18.6%         | 443               | 263.9%        |
| Utilities                              | -                 | -                  | 0.0%           | -                 | 100.0%        | -                 | -                  | 0.0%           | -                 | 100.0%        |
| Repairs and Maintenance                | -                 | -                  | 0.0%           | -                 | 100.0%        | -                 | -                  | 0.0%           | -                 | 100.0%        |
| Other Expense                          | -                 | -                  | 0.0%           | -                 | 0.0%          | -                 | -                  | 0.0%           | -                 | 0.0%          |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 67,427</b>  | <b>\$ 104,554</b>  | <b>-35.5%</b>  | <b>\$ 86,517</b>  | <b>-22.1%</b> | <b>\$ 67,427</b>  | <b>\$ 104,554</b>  | <b>-35.5%</b>  | <b>\$ 86,517</b>  | <b>-22.1%</b> |
| Depreciation/Amortization              | \$ 75             | \$ 75              | -0.2%          | \$ 75             | 0.0%          | \$ 75             | \$ 75              | -0.2%          | \$ 75             | 0.0%          |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 67,501</b>  | <b>\$ 104,629</b>  | <b>-35.5%</b>  | <b>\$ 86,592</b>  | <b>-22.0%</b> | <b>\$ 67,501</b>  | <b>\$ 104,629</b>  | <b>-35.5%</b>  | <b>\$ 86,592</b>  | <b>-22.0%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ 17,942</b>  | <b>\$ (40,521)</b> | <b>-144.3%</b> | <b>\$ 57,280</b>  | <b>-68.7%</b> | <b>\$ 17,942</b>  | <b>\$ (40,521)</b> | <b>-144.3%</b> | <b>\$ 57,280</b>  | <b>-68.7%</b> |
| Operating Margin                       | 21.00%            | -63.21%            | -133.2%        | 39.81%            | -47.3%        | 21.00%            | -63.21%            | -133.2%        | 39.81%            | -47.3%        |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits                      | 544           | 479    | 13.6%      | 788      | -31.0%       | 544          | 479    | 13.6%      | 788      | -31.0%       |
| Total Visits                        | 544           | 479    | 13.6%      | 788      | -31.0%       | 544          | 479    | 13.6%      | 788      | 0.0%         |
| Average Revenue per Office Visit    | 345.77        | 370.92 | -6.8%      | 409.27   | -15.5%       | 345.77       | 370.92 | -6.8%      | 409.27   | -15.5%       |
| Hospital FTE's (Salaries and Wages) | 7.4           | 6.3    | 18.2%      | 4.2      | 74.7%        | 7.4          | 6.3    | 18.2%      | 4.2      | 74.7%        |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
OCTOBER 2022**

|              | MONTHLY REVENUE   |                   |                   |                   |               | YTD REVENUE       |                   |                   |                   |               |
|--------------|-------------------|-------------------|-------------------|-------------------|---------------|-------------------|-------------------|-------------------|-------------------|---------------|
|              | Clements          | West              | JBS               | Total             | %             | Clements          | West              | JBS               | Total             | %             |
| Medicare     | \$ 38,832         | \$ 40,932         | \$ -              | \$ 79,764         | 14.5%         | \$ 38,832         | \$ 40,932         | \$ -              | \$ 79,764         | 14.5%         |
| Medicaid     | 45,200            | 58,491            | 136,564           | 240,254           | 43.8%         | 45,200            | 58,491            | 136,564           | 240,254           | 43.8%         |
| FAP          | -                 | -                 | -                 | -                 | 0.0%          | -                 | -                 | -                 | -                 | 0.0%          |
| Commercial   | 24,454            | 50,628            | 51,125            | 126,207           | 23.0%         | 24,454            | 50,628            | 51,125            | 126,207           | 23.0%         |
| Self Pay     | 53,092            | 39,967            | 931               | 93,990            | 17.1%         | 53,092            | 39,967            | 931               | 93,990            | 17.1%         |
| Other        | 1,509             | 7,162             | (524)             | 8,147             | 1.5%          | 1,509             | 7,162             | (524)             | 8,147             | 1.5%          |
| <b>Total</b> | <b>\$ 163,087</b> | <b>\$ 197,179</b> | <b>\$ 188,096</b> | <b>\$ 548,362</b> | <b>100.0%</b> | <b>\$ 163,087</b> | <b>\$ 197,179</b> | <b>\$ 188,096</b> | <b>\$ 548,362</b> | <b>100.0%</b> |

|              | MONTHLY PAYMENTS |                  |                  |                   |               | YEAR TO DATE PAYMENTS |                  |                  |                   |               |
|--------------|------------------|------------------|------------------|-------------------|---------------|-----------------------|------------------|------------------|-------------------|---------------|
|              | Clements         | West             | JBS              | Total             | %             | Clements              | West             | JBS              | Total             | %             |
| Medicare     | \$ 28,561        | \$ 22,358        | -                | \$ 50,918         | 26.0%         | \$ 28,561             | \$ 22,358        | \$ -             | \$ 50,918         | 26.0%         |
| Medicaid     | 13,964           | 17,739           | 38,128           | 69,832            | 35.6%         | 13,964                | 17,739           | 38,128           | 69,832            | 35.6%         |
| FAP          | -                | -                | -                | -                 | 0.0%          | -                     | -                | -                | -                 | 0.0%          |
| Commercial   | 9,291            | 15,002           | 23,917           | 48,210            | 24.6%         | 9,291                 | 15,002           | 23,917           | 48,210            | 24.6%         |
| Self Pay     | 8,970            | 10,010           | 4,203            | 23,183            | 11.8%         | 8,970                 | 10,010           | 4,203            | 23,183            | 11.8%         |
| Other        | 545              | 2,443            | 760              | 3,748             | 1.9%          | 545                   | 2,443            | 760              | 3,748             | 1.9%          |
| <b>Total</b> | <b>\$ 61,331</b> | <b>\$ 67,552</b> | <b>\$ 67,009</b> | <b>\$ 195,891</b> | <b>100.0%</b> | <b>\$ 61,331</b>      | <b>\$ 67,552</b> | <b>\$ 67,009</b> | <b>\$ 195,891</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
OCTOBER 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |                   |               | YEAR TO DATE      |               |                   |               |
|--------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR      |               | PRIOR YEAR        |               | CURRENT YEAR      |               | PRIOR YEAR        |               |
|              | GROSS REVENUE     | %             |
| Medicare     | \$ 38,832         | 23.8%         | \$ 51,403         | 20.9%         | \$ 38,832         | 23.8%         | \$ 51,403         | 20.9%         |
| Medicaid     | 45,200            | 27.7%         | 51,375            | 20.9%         | 45,200            | 27.7%         | 51,376            | 20.9%         |
| PHC          | -                 | 0.0%          | -                 | 0.0%          | -                 | 0.0%          | -                 | 0.0%          |
| Commercial   | 24,454            | 15.0%         | 43,091            | 17.5%         | 24,454            | 15.0%         | 43,091            | 17.5%         |
| Self Pay     | 53,092            | 32.6%         | 87,838            | 35.8%         | 53,092            | 32.6%         | 87,838            | 35.8%         |
| Other        | 1,509             | 0.9%          | 12,084            | 4.9%          | 1,509             | 0.9%          | 12,084            | 4.9%          |
| <b>TOTAL</b> | <b>\$ 163,087</b> | <b>100.0%</b> | <b>\$ 245,791</b> | <b>100.0%</b> | <b>\$ 163,087</b> | <b>100.0%</b> | <b>\$ 245,791</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH    |               |                  |               | YEAR TO DATE     |               |                  |               |
|--------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
|              | CURRENT YEAR     |               | PRIOR YEAR       |               | CURRENT YEAR     |               | PRIOR YEAR       |               |
|              | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS         | %             |
| Medicare     | 28,561           | 46.6%         | \$ 18,245        | 25.8%         | \$ 28,561        | 46.6%         | \$ 18,245        | 25.8%         |
| Medicaid     | 13,964           | 22.8%         | 20,603           | 29.2%         | 13,964           | 22.8%         | 20,603           | 29.2%         |
| PHC          | -                | 0.0%          | -                | 0.0%          | -                | 0.0%          | -                | 0.0%          |
| Commercial   | 9,291            | 15.1%         | 17,409           | 24.6%         | 9,291            | 15.1%         | 17,409           | 24.6%         |
| Self Pay     | 8,970            | 14.6%         | 11,891           | 16.8%         | 8,970            | 14.6%         | 11,891           | 16.8%         |
| Other        | 545              | 0.9%          | 2,515            | 3.6%          | 545              | 0.9%          | 2,515            | 3.6%          |
| <b>TOTAL</b> | <b>\$ 61,331</b> | <b>100.0%</b> | <b>\$ 70,663</b> | <b>100.0%</b> | <b>\$ 61,331</b> | <b>100.0%</b> | <b>\$ 70,663</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
OCTOBER 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |                   |               | YEAR TO DATE      |               |                   |               |
|--------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR      |               | PRIOR YEAR        |               | CURRENT YEAR      |               | PRIOR YEAR        |               |
|              | GROSS REVENUE     | %             |
| Medicare     | \$ 40,932         | 20.8%         | \$ 40,358         | 24.0%         | \$ 40,932         | 20.8%         | \$ 40,358         | 24.0%         |
| Medicaid     | 58,491            | 29.6%         | \$ 39,542         | 23.5%         | 58,491            | 29.6%         | 39,541            | 23.5%         |
| PHC          | -                 | 0.0%          | \$ -              | 0.0%          | -                 | 0.0%          | -                 | 0.0%          |
| Commercial   | 50,628            | 25.7%         | \$ 45,139         | 26.9%         | 50,628            | 25.7%         | 45,139            | 26.9%         |
| Self Pay     | 39,967            | 20.3%         | \$ 36,338         | 21.6%         | 39,967            | 20.3%         | 36,338            | 21.6%         |
| Other        | 7,162             | 3.6%          | \$ 6,531          | 3.9%          | 7,162             | 3.6%          | 6,531             | 3.9%          |
| <b>TOTAL</b> | <b>\$ 197,179</b> | <b>100.0%</b> | <b>\$ 167,908</b> | <b>100.0%</b> | <b>\$ 197,179</b> | <b>100.0%</b> | <b>\$ 167,908</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH    |               |                  |               | YEAR TO DATE     |               |                  |               |
|--------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
|              | CURRENT YEAR     |               | PRIOR YEAR       |               | CURRENT YEAR     |               | PRIOR YEAR       |               |
|              | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS         | %             |
| Medicare     | \$ 22,358        | 33.1%         | \$ 11,978        | 31.0%         | \$ 22,358        | 33.1%         | \$ 11,978        | 31.0%         |
| Medicaid     | 17,739           | 26.3%         | 8,585            | 22.2%         | \$ 17,739        | 26.3%         | 8,585            | 22.2%         |
| PHC          | -                | 0.0%          | -                | 0.0%          | -                | 0.0%          | -                | 0.0%          |
| Commercial   | 15,002           | 22.2%         | 9,802            | 25.4%         | 15,002           | 22.2%         | 9,802            | 25.4%         |
| Self Pay     | 10,010           | 14.8%         | 8,301            | 21.5%         | 10,010           | 14.8%         | 8,301            | 21.5%         |
| Other        | 2,443            | 3.6%          | -                | 0.0%          | 2,443            | 3.6%          | -                | 0.0%          |
| <b>TOTAL</b> | <b>\$ 67,552</b> | <b>100.0%</b> | <b>\$ 38,667</b> | <b>100.0%</b> | <b>\$ 67,552</b> | <b>100.0%</b> | <b>\$ 38,667</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
OCTOBER 2022**

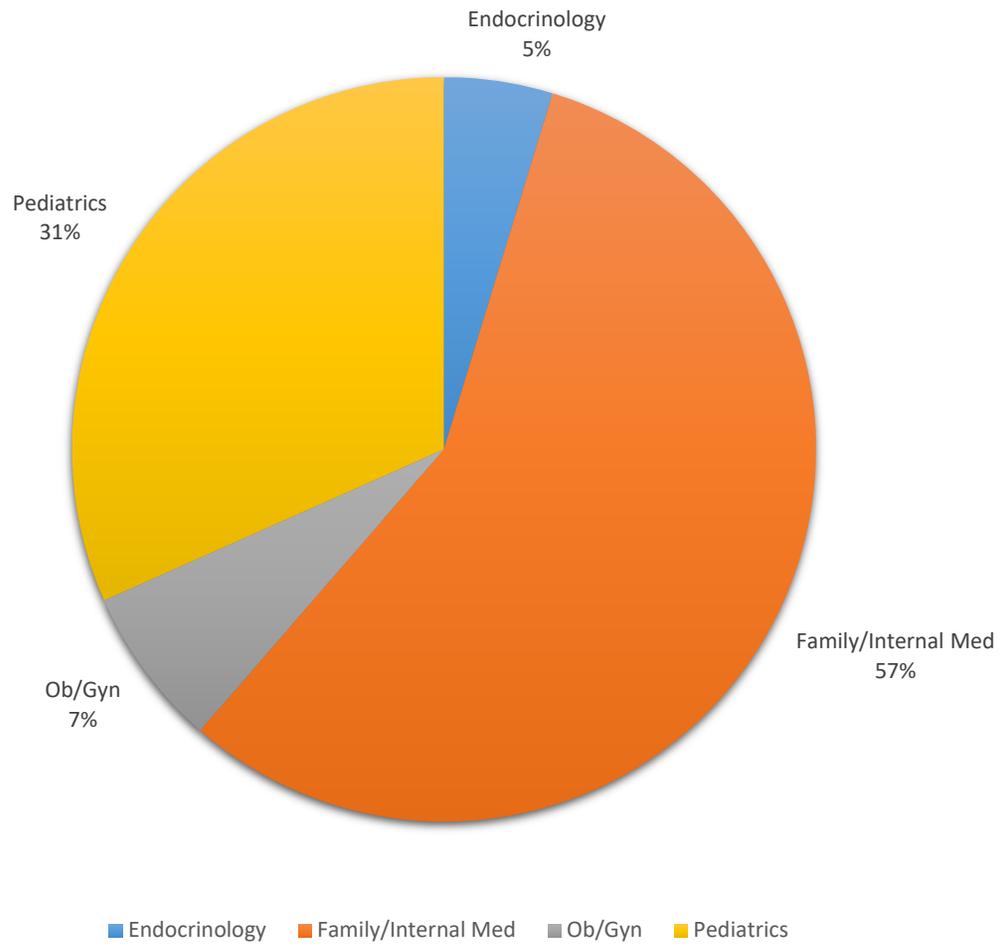
**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |                   |               | YEAR TO DATE      |               |                   |               |
|--------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR      |               | PRIOR YEAR        |               | CURRENT YEAR      |               | PRIOR YEAR        |               |
|              | GROSS REVENUE     | %             |
| Medicare     | \$ -              | 0.0%          | \$ (208)          | -0.1%         | \$ -              | 0.0%          | \$ (208)          | -0.1%         |
| Medicaid     | 136,564           | 72.6%         | \$ 192,320        | 59.6%         | 136,564           | 72.6%         | 192,320           | 59.6%         |
| PHC          | -                 | 0.0%          | \$ -              | 0.0%          | -                 | 0.0%          | -                 | 0.0%          |
| Commercial   | 51,125            | 27.2%         | \$ 117,052        | 36.3%         | 51,125            | 27.2%         | 117,052           | 36.3%         |
| Self Pay     | 931               | 0.5%          | \$ 13,296         | 4.1%          | 931               | 0.5%          | 13,296            | 4.1%          |
| Other        | (524)             | -0.3%         | \$ 45             | 0.0%          | (524)             | -0.3%         | 45                | 0.0%          |
| <b>TOTAL</b> | <b>\$ 188,096</b> | <b>100.0%</b> | <b>\$ 322,506</b> | <b>100.0%</b> | <b>\$ 188,096</b> | <b>100.0%</b> | <b>\$ 322,506</b> | <b>100.0%</b> |

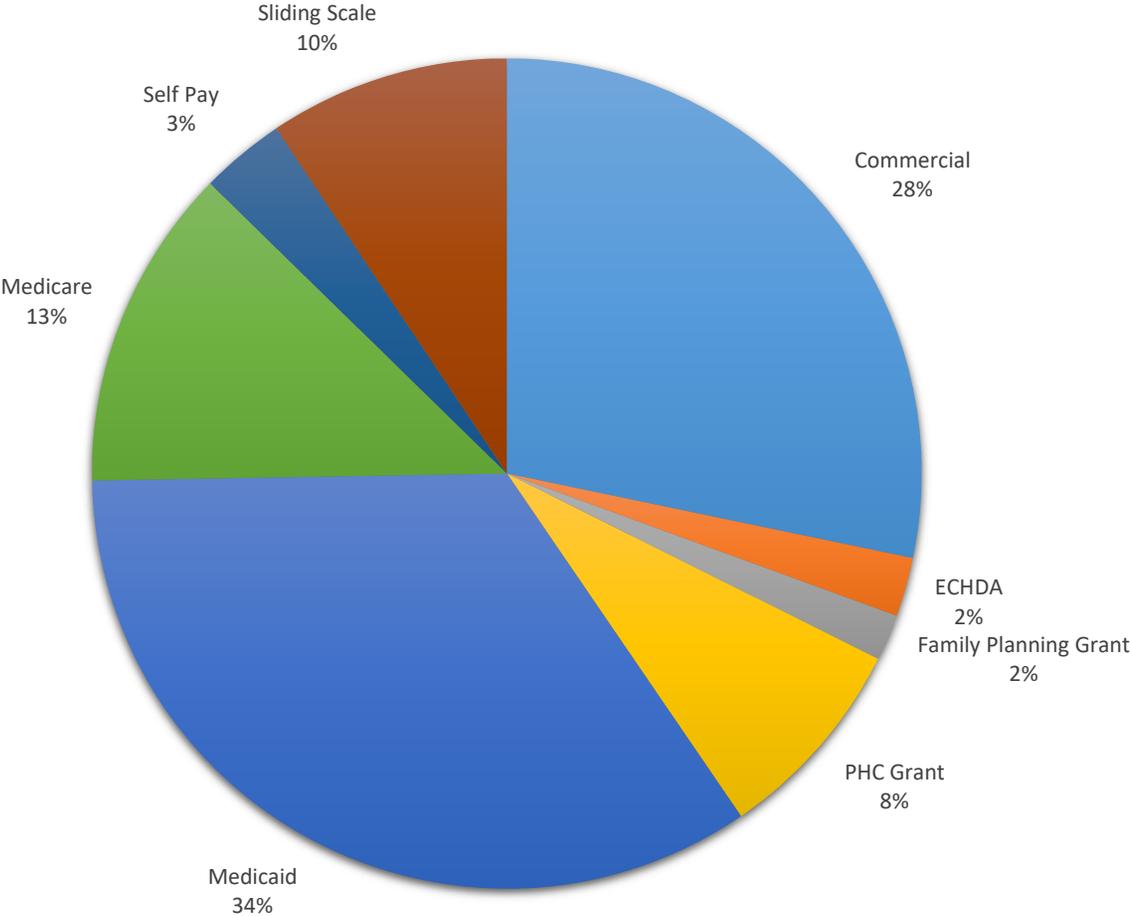
**PAYMENTS BY PAYOR**

|              | CURRENT MONTH    |               |                   |               | YEAR TO DATE     |               |                   |               |
|--------------|------------------|---------------|-------------------|---------------|------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR     |               | PRIOR YEAR        |               | CURRENT YEAR     |               | PRIOR YEAR        |               |
|              | PAYMENTS         | %             | PAYMENTS          | %             | PAYMENTS         | %             | PAYMENTS          | %             |
| Medicare     | \$ -             | 0.0%          | \$ -              | 0.0%          | \$ -             | 0.0%          | \$ -              | 0.0%          |
| Medicaid     | 38,128           | 56.9%         | 20,703            | 20.4%         | 38,128           | 56.9%         | 20,703            | 20.4%         |
| PHC          | -                | 0.0%          | -                 | 0.0%          | -                | 0.0%          | -                 | 0.0%          |
| Commercial   | 23,917           | 35.7%         | 71,480            | 70.4%         | 23,917           | 35.7%         | 71,480            | 70.4%         |
| Self Pay     | 4,203            | 6.3%          | 8,988             | 8.8%          | 4,203            | 6.3%          | 8,988             | 8.8%          |
| Other        | 760              | 1.1%          | 411               | 0.4%          | 760              | 1.1%          | 411               | 0.4%          |
| <b>TOTAL</b> | <b>\$ 67,009</b> | <b>100.0%</b> | <b>\$ 101,582</b> | <b>100.0%</b> | <b>\$ 67,009</b> | <b>100.0%</b> | <b>\$ 101,582</b> | <b>100.0%</b> |

### FHC October Visits By Service

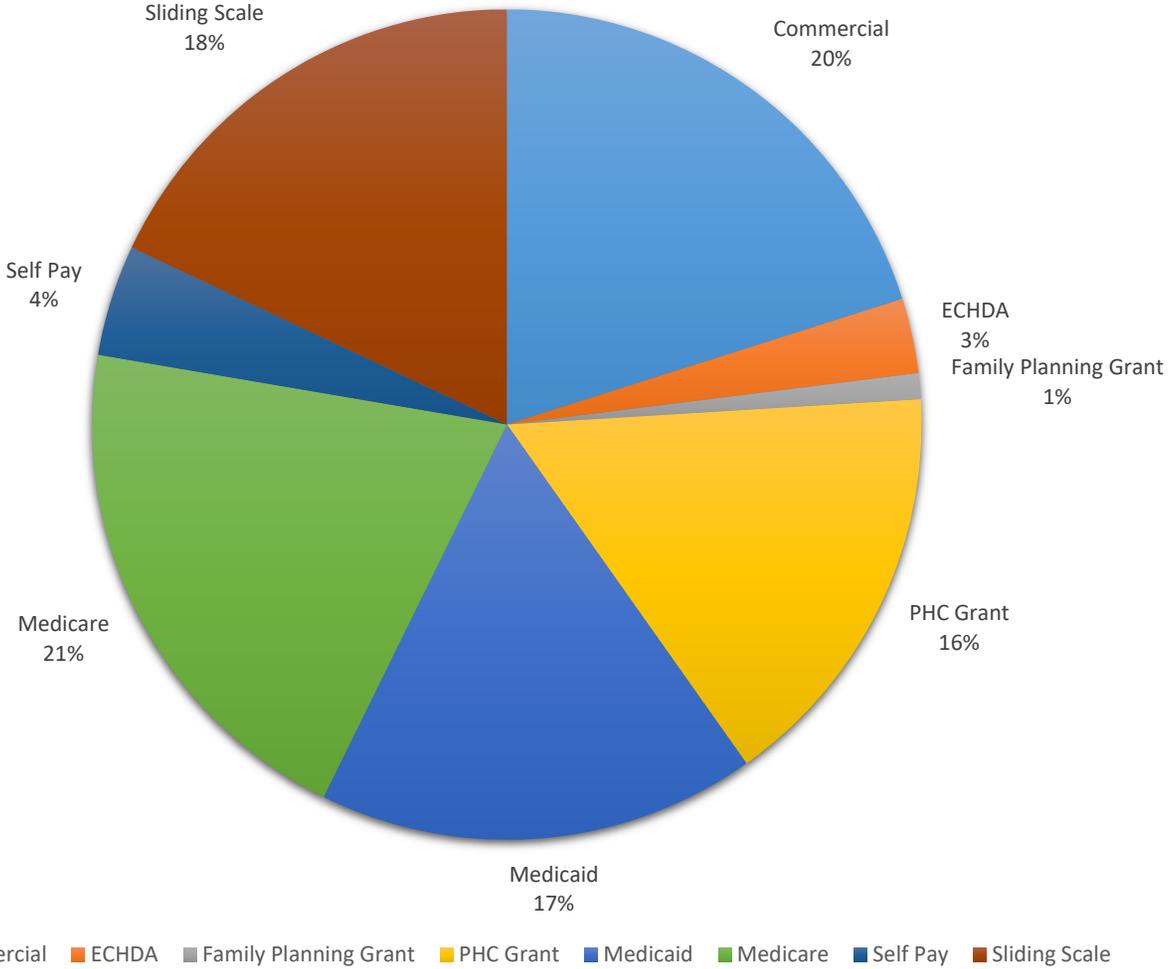


### Total FHC October Visits by Financial Class

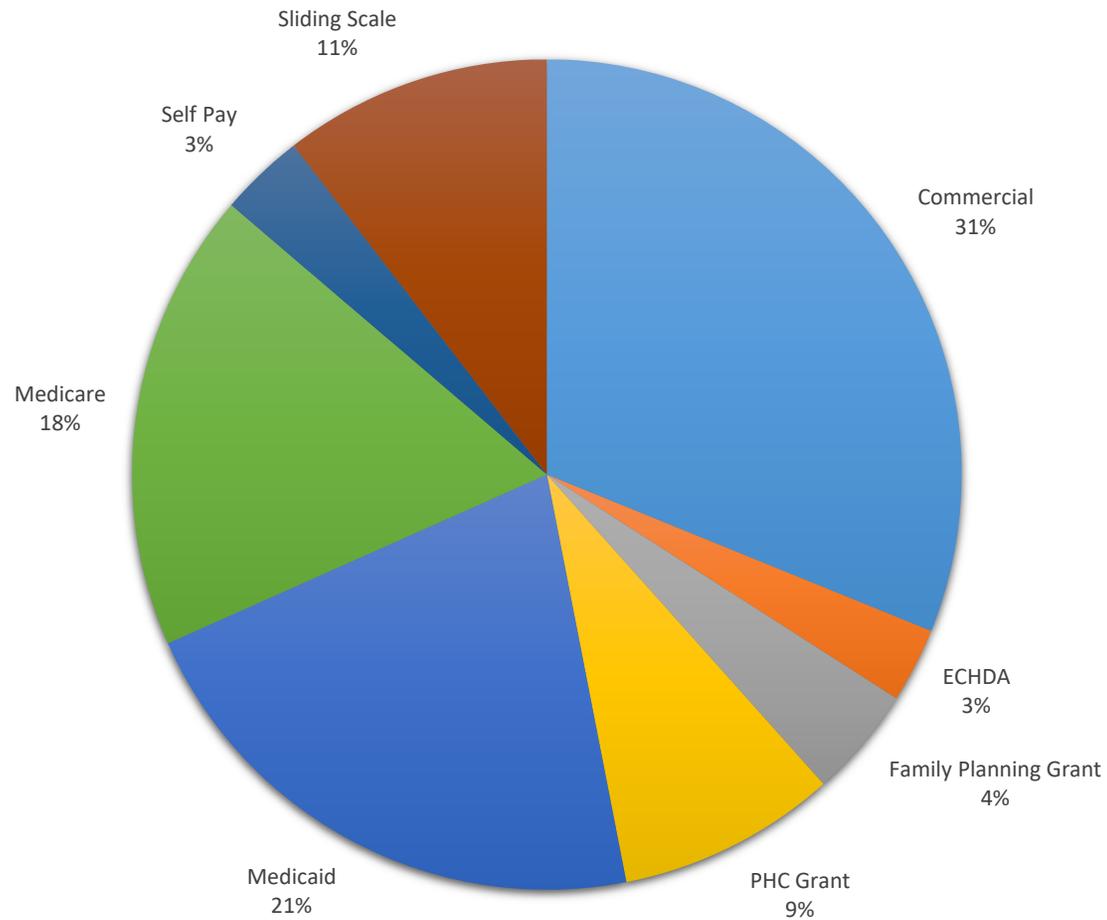


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

### FHC Clements October Visits by Financial Class

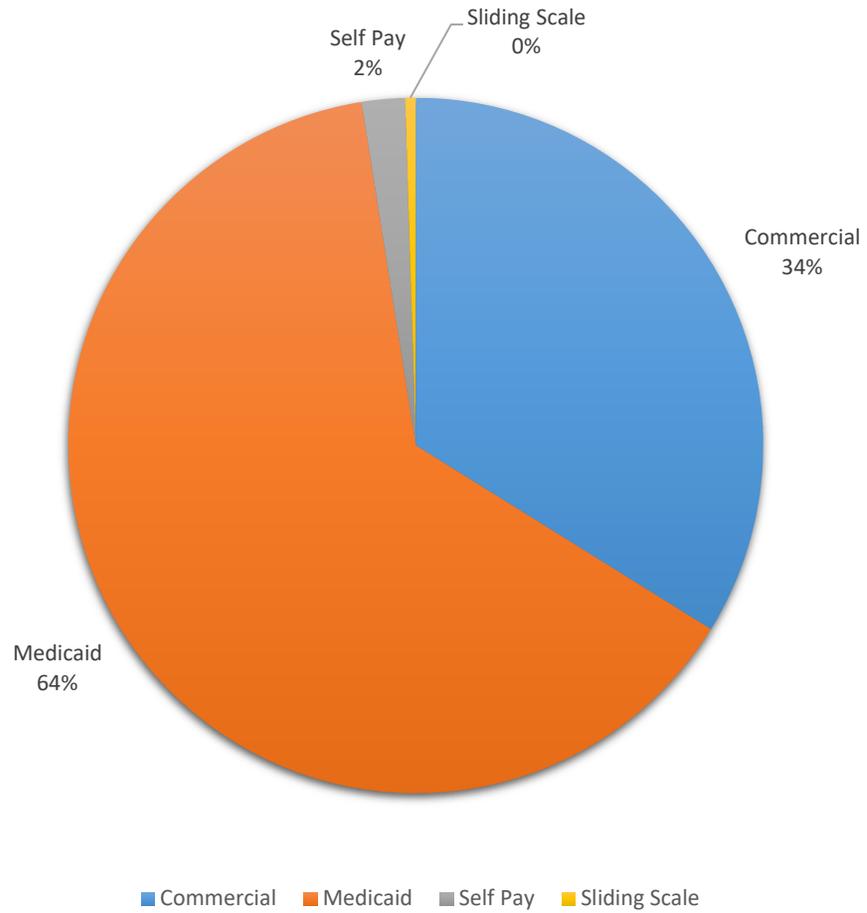


## FHC West University October Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### Healthy Kids Clinic October Visits by Financial Class



## FHC Executive Director's Report-December 2022

- **Staffing Update:** The Family Health Clinic currently has one open position; we are in search of an LVN for our pediatric clinic.
- **Telehealth Update:** For the month of October, telehealth visits accounted for less than 1% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** We continue the search for Dr Poudel's permanent replacement in pediatrics. We are also in the process of attaining locums' coverage to assist during the transition. We are anticipating a January 2023 start date for locum coverage in pediatrics.
- **Community Events:** The Family Health Clinic participated in the following community events during the month of November:
  - FHC West University:** Free blood pressure and glucose screenings, Tuesdays 3pm-5pm.

**December 2022**

## **MEDICAL CENTER HEALTH SYSTEM**

### **COMPLIANCE COMMITTEE CHARTER**

#### **I. PURPOSE**

As an expression of our commitment to act with integrity and ethics and to institute a program to ensure compliance with all applicable laws, Medical Center Health System (“MCHS”) has created a Board approved Compliance Committee to (i) oversee the implementation, operation, and effectiveness of MCHS’s Compliance Program and the performance of the Compliance Officer in effectuating the Compliance Program, and (ii) assist the Board in fulfilling its fiduciary responsibility and accountability relating to its compliance oversight responsibilities, the Mission and Values of MCHS and the MCHS Compliance Standards of Conduct.

#### **II. AUTHORITIES AND RESPONSIBILITIES**

The Compliance Committee is continuously composed of representatives from multiple disciplines. At a minimum, the Compliance Committee will include the Chief Compliance and Privacy Officer, President and Chief Executive Officer (Pres./CEO), Chief Legal Counsel, Chief Financial Officer, Chief Operating Officer, Chief Medical Officer, Chief Information Officer and two Ector County Hospital District Board Members. The Pres./CEO shall also appoint such ex officio members of the Compliance Committee as he or she deems necessary or advisable to assist the committee in the performance of its duties. Ex officio members of the committee may not vote on matters before the committee.

The Compliance Committee will receive reports from ad-hoc guests which will be related to Human Resources, Information Technology/Security, Revenue Cycle/Integrity, or others as deemed necessary.

#### **III. DUTIES OF THE COMPLIANCE COMMITTEE**

The duties of the Compliance Committee shall include:

1. Advising the Chief Compliance Officer and assisting in the implementation and maintenance of the Compliance Program;
2. Working with appropriate departments of the Health System to develop standards of conduct and policies and procedures to promote adherence to the Compliance Program;

3. Recommending and monitoring, in conjunction with the relevant departments, the development of internal systems and controls to carry out MCHS's standards, policies and procedures;
4. Determining the appropriate strategy and/or approach to promote adherence to the Compliance Program and the detection of potential violations;
5. Developing a system to solicit, evaluate and respond to complaints and problems;
6. Overseeing the education and training of employees and systems for communication with and by employees;
7. Analyzing the legal requirements with which MCHS must comply and locating and analyzing specific risk areas within the Health System; and
8. Establishing confidentiality standards and requirements for committee members and those persons requested to provide assistance to the committee.

#### IV. MEETINGS

The Committee shall meet at least quarterly in order to perform its responsibilities. The Committee shall keep agendas, minutes and attendance of its meetings.



**THE BOARD OF DIRECTORS OF THE  
ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAL CENTER HEALTH SYSTEM**

**WHEREAS:** The Ector County Hospital District/Medical Center Health System (ECHD/MCHS), is committed to ethical and legal business practices as essential to the advancement of its Mission of service to the Ector County community.

**WHEREAS:** Pursuant to this commitment, as set forth in the minutes of July 14, 1998 and subsequent minutes, the Board of Directors of ECHD/MCHS has previously directed the establishment and maintenance of a Corporate Compliance Program as a continuous process for the improvement of its business policies and practices, and oversight of its responsibilities under local, state and federal rules, laws, and regulations.

**WHEREAS:** It is the policy of the ECHD/MCHS that the implemented Corporate Compliance Program assure a collaborative participation of all elements of the hospital in the prevention of violations of Medical Center Health System’s policies, local, state and federal laws. The expectations of this policy are to:

- Reaffirm this hospital’s commitment to its stated principles and beliefs.
- Assure the hospital acts in a manner consistent with its Mission and Values.
- Have the hospital meet its ethical and legal requirements.
- Decrease the risk of inappropriate behavior.

**RESOLVED:** That the Board of Directors, ECHD/MCHS reaffirms its commitment to the expectations of ethical and legal conduct stated herein, and to the continuous effective monitoring of the hospital’s responsibilities and business practices by its leadership, managers, and employees, and through the processes and procedures of the Corporate Compliance Program.

**FURTHER RESOLVED:** To assure that the Board’s expectations are adhered the Board directs that:

- That the Audit Committee monitor the performance of the Corporate Compliance Program and receive regular reports in Executive Session, but no less than quarterly in each calendar year, from the Chief Compliance Officer, on the program’s initiatives, training, education, audits and reviews, and such other matters as should be brought to the Board’s attention.
- That the Chief Executive Officer and the Chief Compliance Officer jointly report to the full Board on the status and effectiveness of the Corporate Compliance Program on no less than an annual basis.
- That the Chief Executive Officer establishes such policies and procedures as necessary to accomplish the goals and objectives stated herein.

**Passed and Approved** this day 6 of December 2022.

\_\_\_\_\_  
Bryn Dodd, President

\_\_\_\_\_  
Don Hallmark

\_\_\_\_\_  
Wallace Dunn, Vice President

\_\_\_\_\_  
Richard Herrera

\_\_\_\_\_  
Mary Lou Anderson

\_\_\_\_\_  
Kathy Rhodes

\_\_\_\_\_  
David Dunn



**Medical Center Health System**

Your One Source for Health

Date: December 1, 2022  
To: Board of Directors  
Ector County Hospital District  
From: Janice Dane  
Interim Director of Human Resources  
Subject: TCDRS Plan Provision Plan Year 2023

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The Ector County Hospital District (ECHD) is a sponsor of a retirement plan with the Texas County & District Retirement System (TCDRS). Any plan changes to the ECHD retirement plan with TCDRS require authorization from the ECHD Board of Directors.

The Ector County Hospital District is proposing no changes to the current contribution rate for next year, effective January 1, 2023. The current employee contribution is 6 percent, and the employer contribution is 145 percent of the 6 percent employee contribution.

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
OCTOBER 2022**

|  | CURRENT MONTH |               |               |               |               | YEAR-TO-DATE  |               |               |               |               |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|  | ACTUAL        | BUDGET        |               | PRIOR YEAR    |               | ACTUAL        | BUDGET        |               | PRIOR YEAR    |               |
|  |               | AMOUNT        | VAR. %        | AMOUNT        | VAR. %        |               | AMOUNT        | VAR. %        | AMOUNT        | VAR. %        |
| <b>Hospital InPatient Admissions</b>   |               |               |               |               |               |               |               |               |               |               |
| Acute / Adult                          | 992           | 922           | 7.6%          | 992           | 0.0%          | 992           | 922           | 7.6%          | 992           | 0.0%          |
| Neonatal ICU (NICU)                    | 26            | 24            | 8.3%          | 25            | 4.0%          | 26            | 24            | 8.3%          | 25            | 4.0%          |
| <b>Total Admissions</b>                | <b>1,018</b>  | <b>946</b>    | <b>7.6%</b>   | <b>1,017</b>  | <b>0.1%</b>   | <b>1,018</b>  | <b>946</b>    | <b>7.6%</b>   | <b>1,017</b>  | <b>0.1%</b>   |
| <b>Patient Days</b>                    |               |               |               |               |               |               |               |               |               |               |
| Adult & Pediatric                      | 3,884         | 3,320         | 17.0%         | 4,896         | -20.7%        | 3,884         | 3,320         | 17.0%         | 4,896         | -20.7%        |
| ICU                                    | 419           | 387           | 8.3%          | 495           | -15.4%        | 419           | 387           | 8.3%          | 495           | -15.4%        |
| CCU                                    | 386           | 306           | 26.1%         | 426           | -9.4%         | 386           | 306           | 26.1%         | 426           | -9.4%         |
| NICU                                   | 430           | 305           | 41.0%         | 288           | 49.3%         | 430           | 305           | 41.0%         | 288           | 49.3%         |
| <b>Total Patient Days</b>              | <b>5,119</b>  | <b>4,318</b>  | <b>18.6%</b>  | <b>6,105</b>  | <b>-16.2%</b> | <b>5,119</b>  | <b>4,318</b>  | <b>18.6%</b>  | <b>6,105</b>  | <b>-16.2%</b> |
| Observation (Obs) Days                 | 305           | 444           | -31.3%        | 417           | -26.9%        | 305           | 444           | -31.3%        | 417           | -26.9%        |
| Nursery Days                           | 268           | 277           | -3.2%         | 330           | -18.8%        | 268           | 277           | -3.2%         | 330           | -18.8%        |
| <b>Total Occupied Beds / Bassinets</b> | <b>5,692</b>  | <b>5,039</b>  | <b>13.0%</b>  | <b>6,852</b>  | <b>-16.9%</b> | <b>5,692</b>  | <b>5,039</b>  | <b>13.0%</b>  | <b>6,852</b>  | <b>-16.9%</b> |
| <b>Average Length of Stay (ALOS)</b>   |               |               |               |               |               |               |               |               |               |               |
| Acute / Adult & Pediatric              | 4.73          | 4.35          | 8.6%          | 5.86          | -19.4%        | 4.73          | 4.35          | 8.6%          | 5.86          | -19.4%        |
| NICU                                   | 16.54         | 12.71         | 30.1%         | 11.52         | 43.6%         | 16.54         | 12.71         | 30.1%         | 11.52         | 43.6%         |
| <b>Total ALOS</b>                      | <b>5.03</b>   | <b>4.56</b>   | <b>10.2%</b>  | <b>6.00</b>   | <b>-16.2%</b> | <b>5.03</b>   | <b>4.56</b>   | <b>10.2%</b>  | <b>6.00</b>   | <b>-16.2%</b> |
| Acute / Adult & Pediatric w/o OB       | 5.78          |               |               | 6.96          | -17.0%        | 5.78          |               |               | 6.96          | -17.0%        |
| <b>Average Daily Census</b>            | <b>165.1</b>  | <b>139.3</b>  | <b>18.6%</b>  | <b>196.9</b>  | <b>-16.2%</b> | <b>165.1</b>  | <b>139.3</b>  | <b>18.6%</b>  | <b>196.9</b>  | <b>-16.2%</b> |
| <b>Hospital Case Mix Index (CMI)</b>   | <b>1.6839</b> | <b>1.6500</b> | <b>2.1%</b>   | <b>1.7586</b> | <b>-4.2%</b>  | <b>1.6839</b> | <b>1.6500</b> | <b>2.1%</b>   | <b>1.7586</b> | <b>-4.2%</b>  |
| <b>Medicare</b>                        |               |               |               |               |               |               |               |               |               |               |
| Admissions                             | 341           | 332           | 2.7%          | 353           | -3.4%         | 341           | 332           | 2.7%          | 353           | -3.4%         |
| Patient Days                           | 1,941         | 1,764         | 10.0%         | 2,419         | -19.8%        | 1,941         | 1,764         | 10.0%         | 2,419         | -19.8%        |
| Average Length of Stay                 | 5.69          | 5.31          | 7.1%          | 6.85          | -16.9%        | 5.69          | 5.31          | 7.1%          | 6.85          | -16.9%        |
| Case Mix Index                         | 2.0141        | 1.9200        | 4.9%          | 2.0615        | -2.3%         | 2.0141        | 1.9200        | 4.9%          | 2.0615        | -2.3%         |
| <b>Medicaid</b>                        |               |               |               |               |               |               |               |               |               |               |
| Admissions                             | 154           | 120           | 28.3%         | 150           | 2.7%          | 154           | 120           | 28.3%         | 150           | 2.7%          |
| Patient Days                           | 725           | 397           | 82.6%         | 642           | 12.9%         | 725           | 397           | 82.6%         | 642           | 12.9%         |
| Average Length of Stay                 | 4.71          | 3.31          | 42.3%         | 4.28          | 10.0%         | 4.71          | 3.31          | 42.3%         | 4.28          | 10.0%         |
| Case Mix Index                         | 1.0906        | 1.1900        | -8.4%         | 1.1064        | -1.4%         | 1.0906        | 1.1900        | -8.4%         | 1.1064        | -1.4%         |
| <b>Commercial</b>                      |               |               |               |               |               |               |               |               |               |               |
| Admissions                             | 272           | 269           | 1.1%          | 283           | -3.9%         | 272           | 269           | 1.1%          | 283           | -3.9%         |
| Patient Days                           | 1,260         | 1,155         | 9.1%          | 1,524         | -17.3%        | 1,260         | 1,155         | 9.1%          | 1,524         | -17.3%        |
| Average Length of Stay                 | 4.63          | 4.29          | 7.9%          | 5.39          | -14.0%        | 4.63          | 4.29          | 7.9%          | 5.39          | -14.0%        |
| Case Mix Index                         | 1.6221        | 1.5500        | 4.7%          | 1.8430        | -12.0%        | 1.6221        | 1.5500        | 4.7%          | 1.8430        | -12.0%        |
| <b>Self Pay</b>                        |               |               |               |               |               |               |               |               |               |               |
| Admissions                             | 213           | 202           | 5.4%          | 204           | 4.4%          | 213           | 202           | 5.4%          | 204           | 4.4%          |
| Patient Days                           | 971           | 878           | 10.6%         | 1,368         | -29.0%        | 971           | 878           | 10.6%         | 1,368         | -29.0%        |
| Average Length of Stay                 | 4.56          | 4.35          | 4.9%          | 6.71          | -32.0%        | 4.56          | 4.35          | 4.9%          | 6.71          | -32.0%        |
| Case Mix Index                         | 1.5254        | 1.5700        | -2.8%         | 1.5630        | -2.4%         | 1.5254        | 1.5700        | -2.8%         | 1.5630        | -2.4%         |
| <b>All Other</b>                       |               |               |               |               |               |               |               |               |               |               |
| Admissions                             | 38            | 23            | 65.2%         | 27            | 40.7%         | 38            | 23            | 65.2%         | 27            | 40.7%         |
| Patient Days                           | 222           | 125           | 77.6%         | 152           | 46.1%         | 222           | 125           | 77.6%         | 152           | 46.1%         |
| Average Length of Stay                 | 5.84          | 5.43          | 7.5%          | 5.63          | 3.8%          | 5.84          | 5.43          | 7.5%          | 5.63          | 3.8%          |
| Case Mix Index                         | 2.5250        | 2.0000        | 26.3%         | 1.8437        | 37.0%         | 2.5250        | 2.0000        | 26.3%         | 1.8437        | 37.0%         |
| <b>Radiology</b>                       |               |               |               |               |               |               |               |               |               |               |
| InPatient                              | 3,737         | 3,245         | 15.2%         | 4,436         | -15.8%        | 3,737         | 3,245         | 15.2%         | 4,436         | -15.8%        |
| OutPatient                             | 7,770         | 7,446         | 4.4%          | 7,399         | 5.0%          | 7,770         | 7,446         | 4.4%          | 7,399         | 5.0%          |
| <b>Cath Lab</b>                        |               |               |               |               |               |               |               |               |               |               |
| InPatient                              | 555           | 552           | 0.5%          | 487           | 14.0%         | 555           | 552           | 0.5%          | 487           | 14.0%         |
| OutPatient                             | 637           | 519           | 22.7%         | 543           | 17.3%         | 637           | 519           | 22.7%         | 543           | 17.3%         |
| <b>Laboratory</b>                      |               |               |               |               |               |               |               |               |               |               |
| InPatient                              | 67,467        | 59,009        | 14.3%         | 85,419        | -21.0%        | 67,467        | 59,009        | 14.3%         | 85,419        | -21.0%        |
| OutPatient                             | 64,106        | 60,032        | 6.8%          | 60,133        | 6.6%          | 64,106        | 60,032        | 6.8%          | 60,133        | 6.6%          |
| <b>Other</b>                           |               |               |               |               |               |               |               |               |               |               |
| Deliveries                             | 178           | 174           | 2.3%          | 191           | -6.8%         | 178           | 174           | 2.3%          | 191           | -6.8%         |
| <b>Surgical Cases</b>                  |               |               |               |               |               |               |               |               |               |               |
| InPatient                              | 226           | 214           | 5.6%          | 235           | -3.8%         | 226           | 214           | 5.6%          | 235           | -3.8%         |
| OutPatient                             | 532           | 556           | -4.3%         | 506           | 5.1%          | 532           | 556           | -4.3%         | 506           | 5.1%          |
| <b>Total Surgical Cases</b>            | <b>758</b>    | <b>770</b>    | <b>-1.6%</b>  | <b>741</b>    | <b>2.3%</b>   | <b>758</b>    | <b>770</b>    | <b>-1.6%</b>  | <b>741</b>    | <b>2.3%</b>   |
| <b>GI Procedures (Endo)</b>            |               |               |               |               |               |               |               |               |               |               |
| InPatient                              | 109           | 149           | -26.8%        | 145           | -24.8%        | 109           | 149           | -26.8%        | 145           | -24.8%        |
| OutPatient                             | 171           | 224           | -23.7%        | 139           | 23.0%         | 171           | 224           | -23.7%        | 139           | 23.0%         |
| <b>Total GI Procedures</b>             | <b>280</b>    | <b>373</b>    | <b>-24.9%</b> | <b>284</b>    | <b>-1.4%</b>  | <b>280</b>    | <b>373</b>    | <b>-24.9%</b> | <b>284</b>    | <b>-1.4%</b>  |

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
OCTOBER 2022**

|   | CURRENT MONTH  |                |               |                |               | YEAR-TO-DATE   |                |               |                |               |
|---|----------------|----------------|---------------|----------------|---------------|----------------|----------------|---------------|----------------|---------------|
|   | ACTUAL         | BUDGET         |               | PRIOR YEAR     |               | ACTUAL         | BUDGET         |               | PRIOR YEAR     |               |
|   |                | AMOUNT         | VAR. %        | AMOUNT         | VAR. %        |                | AMOUNT         | VAR. %        | AMOUNT         | VAR. %        |
| <b>OutPatient (O/P)</b>   |                |                |               |                |               |                |                |               |                |               |
| Emergency Room Visits   | 5,081          | 4,146          | 22.6%         | 3,890          | 30.6%         | 5,081          | 4,146          | 22.6%         | 3,890          | 30.6%         |
| Observation Days  | 305            | 444            | -31.3%        | 417            | -26.9%        | 305            | 444            | -31.3%        | 417            | -26.9%        |
| Other O/P Occasions of Service                                    | 20,003         | 18,659         | 7.2%          | 20,186         | -0.9%         | 20,003         | 18,659         | 7.2%          | 20,186         | -0.9%         |
| <b>Total O/P Occasions of Svc.</b>                                | <b>25,389</b>  | <b>23,249</b>  | <b>9.2%</b>   | <b>24,493</b>  | <b>3.7%</b>   | <b>25,389</b>  | <b>23,249</b>  | <b>9.2%</b>   | <b>24,493</b>  | <b>3.7%</b>   |
| <b>Hospital Operations</b>  |                |                |               |                |               |                |                |               |                |               |
| Manhours Paid   | 272,950        | 253,255        | 7.8%          | 260,737        | 4.7%          | 272,950        | 253,255        | 7.8%          | 260,737        | 4.7%          |
| FTE's   | 1,540.8        | 1,429.7        | 7.8%          | 1,471.9        | 4.7%          | 1,540.8        | 1,429.7        | 7.8%          | 1,471.9        | 4.7%          |
| Adjusted Patient Days   | 10,003         | 8,320          | 20.2%         | 10,711         | -6.6%         | 10,003         | 8,320          | 20.2%         | 10,711         | -6.6%         |
| Hours / Adjusted Patient Day                                      | 27.29          | 30.44          | -10.4%        | 24.34          | 12.1%         | 27.29          | 30.44          | -10.4%        | 24.34          | 12.1%         |
| Occupancy - Actual Beds   | 47.3%          | 39.9%          | 18.6%         | 55.3%          | -14.5%        | 47.3%          | 39.9%          | 18.6%         | 56.4%          | -16.2%        |
| FTE's / Adjusted Occupied Bed                                     | 4.8            | 5.3            | -10.4%        | 4.3            | 12.1%         | 4.8            | 5.3            | -10.4%        | 4.3            | 12.1%         |
| <b>Center for Primary Care - Clements</b>                         |                |                |               |                |               |                |                |               |                |               |
| Total Medical Visits  | 565            | 901            | -37.3%        | 845            | -33.1%        | 565            | 901            | -37.3%        | 845            | -33.1%        |
| Manhours Paid   | 2,238          | 2,398          | -6.7%         | 2,664          | -16.0%        | 2,238          | 2,398          | -6.7%         | 2,664          | -16.0%        |
| FTE's   | 12.6           | 13.5           | -6.7%         | 15.0           | -16.0%        | 12.6           | 13.5           | -6.7%         | 15.0           | -16.0%        |
| <b>Center for Primary Care - West University</b>                  |                |                |               |                |               |                |                |               |                |               |
| Total Medical Visits  | 610            | 689            | -11.5%        | 559            | 9.1%          | 610            | 689            | -11.5%        | 559            | 9.1%          |
| Manhours Paid   | 1,173          | 1,262          | -7.0%         | 498            | 135.5%        | 1,173          | 1,262          | -7.0%         | 498            | 135.5%        |
| FTE's   | 6.6            | 7.1            | -7.0%         | 2.8            | 135.5%        | 6.6            | 7.1            | -7.0%         | 2.8            | 135.5%        |
| <b>Center for Primary Care - JBS</b>                              |                |                |               |                |               |                |                |               |                |               |
| Total Medical Visits  | 544            | 479            | 13.6%         | 788            | -31.0%        | 544            | 479            | 13.6%         | 788            | -31.0%        |
| Manhours Paid   | 1,314          | 1,111          | 18.2%         | 752            | 74.7%         | 1,314          | 1,111          | 18.2%         | 752            | 74.7%         |
| FTE's   | 7.4            | 6.3            | 18.2%         | 4.2            | 74.7%         | 7.4            | 6.3            | 18.2%         | 4.2            | 74.7%         |
| <b>Total ECHD Operations</b>                                      |                |                |               |                |               |                |                |               |                |               |
| Total Admissions  | 1,018          | 946            | 7.6%          | 1,017          | 0.1%          | 1,018          | 946            | 7.6%          | 1,017          | 0.1%          |
| Total Patient Days  | 5,119          | 4,318          | 18.6%         | 6,105          | -16.2%        | 5,119          | 4,318          | 18.6%         | 6,105          | -16.2%        |
| Total Patient and Obs Days  | 5,424          | 4,762          | 13.9%         | 6,522          | -16.8%        | 5,424          | 4,762          | 13.9%         | 6,522          | -16.8%        |
| Total FTE's   | 1,567.5        | 1,456.6        | 7.6%          | 1,494.0        | 4.9%          | 1,567.5        | 1,456.6        | 7.6%          | 1,494.0        | 4.9%          |
| FTE's / Adjusted Occupied Bed                                     | 4.9            | 5.4            | -10.5%        | 4.3            | 12.3%         | 4.9            | 5.4            | -10.5%        | 4.3            | 12.3%         |
| <b>Total Adjusted Patient Days</b>                                | <b>10,003</b>  | <b>8,320</b>   | <b>20.2%</b>  | <b>10,711</b>  | <b>-6.6%</b>  | <b>10,003</b>  | <b>8,320</b>   | <b>20.2%</b>  | <b>10,711</b>  | <b>-6.6%</b>  |
| <b>Hours / Adjusted Patient Day</b>                               | <b>27.76</b>   | <b>31.01</b>   | <b>-10.5%</b> | <b>24.71</b>   | <b>12.3%</b>  | <b>27.76</b>   | <b>31.01</b>   | <b>-10.5%</b> | <b>24.71</b>   | <b>12.3%</b>  |
| <b>Outpatient Factor</b>  | <b>1.9541</b>  | <b>1.9268</b>  | <b>1.4%</b>   | <b>1.7544</b>  | <b>11.4%</b>  | <b>1.9541</b>  | <b>1.9268</b>  | <b>1.4%</b>   | <b>1.7544</b>  | <b>11.4%</b>  |
| <b>Blended O/P Factor</b>   | <b>2.1710</b>  | <b>2.1675</b>  | <b>0.2%</b>   | <b>1.9374</b>  | <b>12.1%</b>  | <b>2.1710</b>  | <b>2.1675</b>  | <b>0.2%</b>   | <b>1.9374</b>  | <b>12.1%</b>  |
| <b>Total Adjusted Admissions</b>                                  | <b>1,989</b>   | <b>1,823</b>   | <b>9.1%</b>   | <b>1,784</b>   | <b>11.5%</b>  | <b>1,989</b>   | <b>1,823</b>   | <b>9.1%</b>   | <b>1,784</b>   | <b>11.5%</b>  |
| <b>Hours / Adjusted Admission</b>                                 | <b>139.59</b>  | <b>141.56</b>  | <b>-1.4%</b>  | <b>148.33</b>  | <b>-5.9%</b>  | <b>139.59</b>  | <b>141.56</b>  | <b>-1.4%</b>  | <b>148.33</b>  | <b>-5.9%</b>  |
| <b>FTE's - Hospital Contract</b>                                  | <b>55.6</b>    | <b>58.5</b>    | <b>-4.9%</b>  | <b>104.1</b>   | <b>-46.6%</b> | <b>55.6</b>    | <b>58.5</b>    | <b>-4.9%</b>  | <b>104.1</b>   | <b>-46.6%</b> |
| <b>FTE's - Mgmt Services</b>                                      | <b>36.4</b>    | <b>43.3</b>    | <b>-16.0%</b> | <b>37.1</b>    | <b>-2.0%</b>  | <b>36.4</b>    | <b>43.3</b>    | <b>-16.0%</b> | <b>37.1</b>    | <b>-2.0%</b>  |
| <b>Total FTE's (including Contract)</b>                           | <b>1,659.5</b> | <b>1,558.3</b> | <b>6.5%</b>   | <b>1,635.2</b> | <b>1.5%</b>   | <b>1,659.5</b> | <b>1,558.3</b> | <b>6.5%</b>   | <b>1,635.2</b> | <b>1.5%</b>   |
| <b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b> | <b>5.1</b>     | <b>5.8</b>     | <b>-11.4%</b> | <b>4.7</b>     | <b>8.7%</b>   | <b>5.1</b>     | <b>5.8</b>     | <b>-11.4%</b> | <b>4.7</b>     | <b>8.7%</b>   |
| <b>ProCare FTEs</b>   | <b>219.9</b>   | <b>252.2</b>   | <b>-12.8%</b> | <b>214.7</b>   | <b>2.4%</b>   | <b>219.9</b>   | <b>252.2</b>   | <b>-12.8%</b> | <b>214.7</b>   | <b>2.4%</b>   |
| <b>TraumaCare FTEs</b>  | <b>9.4</b>     | <b>9.0</b>     | <b>4.8%</b>   | <b>0.0</b>     | <b>0.0%</b>   | <b>9.4</b>     | <b>9.0</b>     | <b>4.8%</b>   | <b>0.0</b>     | <b>0.0%</b>   |
| <b>Total System FTEs</b>  | <b>1,888.8</b> | <b>1,819.5</b> | <b>3.8%</b>   | <b>1,849.9</b> | <b>2.1%</b>   | <b>1,888.8</b> | <b>1,819.5</b> | <b>3.8%</b>   | <b>1,849.9</b> | <b>2.1%</b>   |
| <b>Urgent Care Visits</b>   |                |                |               |                |               |                |                |               |                |               |
| JBS Clinic  | 1,749          | 2,053          | -14.8%        | 2,257          | -22.5%        | 1,749          | 2,053          | -14.8%        | 2,257          | -22.5%        |
| West University   | 1,021          | 1,152          | -11.4%        | 1,688          | -39.5%        | 1,021          | 1,152          | -11.4%        | 1,688          | -39.5%        |
| 42nd Street   | -              | -              | 0.0%          | 9              | -100.0%       | -              | -              | 0.0%          | 9              | -100.0%       |
| <b>Total Urgent Care Visits</b>                                   | <b>2,770</b>   | <b>3,205</b>   | <b>-13.6%</b> | <b>3,954</b>   | <b>-29.9%</b> | <b>2,770</b>   | <b>3,205</b>   | <b>-13.6%</b> | <b>3,954</b>   | <b>-29.9%</b> |
| <b>Wal-Mart Clinic Visits</b>                                     |                |                |               |                |               |                |                |               |                |               |
| East Clinic   | 316            | 310            | 1.9%          | 310            | 1.9%          | 316            | 310            | 1.9%          | 310            | 1.9%          |

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
OCTOBER 2022**

|   | HOSPITAL              | PRO CARE            | TRAUMA<br>CARE    | ECTOR COUNTY<br>HOSPITAL<br>DISTRICT |
|---|-----------------------|---------------------|-------------------|--------------------------------------|
| <b>ASSETS</b>                                     |                       |                     |                   |                                      |
| <b>CURRENT ASSETS:</b>                            |                       |                     |                   |                                      |
| Cash and Cash Equivalents                         | \$ 28,245,204         | \$ 5,075            | \$ -              | \$ 28,250,279                        |
| Investments                                       | 68,088,810            | -                   | -                 | 68,088,810                           |
| Patient Accounts Receivable - Gross               | 215,825,583           | 24,765,552          | 742,556           | 241,333,691                          |
| Less: 3rd Party Allowances                        | (140,747,410)         | (9,565,381)         | (565,000)         | (150,877,792)                        |
| Bad Debt Allowance                                | (49,606,172)          | (9,947,949)         | (60,000)          | (59,614,121)                         |
| Net Patient Accounts Receivable                   | 25,472,000            | 5,252,222           | 117,556           | 30,841,778                           |
| Taxes Receivable                                  | 11,399,421            | -                   | -                 | 11,399,421                           |
| Accounts Receivable - Other                       | (300,070)             | 34,718              | -                 | (265,352)                            |
| Inventories                                       | 8,787,442             | 479,133             | -                 | 9,266,574                            |
| Prepaid Expenses                                  | 3,288,894             | 153,385             | 18,832            | 3,461,112                            |
| <b>Total Current Assets</b>                       | <b>144,981,701</b>    | <b>5,924,532</b>    | <b>136,388</b>    | <b>151,042,622</b>                   |
| <b>CAPITAL ASSETS:</b>                            |                       |                     |                   |                                      |
| Property and Equipment                            | 502,026,347           | 393,970             | -                 | 502,420,317                          |
| Construction in Progress                          | 3,848,747             | -                   | -                 | 3,848,747                            |
|   | 505,875,094           | 393,970             | -                 | 506,269,064                          |
| Less: Accumulated Depreciation and Amortization   | (342,935,412)         | (306,685)           | -                 | (343,242,097)                        |
| <b>Total Capital Assets</b>                       | <b>162,939,682</b>    | <b>87,285</b>       | <b>-</b>          | <b>163,026,967</b>                   |
| <b>RESTRICTED ASSETS:</b>                         |                       |                     |                   |                                      |
| Restricted Assets Held by Trustee                 | 4,896                 | -                   | -                 | 4,896                                |
| Restricted Assets Held in Endowment               | 6,083,572             | -                   | -                 | 6,083,572                            |
| Restricted TPC, LLC                               | 1,461,047             | -                   | -                 | 1,461,047                            |
| Restricted MCH West Texas Services                | 2,338,393             | -                   | -                 | 2,338,393                            |
| Pension, Deferred Outflows of Resources           | 19,348,225            | -                   | -                 | 19,348,225                           |
| Assets whose use is Limited                       | -                     | 173,840             | -                 | 173,840                              |
| <b>TOTAL ASSETS</b>                               | <b>\$ 337,157,515</b> | <b>\$ 6,185,657</b> | <b>\$ 136,388</b> | <b>\$ 343,479,560</b>                |
| <b>LIABILITIES AND FUND BALANCE</b>               |                       |                     |                   |                                      |
| <b>CURRENT LIABILITIES:</b>                       |                       |                     |                   |                                      |
| Current Maturities of Long-Term Debt              | \$ 2,233,417          | \$ -                | \$ -              | \$ 2,233,417                         |
| Self-Insurance Liability - Current Portion        | 2,551,188             | -                   | -                 | 2,551,188                            |
| Accounts Payable                                  | 25,578,927            | (469,254)           | (117,585)         | 24,992,089                           |
| A/R Credit Balances                               | 2,262,556             | -                   | -                 | 2,262,556                            |
| Accrued Interest                                  | 139,761               | -                   | -                 | 139,761                              |
| Accrued Salaries and Wages                        | 5,281,294             | 6,376,901           | 300,979           | 11,959,175                           |
| Accrued Compensated Absences                      | 4,592,500             | -                   | -                 | 4,592,500                            |
| Due to Third Party Payors                         | 14,318,939            | -                   | -                 | 14,318,939                           |
| Deferred Revenue                                  | (276,427)             | 310,840             | -                 | 34,413                               |
| <b>Total Current Liabilities</b>                  | <b>56,682,156</b>     | <b>6,218,488</b>    | <b>183,394</b>    | <b>63,084,038</b>                    |
| ACCRUED POST RETIREMENT BENEFITS                  | 61,069,215            | -                   | -                 | 61,069,215                           |
| SELF-INSURANCE LIABILITIES - Less Current Portion | 1,476,505             | -                   | -                 | 1,476,505                            |
| LONG-TERM DEBT - Less Current Maturities          | 34,451,229            | -                   | -                 | 34,451,229                           |
| <b>Total Liabilities</b>                          | <b>153,679,105</b>    | <b>6,218,488</b>    | <b>183,394</b>    | <b>160,080,987</b>                   |
| <b>FUND BALANCE</b>                               | <b>183,478,410</b>    | <b>(32,831)</b>     | <b>(47,005)</b>   | <b>183,398,574</b>                   |
| <b>TOTAL LIABILITIES AND FUND BALANCE</b>         | <b>\$ 337,157,515</b> | <b>\$ 6,185,657</b> | <b>\$ 136,388</b> | <b>\$ 343,479,560</b>                |

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
OCTOBER 2022**

|   | CURRENT YEAR          | PRIOR FISCAL YEAR END |                     |                       | CURRENT YEAR CHANGE   |
|---|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|
|   |                       | HOSPITAL UNAUDITED    | PRO CARE UNAUDITED  | TRAUMA CARE UNAUDITED |                       |
| <b>ASSETS</b>                                     |                       |                       |                     |                       |                       |
| <b>CURRENT ASSETS:</b>                            |                       |                       |                     |                       |                       |
| Cash and Cash Equivalents                         | \$ 28,250,279         | \$ 32,033,000         | \$ 5,075            | \$ -                  | \$ (3,787,796)        |
| Investments                                       | 68,088,810            | 68,206,692            | -                   | -                     | (117,882)             |
| Patient Accounts Receivable - Gross               | 241,333,691           | 215,087,104           | 24,731,462          | 614,859               | 900,265               |
| Less: 3rd Party Allowances                        | (150,877,792)         | (140,901,175)         | (9,623,136)         | (469,500)             | 116,020               |
| Bad Debt Allowance                                | (59,614,121)          | (49,620,354)          | (10,153,878)        | (52,000)              | 212,111               |
| Net Patient Accounts Receivable                   | 30,841,778            | 24,565,575            | 4,954,448           | 93,359                | 1,228,396             |
| Taxes Receivable                                  | 11,399,421            | 10,705,560            | -                   | -                     | 693,862               |
| Accounts Receivable - Other                       | (265,352)             | 4,081,925             | 34,499              | -                     | (4,381,776)           |
| Inventories                                       | 9,266,574             | 8,796,969             | 479,133             | -                     | (9,527)               |
| Prepaid Expenses                                  | 3,461,112             | 3,579,202             | 158,300             | 20,398                | (296,788)             |
| <b>Total Current Assets</b>                       | <b>151,042,622</b>    | <b>151,968,922</b>    | <b>5,631,454</b>    | <b>113,757</b>        | <b>(6,671,511)</b>    |
| <b>CAPITAL ASSETS:</b>                            |                       |                       |                     |                       |                       |
| Property and Equipment                            | 502,420,317           | 501,814,250           | 393,970             | -                     | 212,097               |
| Construction in Progress                          | 3,848,747             | 3,772,159             | -                   | -                     | 76,587                |
|   | 506,269,064           | 505,586,409           | 393,970             | -                     | 288,685               |
| Less: Accumulated Depreciation and Amortization   | (343,242,097)         | (341,371,455)         | (305,754)           | -                     | (1,564,888)           |
| <b>Total Capital Assets</b>                       | <b>163,026,967</b>    | <b>164,214,954</b>    | <b>88,216</b>       | <b>-</b>              | <b>(1,276,204)</b>    |
| INTANGIBLE ASSETS / GOODWILL - NET                | -                     | -                     | -                   | -                     | -                     |
| <b>RESTRICTED ASSETS:</b>                         |                       |                       |                     |                       |                       |
| Restricted Assets Held by Trustee                 | 4,896                 | 4,896                 | -                   | -                     | -                     |
| Restricted Assets Held in Endowment               | 6,083,572             | 6,083,572             | -                   | -                     | -                     |
| Restricted MCH West Texas Services                | 2,338,393             | 2,334,361             | -                   | -                     | 4,032                 |
| Pension, Deferred Outflows of Resources           | 19,348,225            | 19,348,225            | -                   | -                     | -                     |
| Assets whose use is Limited                       | 173,840               | -                     | 150,729             | -                     | 23,110                |
| <b>TOTAL ASSETS</b>                               | <b>\$ 343,479,560</b> | <b>\$ 345,415,976</b> | <b>\$ 5,870,400</b> | <b>\$ 113,757</b>     | <b>\$ (7,920,572)</b> |
| <b>LIABILITIES AND FUND BALANCE</b>               |                       |                       |                     |                       |                       |
| <b>CURRENT LIABILITIES:</b>                       |                       |                       |                     |                       |                       |
| Current Maturities of Long-Term Debt              | \$ 2,233,417          | \$ 2,232,209          | \$ -                | \$ -                  | \$ 1,208              |
| Self-Insurance Liability - Current Portion        | 2,551,188             | 2,551,188             | -                   | -                     | -                     |
| Accounts Payable                                  | 24,992,089            | 27,786,452            | 899,411             | (133,295)             | (3,560,479)           |
| A/R Credit Balances                               | 2,262,556             | 2,431,305             | -                   | -                     | (168,749)             |
| Accrued Interest                                  | 139,761               | 19,148                | -                   | -                     | 120,613               |
| Accrued Salaries and Wages                        | 11,959,175            | 5,137,486             | 4,702,269           | 274,974               | 1,844,445             |
| Accrued Compensated Absences                      | 4,592,500             | 4,450,865             | -                   | -                     | 141,635               |
| Due to Third Party Payors                         | 14,318,939            | 16,199,526            | -                   | -                     | (1,880,587)           |
| Deferred Revenue                                  | 34,413                | 1,230,501             | 301,550             | -                     | (1,497,638)           |
| <b>Total Current Liabilities</b>                  | <b>#VALUE!</b>        | <b>62,038,681</b>     | <b>5,903,230</b>    | <b>141,679</b>        | <b>#VALUE!</b>        |
| ACCRUED POST RETIREMENT BENEFITS                  | 61,069,215            | 60,470,472            | -                   | -                     | 598,743               |
| SELF-INSURANCE LIABILITIES - Less Current Portion | 1,476,505             | 1,476,505             | -                   | -                     | -                     |
| LONG-TERM DEBT - Less Current Maturities          | 34,451,229            | 34,565,827            | -                   | -                     | (114,598)             |
| <b>Total Liabilities</b>                          | <b>#VALUE!</b>        | <b>158,551,484</b>    | <b>5,903,230</b>    | <b>141,679</b>        | <b>#VALUE!</b>        |
| <b>FUND BALANCE</b>                               | <b>183,398,574</b>    | <b>186,864,492</b>    | <b>(32,831)</b>     | <b>(27,922)</b>       | <b>183,431,404</b>    |
| <b>TOTAL LIABILITIES AND FUND BALANCE</b>         | <b>#VALUE!</b>        | <b>\$ 345,415,976</b> | <b>\$ 5,870,400</b> | <b>\$ 113,757</b>     | <b>#VALUE!</b>        |

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH         |                       |                |                       |               | YEAR TO DATE          |                       |                |                       |               |
|--|-----------------------|-----------------------|----------------|-----------------------|---------------|-----------------------|-----------------------|----------------|-----------------------|---------------|
|  | ACTUAL                | BUDGET                | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR  | ACTUAL                | BUDGET                | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR  |
| <b>PATIENT REVENUE</b>                                   |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Inpatient Routine Revenue                                | \$ 49,274,219         | \$ 49,570,230         | -0.6%          | \$ 60,045,814         | -17.9%        | \$ 49,274,219         | \$ 49,570,230         | -0.6%          | \$ 60,045,814         | -17.9%        |
| Inpatient Ancillary Revenue                              | -                     | -                     |                | -                     |               | -                     | -                     |                | -                     |               |
| Inpatient Revenue  | \$ 49,274,219         | \$ 49,570,230         | -0.6%          | \$ 60,045,814         | -17.9%        | \$ 49,274,219         | \$ 49,570,230         | -0.6%          | \$ 60,045,814         | -17.9%        |
| Outpatient Revenue                                       | \$ 57,698,505         | \$ 57,874,126         | -0.3%          | \$ 56,285,643         | 2.5%          | \$ 57,698,505         | \$ 57,874,126         | -0.3%          | \$ 56,285,643         | 2.5%          |
| <b>TOTAL PATIENT REVENUE</b>                             | <b>\$ 106,972,724</b> | <b>\$ 107,444,356</b> | <b>-0.4%</b>   | <b>\$ 116,331,457</b> | <b>-8.0%</b>  | <b>\$ 106,972,724</b> | <b>\$ 107,444,356</b> | <b>-0.4%</b>   | <b>\$ 116,331,457</b> | <b>-8.0%</b>  |
| <b>DEDUCTIONS FROM REVENUE</b>                           |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Contractual Adjustments                                  | \$ 65,476,803         | \$ 66,282,730         | -1.2%          | \$ 79,174,549         | -17.3%        | \$ 65,476,803         | \$ 66,282,730         | -1.2%          | \$ 79,174,549         | -17.3%        |
| Policy Adjustments                                       | 2,892,312             | 1,499,924             | 92.8%          | 768,356               | 276.4%        | 2,892,312             | 1,499,924             | 92.8%          | 768,356               | 276.4%        |
| Uninsured Discount                                       | 9,322,001             | 9,553,628             | -2.4%          | 7,956,028             | 17.2%         | 9,322,001             | 9,553,628             | -2.4%          | 7,956,028             | 17.2%         |
| Indigent   | 1,195,918             | 1,186,868             | 0.8%           | 1,035,400             | 15.5%         | 1,195,918             | 1,186,868             | 0.8%           | 1,035,400             | 15.5%         |
| Provision for Bad Debts                                  | 6,204,028             | 5,882,271             | 5.5%           | 5,671,374             | 9.4%          | 6,204,028             | 5,882,271             | 5.5%           | 5,671,374             | 9.4%          |
| <b>TOTAL REVENUE DEDUCTIONS</b>                          | <b>\$ 85,091,063</b>  | <b>\$ 84,405,421</b>  | <b>0.8%</b>    | <b>\$ 94,605,705</b>  | <b>-10.1%</b> | <b>\$ 85,091,063</b>  | <b>\$ 84,405,421</b>  | <b>0.8%</b>    | <b>\$ 94,605,705</b>  | <b>-10.1%</b> |
|  | 79.54%                | 78.56%                |                | 81.32%                |               | 79.54%                | 78.56%                |                | 81.32%                |               |
| <b>OTHER PATIENT REVENUE</b>                             |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Medicaid Supplemental Payments                           | \$ 2,094,222          | \$ 2,094,222          | 0.0%           | \$ 2,206,974          | -5.1%         | \$ 2,094,222          | \$ 2,094,222          | 0.0%           | \$ 2,206,974          | -5.1%         |
| DSRIP/CHIRP  | (179,464)             | 698,830               | -125.7%        | 836,570               | -121.5%       | (179,464)             | 698,830               | -125.7%        | 836,570               | -121.5%       |
| Medicare Meaningful Use Subsidy                          | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | 0.0%           | -                     | 0.0%          |
| <b>TOTAL OTHER PATIENT REVENUE</b>                       | <b>\$ 1,914,758</b>   | <b>\$ 2,793,052</b>   | <b>-31.4%</b>  | <b>\$ 3,043,544</b>   | <b>-37.1%</b> | <b>\$ 1,914,758</b>   | <b>\$ 2,793,052</b>   | <b>-31.4%</b>  | <b>\$ 3,043,544</b>   | <b>-37.1%</b> |
| <b>NET PATIENT REVENUE</b>                               | <b>\$ 23,796,419</b>  | <b>\$ 25,831,987</b>  | <b>-7.9%</b>   | <b>\$ 24,769,296</b>  | <b>-3.9%</b>  | <b>\$ 23,796,419</b>  | <b>\$ 25,831,987</b>  | <b>-7.9%</b>   | <b>\$ 24,769,296</b>  | <b>-3.9%</b>  |
| <b>OTHER REVENUE</b>                                     |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Tax Revenue  | \$ 7,108,430          | \$ 5,449,485          | 30.4%          | \$ 5,385,573          | 32.0%         | \$ 7,108,430          | \$ 5,449,485          | 30.4%          | \$ 5,385,573          | 32.0%         |
| Other Revenue  | 860,580               | 1,245,277             | -30.9%         | 885,861               | -2.9%         | 860,580               | 1,245,277             | -30.9%         | 885,861               | -2.9%         |
| <b>TOTAL OTHER REVENUE</b>                               | <b>\$ 7,969,010</b>   | <b>\$ 6,694,762</b>   | <b>19.0%</b>   | <b>\$ 6,271,434</b>   | <b>27.1%</b>  | <b>\$ 7,969,010</b>   | <b>\$ 6,694,762</b>   | <b>19.0%</b>   | <b>\$ 6,271,434</b>   | <b>27.1%</b>  |
| <b>NET OPERATING REVENUE</b>                             | <b>\$ 31,765,429</b>  | <b>\$ 32,526,749</b>  | <b>-2.3%</b>   | <b>\$ 31,040,730</b>  | <b>2.3%</b>   | <b>\$ 31,765,429</b>  | <b>\$ 32,526,749</b>  | <b>-2.3%</b>   | <b>\$ 31,040,730</b>  | <b>2.3%</b>   |
| <b>OPERATING EXPENSES</b>                                |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Salaries and Wages                                       | \$ 14,521,875         | \$ 13,717,678         | 5.9%           | \$ 12,932,880         | 12.3%         | \$ 14,521,875         | \$ 13,717,678         | 5.9%           | \$ 12,932,880         | 12.3%         |
| Benefits   | 3,371,683             | 2,829,461             | 19.2%          | 2,764,057             | 22.0%         | 3,371,683             | 2,829,461             | 19.2%          | 2,764,057             | 22.0%         |
| Temporary Labor  | 1,541,995             | 1,176,644             | 31.1%          | 3,240,280             | -52.4%        | 1,541,995             | 1,176,644             | 31.1%          | 3,240,280             | -52.4%        |
| Physician Fees   | 1,102,435             | 1,154,334             | -4.5%          | 1,467,119             | -24.9%        | 1,102,435             | 1,154,334             | -4.5%          | 1,467,119             | -24.9%        |
| Texas Tech Support                                       | 871,158               | 879,933               | -1.0%          | 873,234               | -0.2%         | 871,158               | 879,933               | -1.0%          | 873,234               | -0.2%         |
| Purchased Services                                       | 4,413,398             | 4,396,891             | 0.4%           | 4,311,558             | 2.4%          | 4,413,398             | 4,396,891             | 0.4%           | 4,311,558             | 2.4%          |
| Supplies   | 5,378,711             | 5,784,436             | -7.0%          | 5,512,600             | -2.4%         | 5,378,711             | 5,784,436             | -7.0%          | 5,512,600             | -2.4%         |
| Utilities  | 368,793               | 388,745               | -5.1%          | 330,582               | 11.6%         | 368,793               | 388,745               | -5.1%          | 330,582               | 11.6%         |
| Repairs and Maintenance                                  | 1,165,921             | 1,020,801             | 14.2%          | 864,259               | 34.9%         | 1,165,921             | 1,020,801             | 14.2%          | 864,259               | 34.9%         |
| Leases and Rent  | 112,719               | 275,186               | -59.0%         | 194,259               | -42.0%        | 112,719               | 275,186               | -59.0%         | 194,259               | -42.0%        |
| Insurance  | 175,122               | 167,990               | 4.2%           | 153,767               | 13.9%         | 175,122               | 167,990               | 4.2%           | 153,767               | 13.9%         |
| Interest Expense   | 70,214                | 79,660                | -11.9%         | 98,320                | -28.6%        | 70,214                | 79,660                | -11.9%         | 98,320                | -28.6%        |
| ECHDA  | 225,521               | 187,818               | 20.1%          | 177,776               | 26.9%         | 225,521               | 187,818               | 20.1%          | 177,776               | 26.9%         |
| Other Expense  | 139,126               | 232,229               | -40.1%         | 120,832               | 15.1%         | 139,126               | 232,229               | -40.1%         | 120,832               | 15.1%         |
| <b>TOTAL OPERATING EXPENSES</b>                          | <b>\$ 33,458,672</b>  | <b>\$ 32,291,806</b>  | <b>3.6%</b>    | <b>\$ 33,041,522</b>  | <b>1.3%</b>   | <b>\$ 33,458,672</b>  | <b>\$ 32,291,806</b>  | <b>3.6%</b>    | <b>\$ 33,041,522</b>  | <b>1.3%</b>   |
| Depreciation/Amortization                                | \$ 1,695,117          | \$ 1,673,635          | 1.3%           | \$ 1,668,594          | 1.6%          | \$ 1,695,117          | \$ 1,673,635          | 1.3%           | \$ 1,668,594          | 1.6%          |
| (Gain) Loss on Sale of Assets                            | -                     | -                     | 0.0%           | 7,515                 | -100.0%       | -                     | -                     | 0.0%           | 7,515                 | -100.0%       |
| <b>TOTAL OPERATING COSTS</b>                             | <b>\$ 35,153,789</b>  | <b>\$ 33,965,441</b>  | <b>3.5%</b>    | <b>\$ 34,717,630</b>  | <b>1.3%</b>   | <b>\$ 35,153,789</b>  | <b>\$ 33,965,441</b>  | <b>3.5%</b>    | <b>\$ 34,717,630</b>  | <b>1.3%</b>   |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b>                   | <b>\$ (3,388,359)</b> | <b>\$ (1,438,692)</b> | <b>-135.5%</b> | <b>\$ (3,676,901)</b> | <b>7.8%</b>   | <b>\$ (3,388,359)</b> | <b>\$ (1,438,692)</b> | <b>135.5%</b>  | <b>\$ (3,676,901)</b> | <b>-7.8%</b>  |
| Operating Margin   | -10.67%               | -4.42%                | 141.2%         | -11.85%               | -9.9%         | -10.67%               | -4.42%                | 141.2%         | -11.85%               | -9.9%         |
| <b>NONOPERATING REVENUE/EXPENSE</b>                      |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Interest Income  | \$ 90,389             | \$ 49,663             | 82.0%          | \$ 3,792              | 2283.8%       | \$ 90,389             | \$ 49,663             | 82.0%          | \$ 3,792              | 2283.8%       |
| Tobacco Settlement                                       | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | 0.0%           | -                     | 0.0%          |
| Trauma Funds   | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | 0.0%           | -                     | 0.0%          |
| Donations  | -                     | 33,333                | -100.0%        | -                     | -             | -                     | 33,333                | -100.0%        | -                     | -             |
| COVID-19 Stimulus  | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | 0.0%           | -                     | 0.0%          |
| <b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b> | <b>\$ (3,297,971)</b> | <b>\$ (1,355,696)</b> | <b>-143.3%</b> | <b>\$ (3,673,109)</b> | <b>10.2%</b>  | <b>\$ (3,297,971)</b> | <b>\$ (1,355,696)</b> | <b>-143.3%</b> | <b>\$ (3,673,109)</b> | <b>10.2%</b>  |
| Unrealized Gain/(Loss) on Investments                    | \$ (111,227)          | \$ (8,333)            | 0.0%           | \$ (47,375)           | 134.8%        | \$ (111,227)          | \$ (8,333)            | 0.0%           | \$ (47,375)           | 134.8%        |
| Investment in Subsidiaries                               | 4,032                 | 85,628                | -95.3%         | 4,407                 | -8.5%         | 4,032                 | 85,628                | -95.3%         | 4,407                 | -8.5%         |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ (3,405,166)</b> | <b>\$ (1,278,401)</b> | <b>-166.4%</b> | <b>\$ (3,716,077)</b> | <b>8.4%</b>   | <b>\$ (3,405,166)</b> | <b>\$ (1,278,401)</b> | <b>-166.4%</b> | <b>\$ (3,716,077)</b> | <b>8.4%</b>   |

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
OCTOBER 2022**

|   | CURRENT MONTH         |                       |                |                       |               | YEAR TO DATE          |                       |                |                       |               |
|---|-----------------------|-----------------------|----------------|-----------------------|---------------|-----------------------|-----------------------|----------------|-----------------------|---------------|
|   | ACTUAL                | BUDGET                | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR  | ACTUAL                | BUDGET                | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR  |
| <b>PATIENT REVENUE</b>                                    |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Inpatient Revenue   | \$ 49,274,219         | \$ 49,570,230         | -0.6%          | \$ 60,045,814         | -17.9%        | \$ 49,274,219         | \$ 49,570,230         | -0.6%          | \$ 60,045,814         | -17.9%        |
| Outpatient Revenue  | 47,012,954            | 45,941,167            | 2.3%           | 45,299,219            | 3.8%          | 47,012,954            | 45,941,167            | 2.3%           | 45,299,219            | 3.8%          |
| <b>TOTAL PATIENT REVENUE</b>                              | <b>\$ 96,287,173</b>  | <b>\$ 95,511,397</b>  | <b>0.8%</b>    | <b>\$ 105,345,034</b> | <b>-8.6%</b>  | <b>\$ 96,287,173</b>  | <b>\$ 95,511,397</b>  | <b>0.8%</b>    | <b>\$ 105,345,034</b> | <b>-8.6%</b>  |
| <b>DEDUCTIONS FROM REVENUE</b>                            |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Contractual Adjustments                                   | \$ 60,036,912         | \$ 60,476,855         | -0.7%          | \$ 73,244,986         | -18.0%        | \$ 60,036,912         | \$ 60,476,855         | -0.7%          | \$ 73,244,986         | -18.0%        |
| Policy Adjustments  | 2,182,550             | 755,722               | 188.8%         | 376,406               | 479.8%        | 2,182,550             | 755,722               | 188.8%         | 376,406               | 479.8%        |
| Uninsured Discount  | 8,956,240             | 9,081,694             | -1.4%          | 7,628,608             | 17.4%         | 8,956,240             | 9,081,694             | -1.4%          | 7,628,608             | 17.4%         |
| Indigent Care   | 1,192,729             | 1,179,282             | 1.1%           | 1,032,752             | 15.5%         | 1,192,729             | 1,179,282             | 1.1%           | 1,032,752             | 15.5%         |
| Provision for Bad Debts                                   | 5,475,688             | 4,916,070             | 11.4%          | 4,861,672             | 12.6%         | 5,475,688             | 4,916,070             | 11.4%          | 4,861,672             | 12.6%         |
| <b>TOTAL REVENUE DEDUCTIONS</b>                           | <b>\$ 77,844,119</b>  | <b>\$ 76,409,623</b>  | <b>1.9%</b>    | <b>\$ 87,144,423</b>  | <b>-10.7%</b> | <b>\$ 77,844,119</b>  | <b>\$ 76,409,623</b>  | <b>1.9%</b>    | <b>\$ 87,144,423</b>  | <b>-10.7%</b> |
|   | <b>80.85%</b>         | <b>80.00%</b>         |                | <b>82.72%</b>         |               | <b>80.85%</b>         | <b>80.00%</b>         |                | <b>82.72%</b>         |               |
| <b>OTHER PATIENT REVENUE</b>                              |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Medicaid Supplemental Payments                            | \$ 2,094,222          | \$ 2,094,222          | 0.0%           | \$ 2,206,974          | -5.1%         | \$ 2,094,222          | \$ 2,094,222          | 0.0%           | \$ 2,206,974          | -5.1%         |
| DSRIP/CHIRP   | (179,464)             | 698,830               | -125.7%        | 836,570               | -121.5%       | (179,464)             | 698,830               | -125.7%        | 836,570               | -121.5%       |
| Medicare Meaningful Use Subsidy                           | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | 0.0%           | -                     | 0.0%          |
| <b>TOTAL OTHER PATIENT REVENUE</b>                        | <b>\$ 1,914,758</b>   | <b>\$ 2,793,052</b>   | <b>-31.4%</b>  | <b>\$ 3,043,544</b>   | <b>-37.1%</b> | <b>\$ 1,914,758</b>   | <b>\$ 2,793,052</b>   | <b>-31.4%</b>  | <b>\$ 3,043,544</b>   | <b>-37.1%</b> |
| <b>NET PATIENT REVENUE</b>                                | <b>\$ 20,357,812</b>  | <b>\$ 21,894,826</b>  | <b>-7.0%</b>   | <b>\$ 21,244,154</b>  | <b>-4.2%</b>  | <b>\$ 20,357,812</b>  | <b>\$ 21,894,826</b>  | <b>-7.0%</b>   | <b>\$ 21,244,154</b>  | <b>-4.2%</b>  |
| <b>OTHER REVENUE</b>                                      |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Tax Revenue   | \$ 7,108,430          | \$ 5,449,485          | 30.4%          | \$ 5,385,573          | 32.0%         | \$ 7,108,430          | \$ 5,449,485          | 30.4%          | \$ 5,385,573          | 32.0%         |
| Other Revenue   | 637,488               | 1,018,550             | -37.4%         | 703,834               | -9.4%         | 637,488               | 1,018,550             | -37.4%         | 703,834               | -9.4%         |
| <b>TOTAL OTHER REVENUE</b>                                | <b>\$ 7,745,918</b>   | <b>\$ 6,468,035</b>   | <b>19.8%</b>   | <b>\$ 6,089,407</b>   | <b>27.2%</b>  | <b>\$ 7,745,918</b>   | <b>\$ 6,468,035</b>   | <b>19.8%</b>   | <b>\$ 6,089,407</b>   | <b>27.2%</b>  |
| <b>NET OPERATING REVENUE</b>                              | <b>\$ 28,103,730</b>  | <b>\$ 28,362,861</b>  | <b>-0.9%</b>   | <b>\$ 27,333,561</b>  | <b>2.8%</b>   | <b>\$ 28,103,730</b>  | <b>\$ 28,362,861</b>  | <b>-0.9%</b>   | <b>\$ 27,333,561</b>  | <b>2.8%</b>   |
| <b>OPERATING EXPENSE</b>                                  |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Salaries and Wages  | \$ 9,891,840          | \$ 8,915,169          | 11.0%          | \$ 8,895,447          | 11.2%         | \$ 9,891,840          | \$ 8,915,169          | 11.0%          | \$ 8,895,447          | 11.2%         |
| Benefits  | 2,987,862             | 2,377,398             | 25.7%          | 2,393,859             | 24.8%         | 2,987,862             | 2,377,398             | 25.7%          | 2,393,859             | 24.8%         |
| Temporary Labor   | 1,238,782             | 893,800               | 38.6%          | 2,998,995             | -58.7%        | 1,238,782             | 893,800               | 38.6%          | 2,998,995             | -58.7%        |
| Physician Fees  | 1,105,682             | 1,254,900             | -11.9%         | 1,328,281             | -16.8%        | 1,105,682             | 1,254,900             | -11.9%         | 1,328,281             | -16.8%        |
| Texas Tech Support  | 871,158               | 879,933               | -1.0%          | 873,234               | -0.2%         | 871,158               | 879,933               | -1.0%          | 873,234               | -0.2%         |
| Purchased Services  | 4,513,147             | 4,487,879             | 0.6%           | 4,423,267             | 2.0%          | 4,513,147             | 4,487,879             | 0.6%           | 4,423,267             | 2.0%          |
| Supplies  | 5,266,178             | 5,649,529             | -6.8%          | 5,389,974             | -2.3%         | 5,266,178             | 5,649,529             | -6.8%          | 5,389,974             | -2.3%         |
| Utilities   | 368,132               | 388,241               | -5.2%          | 329,531               | 11.7%         | 368,132               | 388,241               | -5.2%          | 329,531               | 11.7%         |
| Repairs and Maintenance                                   | 1,165,770             | 1,019,785             | 14.3%          | 864,259               | 34.9%         | 1,165,770             | 1,019,785             | 14.3%          | 864,259               | 34.9%         |
| Leases and Rentals  | (55,892)              | 104,327               | -153.6%        | 39,679                | -240.9%       | (55,892)              | 104,327               | -153.6%        | 39,679                | -240.9%       |
| Insurance   | 118,279               | 109,297               | 8.2%           | 101,281               | 16.8%         | 118,279               | 109,297               | 8.2%           | 101,281               | 16.8%         |
| Interest Expense  | 70,214                | 79,660                | -11.9%         | 98,320                | -28.6%        | 70,214                | 79,660                | -11.9%         | 98,320                | -28.6%        |
| ECHDA   | 225,521               | 187,818               | 20.1%          | 177,776               | 26.9%         | 225,521               | 187,818               | 20.1%          | 177,776               | 26.9%         |
| Other Expense   | 81,973                | 171,085               | -52.1%         | 63,476                | 29.1%         | 81,973                | 171,085               | -52.1%         | 63,476                | 29.1%         |
| <b>TOTAL OPERATING EXPENSES</b>                           | <b>\$ 27,848,644</b>  | <b>\$ 26,518,821</b>  | <b>5.0%</b>    | <b>\$ 27,977,378</b>  | <b>-0.5%</b>  | <b>\$ 27,848,644</b>  | <b>\$ 26,518,821</b>  | <b>5.0%</b>    | <b>\$ 27,977,378</b>  | <b>-0.5%</b>  |
| Depreciation/Amortization                                 | \$ 1,689,403          | \$ 1,667,746          | 1.3%           | \$ 1,663,673          | 1.5%          | \$ 1,689,403          | \$ 1,667,746          | 1.3%           | \$ 1,663,673          | 1.5%          |
| (Gain)/Loss on Disposal of Assets                         | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | 100.0%         | -                     | 0.0%          |
| <b>TOTAL OPERATING COSTS</b>                              | <b>\$ 29,538,047</b>  | <b>\$ 28,186,567</b>  | <b>4.8%</b>    | <b>\$ 29,641,051</b>  | <b>-0.3%</b>  | <b>\$ 29,538,047</b>  | <b>\$ 28,186,567</b>  | <b>4.8%</b>    | <b>\$ 29,641,051</b>  | <b>-0.3%</b>  |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b>                    | <b>\$ (1,434,318)</b> | <b>\$ 176,294</b>     | <b>-913.6%</b> | <b>\$ (2,307,491)</b> | <b>37.8%</b>  | <b>\$ (1,434,318)</b> | <b>\$ 176,294</b>     | <b>-913.6%</b> | <b>\$ (2,307,490)</b> | <b>-37.8%</b> |
| Operating Margin  | -5.10%                | 0.62%                 | -921.1%        | -8.44%                | -39.5%        | -5.10%                | 0.62%                 | -921.1%        | -8.44%                | -39.5%        |
| <b>NONOPERATING REVENUE/EXPENSE</b>                       |                       |                       |                |                       |               |                       |                       |                |                       |               |
| Interest Income   | \$ 90,389             | \$ 49,663             | 82.0%          | \$ 3,792              | 2283.8%       | \$ 90,389             | \$ 49,663             | 82.0%          | \$ 3,792              | 2283.8%       |
| Tobacco Settlement  | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | -              | -                     | 0.0%          |
| Trauma Funds  | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | 0.0%           | -                     | 0.0%          |
| Donations   | -                     | 33,333                | -100.0%        | -                     | 0.0%          | -                     | 33,333                | -100.0%        | -                     | 0.0%          |
| COVID-19 Stimulus   | -                     | -                     | 0.0%           | -                     | 0.0%          | -                     | -                     | -              | -                     | 0.0%          |
| <b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b> | <b>\$ (1,343,929)</b> | <b>\$ 259,290</b>     | <b>-618.3%</b> | <b>\$ (2,303,699)</b> | <b>-41.7%</b> | <b>\$ (1,343,929)</b> | <b>\$ 259,290</b>     | <b>-618.3%</b> | <b>\$ (2,303,698)</b> | <b>-41.7%</b> |
| Procure & Trauma Care Capital Contribution                | (1,934,959)           | (1,630,528)           | 18.7%          | (1,369,411)           | 41.3%         | (1,934,959)           | (1,630,528)           | 18.7%          | (1,369,411)           | 41.3%         |
| <b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>  | <b>\$ (3,278,887)</b> | <b>\$ (1,371,238)</b> | <b>-139.1%</b> | <b>\$ (3,673,109)</b> | <b>10.7%</b>  | <b>\$ (3,278,887)</b> | <b>\$ (1,371,238)</b> | <b>-139.1%</b> | <b>\$ (3,673,109)</b> | <b>10.7%</b>  |
| Unrealized Gain/(Loss) on Investments                     | \$ (111,227)          | \$ (8,333)            | 1234.8%        | \$ (47,375)           | 134.8%        | \$ (111,227)          | \$ (8,333)            | 1234.8%        | \$ (47,375)           | 134.8%        |
| Investment in Subsidiaries                                | 4,032                 | 85,628                | -95.3%         | 4,407                 | -8.5%         | 4,032                 | 85,628                | -95.3%         | 4,407                 | -8.5%         |
| <b>CHANGE IN NET POSITION</b>                             | <b>\$ (3,386,082)</b> | <b>\$ (1,293,943)</b> | <b>-161.7%</b> | <b>\$ (3,716,077)</b> | <b>8.9%</b>   | <b>\$ (3,386,082)</b> | <b>\$ (1,293,943)</b> | <b>-161.7%</b> | <b>\$ (3,716,077)</b> | <b>8.9%</b>   |

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH  |                |            |                |              | YEAR TO DATE   |                |            |                |              |
|--|----------------|----------------|------------|----------------|--------------|----------------|----------------|------------|----------------|--------------|
|  | ACTUAL         | BUDGET         | BUDGET VAR | PRIOR YR       | PRIOR YR VAR | ACTUAL         | BUDGET         | BUDGET VAR | PRIOR YR       | PRIOR YR VAR |
| <b>PATIENT REVENUE</b>                 |                |                |            |                |              |                |                |            |                |              |
| Outpatient Revenue                     | \$ 10,557,854  | \$ 11,677,220  | -9.6%      | \$ 10,986,424  | -3.9%        | \$ 10,557,854  | \$ 11,677,220  | -9.6%      | \$ 10,986,424  | -3.9%        |
| <b>TOTAL PATIENT REVENUE</b>           | \$ 10,557,854  | \$ 11,677,220  | -9.6%      | \$ 10,986,424  | -3.9%        | \$ 10,557,854  | \$ 11,677,220  | -9.6%      | \$ 10,986,424  | -3.9%        |
| <b>DEDUCTIONS FROM REVENUE</b>         |                |                |            |                |              |                |                |            |                |              |
| Contractual Adjustments                | \$ 5,365,391   | \$ 5,681,874   | -5.6%      | \$ 5,929,563   | -9.5%        | \$ 5,365,391   | \$ 5,681,874   | -5.6%      | \$ 5,929,563   | -9.5%        |
| Policy Adjustments                     | 688,763        | 700,869        | -1.7%      | 391,949        | 75.7%        | 688,763        | 700,869        | -1.7%      | 391,949        | 75.7%        |
| Uninsured Discount                     | 365,761        | 471,934        | -22.5%     | 327,420        | 11.7%        | 365,761        | 471,934        | -22.5%     | 327,420        | 11.7%        |
| Indigent                               | 3,189          | 7,586          | -58.0%     | 2,648          | 20.4%        | 3,189          | 7,586          | -58.0%     | 2,648          | 20.4%        |
| Provision for Bad Debts                | 720,340        | 944,463        | -23.7%     | 809,702        | -11.0%       | 720,340        | 944,463        | -23.7%     | 809,702        | -11.0%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | \$ 7,143,444   | \$ 7,806,726   | -8.5%      | \$ 7,461,282   | -4.3%        | \$ 7,143,444   | \$ 7,806,726   | -8.5%      | \$ 7,461,282   | -4.3%        |
|  | 67.66%         | 66.85%         |            | 67.91%         |              | 67.66%         | 66.85%         |            | 67.91%         |              |
| <b>NET PATIENT REVENUE</b>             | \$ 3,414,410   | \$ 3,870,494   | -11.8%     | \$ 3,525,142   | -3.1%        | \$ 3,414,410   | \$ 3,870,494   | -11.8%     | \$ 3,525,142   | -3.1%        |
|  |                |                |            |                |              | 32.3%          |                |            |                |              |
| <b>OTHER REVENUE</b>                   |                |                |            |                |              |                |                |            |                |              |
| Other Income                           | \$ 223,092     | \$ 226,727     | -1.6%      | \$ 182,027     | 22.6%        | \$ 223,092     | \$ 226,727     | -1.6%      | \$ 182,027     | 22.6%        |
| <b>TOTAL OTHER REVENUE</b>             | \$ 223,092     | \$ 226,727     | -1.6%      | \$ 182,027     | 22.6%        | \$ 223,092     | \$ 226,727     | -1.6%      | \$ 182,027     | 22.6%        |
| <b>NET OPERATING REVENUE</b>           | \$ 3,637,502   | \$ 4,097,221   | -11.2%     | \$ 3,707,169   | -1.9%        | \$ 3,637,502   | \$ 4,097,221   | -11.2%     | \$ 3,707,169   | -1.9%        |
| <b>OPERATING EXPENSE</b>               |                |                |            |                |              |                |                |            |                |              |
| Salaries and Wages                     | \$ 4,381,706   | \$ 4,540,084   | -3.5%      | \$ 4,037,432   | 8.5%         | \$ 4,381,706   | \$ 4,540,084   | -3.5%      | \$ 4,037,432   | 8.5%         |
| Benefits                               | 340,521        | 413,149        | -17.6%     | 370,198        | -8.0%        | 340,521        | 413,149        | -17.6%     | 370,198        | -8.0%        |
| Temporary Labor                        | 303,213        | 282,844        | 7.2%       | 241,285        | 25.7%        | 303,213        | 282,844        | 7.2%       | 241,285        | 25.7%        |
| Physician Fees                         | 256,002        | 158,682        | 61.3%      | 138,838        | 84.4%        | 256,002        | 158,682        | 61.3%      | 138,838        | 84.4%        |
| Purchased Services                     | (99,957)       | (91,433)       | 9.3%       | (111,709)      | -10.5%       | (99,957)       | (91,433)       | 9.3%       | (111,709)      | -10.5%       |
| Supplies                               | 111,976        | 133,219        | -15.9%     | 122,626        | -8.7%        | 111,976        | 133,219        | -15.9%     | 122,626        | -8.7%        |
| Utilities                              | 661            | 504            | 31.2%      | 1,051          | -37.1%       | 661            | 504            | 31.2%      | 1,051          | -37.1%       |
| Repairs and Maintenance                | 151            | 1,016          | -85.1%     | 0.01           | 100.0%       | 151            | 1,016          | -85.1%     | -              | 0.0%         |
| Leases and Rentals                     | 166,618        | 170,859        | -2.5%      | 154,580        | 7.8%         | 166,618        | 170,859        | -2.5%      | 154,580        | 7.8%         |
| Insurance                              | 48,910         | 52,089         | -6.1%      | 52,485         | -6.8%        | 48,910         | 52,089         | -6.1%      | 52,485         | -6.8%        |
| Other Expense                          | 56,945         | 60,844         | -6.4%      | 57,357         | -0.7%        | 56,945         | 60,844         | -6.4%      | 57,357         | -0.7%        |
| <b>TOTAL OPERATING EXPENSES</b>        | \$ 5,566,747   | \$ 5,721,857   | -2.7%      | \$ 5,064,144   | 9.9%         | \$ 5,566,747   | \$ 5,721,857   | -2.7%      | \$ 5,064,144   | 9.9%         |
| Depreciation/Amortization              | \$ 5,714       | \$ 5,889       | -3.0%      | \$ 4,921       | 16.1%        | \$ 5,714       | \$ 5,889       | -3.0%      | \$ 4,921       | 16.1%        |
| (Gain)/Loss on Sale of Assets          | -              | -              | 0.0%       | 7,515          | 0.0%         | -              | -              | 0.0%       | 7,515          | 0.0%         |
| <b>TOTAL OPERATING COSTS</b>           | \$ 5,572,461   | \$ 5,727,746   | -2.7%      | \$ 5,076,580   | 9.8%         | \$ 5,572,461   | \$ 5,727,746   | -2.7%      | \$ 5,076,580   | 9.8%         |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | \$ (1,934,959) | \$ (1,630,525) | -18.7%     | \$ (1,369,411) | 41.3%        | \$ (1,934,959) | \$ (1,630,525) | -18.7%     | \$ (1,369,411) | -41.3%       |
| Operating Margin                       | -53.19%        | -39.80%        | 33.7%      | -36.94%        | 44.0%        | -53.19%        | -39.80%        | 33.7%      | -36.94%        | 44.0%        |
| COVID-19 Stimulus                      | \$ -           | \$ -           |            | \$ -           | 0.0%         | \$ -           | \$ -           | 0.0%       | \$ -           | 0.0%         |
| MCH Contribution                       | \$ 1,934,959   | \$ 1,630,525   | 18.7%      | \$ 1,369,411   | 41.3%        | \$ 1,934,959   | \$ 1,630,525   | 18.7%      | \$ 1,369,411   | 41.3%        |
| <b>CAPITAL CONTRIBUTION</b>            | \$ -           | \$ -           | 0.0%       | \$ -           | 0.0%         | \$ -           | \$ -           | 0.0%       | \$ -           | 0.0%         |

**MONTHLY STATISTICAL REPORT**

|                            | CURRENT MONTH |        |         |        |         | YEAR TO DATE |        |         |        |         |
|----------------------------|---------------|--------|---------|--------|---------|--------------|--------|---------|--------|---------|
|                            |               |        |         |        |         |              |        |         |        |         |
| Total Office Visits        | 9,589         | 9,260  | 3.55%   | 8,991  | 6.65%   | 9,589        | 9,260  | 3.55%   | 8,991  | 6.65%   |
| Total Hospital Visits      | 5,360         | 6,067  | -11.65% | 6,070  | -11.70% | 5,360        | 6,067  | -11.65% | 6,070  | -11.70% |
| Total Procedures           | 12,582        | 12,769 | -1.46%  | 12,363 | 1.77%   | 12,582       | 12,769 | -1.46%  | 12,363 | 1.77%   |
| Total Surgeries            | 776           | 772    | 0.52%   | 769    | 0.91%   | 776          | 772    | 0.52%   | 769    | 0.91%   |
| Total Provider FTE's       | 88.7          | 101.9  | -12.86% | 92.6   | -4.12%  | 88.7         | 101.9  | -12.86% | 92.6   | -4.12%  |
| Total Staff FTE's          | 118.4         | 137.6  | -13.94% | 109.1  | 8.58%   | 118.4        | 137.6  | -13.94% | 109.1  | 8.58%   |
| Total Administrative FTE's | 12.8          | 12.7   | 0.54%   | 13.1   | -2.31%  | 12.8         | 12.7   | 0.54%   | 13.1   | -2.31%  |
| Total FTE's                | 219.9         | 252.2  | -12.78% | 214.7  | 2.44%   | 219.9        | 252.2  | -12.78% | 214.7  | 2.44%   |

**ECTOR COUNTY HOSPITAL DISTRICT  
TRAUMACARE OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH |            |            |          |              | YEAR TO DATE |            |            |          |              |
|--|---------------|------------|------------|----------|--------------|--------------|------------|------------|----------|--------------|
|  | ACTUAL        | BUDGET     | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET     | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <b>PATIENT REVENUE</b>                 |               |            |            |          |              |              |            |            |          |              |
| Outpatient Revenue                     | \$ 127,697    | \$ 255,739 | -50.1%     | \$ -     | 100.0%       | \$ 127,697   | \$ 255,739 | -50.1%     | \$ -     | 100.0%       |
| <b>TOTAL PATIENT REVENUE</b>           | \$ 127,697    | \$ 255,739 | -50.1%     | \$ -     | 100.0%       | \$ 127,697   | \$ 255,739 | -50.1%     | \$ -     | 100.0%       |
| <b>DEDUCTIONS FROM REVENUE</b>         |               |            |            |          |              |              |            |            |          |              |
| Contractual Adjustments                | \$ 74,500     | \$ 124,001 | -39.9%     | \$ -     | 100.0%       | \$ 74,500    | \$ 124,001 | -39.9%     | \$ -     | 100.0%       |
| Policy Adjustments                     | 21,000        | 43,333     | -51.5%     | -        | 100.0%       | 21,000       | 43,333     | -51.5%     | -        | 100.0%       |
| Uninsured Discount                     | -             | -          | -          | -        | 100.0%       | -            | -          | -          | -        | 100.0%       |
| Indigent                               | -             | -          | -          | -        | 100.0%       | -            | -          | -          | -        | 100.0%       |
| Provision for Bad Debts                | 8,000         | 21,738     | -63.2%     | -        | 100.0%       | 8,000        | 21,738     | -63.2%     | -        | 100.0%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | \$ 103,500    | \$ 189,072 | -45.3%     | \$ -     | 100.0%       | \$ 103,500   | \$ 189,072 | -45.3%     | \$ -     | 100.0%       |
|  | 81.05%        | 73.93%     |            | #DIV/0!  |              | 81.05%       | 73.93%     |            | #DIV/0!  |              |
| <b>NET PATIENT REVENUE</b>             | \$ 24,197     | \$ 66,667  | -63.7%     | \$ -     | 100.0%       | \$ 24,197    | \$ 66,667  | -63.7%     | \$ -     | 100.0%       |
|  |               |            |            |          |              | 18.9%        |            |            |          |              |
| <b>OTHER REVENUE</b>                   |               |            |            |          |              |              |            |            |          |              |
| Other Income                           | \$ -          | \$ -       | -          | \$ -     | 100.0%       | \$ -         | \$ -       | -          | \$ -     | 100.0%       |
| <b>TOTAL OTHER REVENUE</b>             | \$ -          | \$ -       | -          | \$ -     | 100.0%       | \$ -         | \$ -       | -          | \$ -     | 100.0%       |
| <b>NET OPERATING REVENUE</b>           | \$ 24,197     | \$ 66,667  | -63.7%     | \$ -     | 100.0%       | \$ 24,197    | \$ 66,667  | -63.7%     | \$ -     | 100.0%       |
|  |               |            |            |          |              |              |            |            |          |              |
| <b>OPERATING EXPENSE</b>               |               |            |            |          |              |              |            |            |          |              |
| Salaries and Wages                     | \$ 248,329    | \$ 262,425 | -5.4%      | \$ -     | 100.0%       | \$ 248,329   | \$ 262,425 | -5.4%      | \$ -     | 100.0%       |
| Benefits                               | 43,300        | 38,914     | 11.3%      | -        | 100.0%       | 43,300       | 38,914     | 11.3%      | -        | 100.0%       |
| Temporary Labor                        | -             | -          | -          | -        | 100.0%       | -            | -          | -          | -        | 100.0%       |
| Physician Fees                         | (259,248)     | (259,248)  | 0.0%       | -        | 100.0%       | (259,248)    | (259,248)  | 0.0%       | -        | 100.0%       |
| Purchased Services                     | 208           | 445        | -53.2%     | -        | 100.0%       | 208          | 445        | -53.2%     | -        | 100.0%       |
| Supplies                               | 557           | 1,688      | -67.0%     | -        | 100.0%       | 557          | 1,688      | -67.0%     | -        | 100.0%       |
| Utilities                              | -             | -          | -          | -        | 100.0%       | -            | -          | -          | -        | 100.0%       |
| Repairs and Maintenance                | -             | -          | -          | -        | 100.0%       | -            | -          | -          | -        | 100.0%       |
| Leases and Rentals                     | 1,993         | -          | -          | -        | 100.0%       | 1,993        | -          | -          | -        | 100.0%       |
| Insurance                              | 7,932         | 6,604      | 20.1%      | -        | 100.0%       | 7,932        | 6,604      | 20.1%      | -        | 100.0%       |
| Other Expense                          | 208           | 300        | -30.6%     | -        | 100.0%       | 208          | 300        | -30.6%     | -        | 100.0%       |
| <b>TOTAL OPERATING EXPENSES</b>        | \$ 43,280     | \$ 51,128  | -15.3%     | \$ -     | 100.0%       | \$ 43,280    | \$ 51,128  | -15.3%     | \$ -     | 100.0%       |
| Depreciation/Amortization              | \$ -          | \$ -       | -          | \$ -     | 100.0%       | \$ -         | \$ -       | 0.0%       | \$ -     | 100.0%       |
| (Gain)/Loss on Sale of Assets          | -             | -          | 0.0%       | -        | 100.0%       | -            | -          | 0.0%       | -        | 100.0%       |
| <b>TOTAL OPERATING COSTS</b>           | \$ 43,280     | \$ 51,128  | -15.3%     | \$ -     | 100.0%       | \$ 43,280    | \$ 51,128  | -15.3%     | \$ -     | 100.0%       |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | \$ (19,083)   | \$ 15,539  | 222.8%     | \$ -     | 100.0%       | \$ (19,083)  | \$ 15,539  | 222.8%     | \$ -     | 100.0%       |
| Operating Margin                       | -78.87%       | 23.31%     | -438.4%    | #DIV/0!  | -100.0%      | -78.87%      | 23.31%     | -438.4%    | #DIV/0!  | -100.0%      |
| COVID-19 Stimulus                      | \$ -          | \$ -       | -          | \$ -     | 100.0%       | \$ -         | \$ -       | 0.0%       | \$ -     | 100.0%       |
| MCH Contribution                       | \$ -          | \$ -       | -          | \$ -     | 100.0%       | \$ -         | \$ -       | -          | \$ -     | 100.0%       |
| <b>CAPITAL CONTRIBUTION</b>            | \$ (19,083)   | \$ 15,539  | 0.0%       | \$ -     | 0.0%         | \$ (19,083)  | \$ 15,539  | 0.0%       | \$ -     | 0.0%         |

**MONTHLY STATISTICAL REPORT**

|                      | CURRENT MONTH |     |        |     |         | YEAR TO DATE |     |        |     |         |
|----------------------|---------------|-----|--------|-----|---------|--------------|-----|--------|-----|---------|
|                      |               |     |        |     |         |              |     |        |     |         |
| Total Procedures     | 618           | 427 | 44.73% | 0   | 100.00% | 618          | 427 | 44.73% | 0   | 100.00% |
| Total Provider FTE's | 8.4           | 8.0 | 5.03%  | 0.0 | 100.00% | 8.4          | 8.0 | 5.03%  | 0.0 | 100.00% |
| Total Staff FTE's    | 1.0           | 1.0 | 2.47%  | 0.0 | 100.00% | 1.0          | 1.0 | 2.47%  | 0.0 | 100.00% |
| Total FTE's          | 9.4           | 9.0 | 4.75%  | 0.0 | 100.00% | 9.4          | 9.0 | 4.75%  | 0.0 | 100.00% |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH      |                     |               |                     |               | YEAR TO DATE       |                     |               |                     |               |
|--|--------------------|---------------------|---------------|---------------------|---------------|--------------------|---------------------|---------------|---------------------|---------------|
|  | ACTUAL             | BUDGET              | BUDGET VAR    | PRIOR YR            | PRIOR YR VAR  | ACTUAL             | BUDGET              | BUDGET VAR    | PRIOR YR            | PRIOR YR VAR  |
| <b>PATIENT REVENUE</b>                 |                    |                     |               |                     |               |                    |                     |               |                     |               |
| Outpatient Revenue                     | \$ 163,087         | \$ 245,911          | -33.7%        | \$ 245,791          | -33.6%        | \$ 163,087         | \$ 245,911          | -33.7%        | \$ 245,791          | -33.6%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 163,087</b>  | <b>\$ 245,911</b>   | <b>-33.7%</b> | <b>\$ 245,791</b>   | <b>-33.6%</b> | <b>\$ 163,087</b>  | <b>\$ 245,911</b>   | <b>-33.7%</b> | <b>\$ 245,791</b>   | <b>-33.6%</b> |
| <b>DEDUCTIONS FROM REVENUE</b>         |                    |                     |               |                     |               |                    |                     |               |                     |               |
| Contractual Adjustments                | \$ 69,448          | \$ 144,118          | -51.8%        | \$ 297,471          | -76.7%        | \$ 69,448          | \$ 144,118          | -51.8%        | \$ 297,471          | -76.7%        |
| Self Pay Adjustments                   | 29,990             | 41,412              | -27.6%        | 13,430              | 123.3%        | 29,990             | 41,412              | -27.6%        | 13,430              | 123.3%        |
| Bad Debts                              | 9,188              | (7,035)             | -230.6%       | (115,464)           | -108.0%       | 9,188              | (7,035)             | -230.6%       | (115,464)           | -108.0%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 108,627</b>  | <b>\$ 178,495</b>   | <b>-39.1%</b> | <b>\$ 195,438</b>   | <b>-44.4%</b> | <b>\$ 108,627</b>  | <b>\$ 178,495</b>   | <b>-39.1%</b> | <b>\$ 195,438</b>   | <b>-44.4%</b> |
|  | <b>66.6%</b>       | <b>72.6%</b>        |               | <b>79.5%</b>        |               | <b>66.6%</b>       | <b>72.6%</b>        |               | <b>79.5%</b>        |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 54,460</b>   | <b>\$ 67,416</b>    | <b>-19.2%</b> | <b>\$ 50,354</b>    | <b>8.2%</b>   | <b>\$ 54,460</b>   | <b>\$ 67,416</b>    | <b>-19.2%</b> | <b>\$ 50,354</b>    | <b>8.2%</b>   |
| <b>OTHER REVENUE</b>                   |                    |                     |               |                     |               |                    |                     |               |                     |               |
| FHC Other Revenue                      | \$ 13,781          | \$ 23,543           | 0.0%          | \$ 18,003           | -23.5%        | \$ 13,781          | \$ 23,543           | 0.0%          | \$ 18,003           | -23.5%        |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ 13,781</b>   | <b>\$ 23,543</b>    | <b>-41.5%</b> | <b>\$ 18,003</b>    | <b>-23.5%</b> | <b>\$ 13,781</b>   | <b>\$ 23,543</b>    | <b>-41.5%</b> | <b>\$ 18,003</b>    | <b>-23.5%</b> |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 68,241</b>   | <b>\$ 90,959</b>    | <b>-25.0%</b> | <b>\$ 68,357</b>    | <b>-0.2%</b>  | <b>\$ 68,241</b>   | <b>\$ 90,959</b>    | <b>-25.0%</b> | <b>\$ 68,357</b>    | <b>-0.2%</b>  |
| <b>OPERATING EXPENSE</b>               |                    |                     |               |                     |               |                    |                     |               |                     |               |
| Salaries and Wages                     | \$ 67,795          | \$ 63,292           | 7.1%          | \$ 71,549           | -5.2%         | \$ 67,795          | \$ 63,292           | 7.1%          | \$ 71,549           | -5.2%         |
| Benefits                               | 20,478             | 16,878              | 21.3%         | 19,255              | 6.4%          | 20,478             | 16,878              | 21.3%         | 19,255              | 6.4%          |
| Physician Services                     | 65,587             | 102,930             | -36.3%        | 78,270              | -16.2%        | 65,587             | 102,930             | -36.3%        | 78,270              | -16.2%        |
| Cost of Drugs Sold                     | 485                | 5,006               | -90.3%        | (325)               | -249.3%       | 485                | 5,006               | -90.3%        | (325)               | -249.3%       |
| Supplies                               | 2,828              | 5,647               | -49.9%        | 5,264               | -46.3%        | 2,828              | 5,647               | -49.9%        | 5,264               | -46.3%        |
| Utilities                              | 3,995              | 3,747               | 6.6%          | 3,084               | 29.6%         | 3,995              | 3,747               | 6.6%          | 3,084               | 29.6%         |
| Repairs and Maintenance                | 527                | 2,824               | -81.3%        | 2,334               | -77.4%        | 527                | 2,824               | -81.3%        | 2,334               | -77.4%        |
| Leases and Rentals                     | 472                | 482                 | -2.0%         | 487                 | -2.9%         | 472                | 482                 | -2.0%         | 487                 | -2.9%         |
| Other Expense                          | 1,000              | 1,591               | -37.1%        | 4,335               | -76.9%        | 1,000              | 1,591               | -37.1%        | 4,335               | -76.9%        |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 163,168</b>  | <b>\$ 202,397</b>   | <b>-19.4%</b> | <b>\$ 184,252</b>   | <b>-11.4%</b> | <b>\$ 163,168</b>  | <b>\$ 202,397</b>   | <b>-19.4%</b> | <b>\$ 184,252</b>   | <b>-11.4%</b> |
| Depreciation/Amortization              | \$ 2,617           | \$ 2,933            | -10.8%        | \$ 2,642            | -0.9%         | \$ 2,617           | \$ 2,933            | -10.8%        | \$ 2,642            | -0.9%         |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 165,785</b>  | <b>\$ 205,330</b>   | <b>-19.3%</b> | <b>\$ 186,893</b>   | <b>-11.3%</b> | <b>\$ 165,785</b>  | <b>\$ 205,330</b>   | <b>-19.3%</b> | <b>\$ 186,893</b>   | <b>-11.3%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ (97,544)</b> | <b>\$ (114,371)</b> | <b>14.7%</b>  | <b>\$ (118,536)</b> | <b>17.7%</b>  | <b>\$ (97,544)</b> | <b>\$ (114,371)</b> | <b>14.7%</b>  | <b>\$ (118,536)</b> | <b>-17.7%</b> |
| Operating Margin                       | -142.94%           | -125.74%            | 13.7%         | -173.41%            | -17.6%        | -142.94%           | -125.74%            | 13.7%         | -173.41%            | -17.6%        |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits                      | 565           | 901    | -37.3%     | 845      | -33.1%       | 565          | 901    | -37.3%     | 845      | -33.1%       |
| Average Revenue per Office Visit    | 288.65        | 272.93 | 5.8%       | 290.88   | -0.8%        | 288.65       | 272.93 | 5.8%       | 290.88   | -0.8%        |
| Hospital FTE's (Salaries and Wages) | 12.6          | 13.5   | -6.7%      | 15.0     | -16.0%       | 12.6         | 13.5   | -6.7%      | 15.0     | -16.0%       |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH      |                    |               |                    |              | YEAR TO DATE       |                    |               |                    |              |
|--|--------------------|--------------------|---------------|--------------------|--------------|--------------------|--------------------|---------------|--------------------|--------------|
|  | ACTUAL             | BUDGET             | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR | ACTUAL             | BUDGET             | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR |
| <b><u>PATIENT REVENUE</u></b>          |                    |                    |               |                    |              |                    |                    |               |                    |              |
| Outpatient Revenue                     | \$ 197,179         | \$ 187,663         | 5.1%          | \$ 167,908         | 17.4%        | \$ 197,179         | \$ 187,663         | 5.1%          | \$ 167,908         | 17.4%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 197,179</b>  | <b>\$ 187,663</b>  | <b>5.1%</b>   | <b>\$ 167,908</b>  | <b>17.4%</b> | <b>\$ 197,179</b>  | <b>\$ 187,663</b>  | <b>5.1%</b>   | <b>\$ 167,908</b>  | <b>17.4%</b> |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                    |                    |               |                    |              |                    |                    |               |                    |              |
| Contractual Adjustments                | \$ 98,388          | \$ 102,122         | -3.7%         | \$ 109,970         | -10.5%       | \$ 98,388          | \$ 102,122         | -3.7%         | \$ 109,970         | -10.5%       |
| Self Pay Adjustments                   | 18,943             | 14,266             | 32.8%         | 5,963              | 217.7%       | 18,943             | 14,266             | 32.8%         | 5,963              | 217.7%       |
| Bad Debts                              | 7,526              | 8,735              | -13.8%        | (6,928)            | -208.6%      | 7,526              | 8,735              | -13.8%        | (6,928)            | -208.6%      |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 124,857</b>  | <b>\$ 125,123</b>  | <b>-0.2%</b>  | <b>\$ 109,005</b>  | <b>14.5%</b> | <b>\$ 124,857</b>  | <b>\$ 125,123</b>  | <b>-0.2%</b>  | <b>\$ 109,005</b>  | <b>14.5%</b> |
|  | <b>63.32%</b>      | <b>66.67%</b>      |               | <b>64.92%</b>      |              | <b>63.32%</b>      | <b>66.67%</b>      |               | <b>64.92%</b>      |              |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> |
| <b><u>OTHER REVENUE</u></b>            |                    |                    |               |                    |              |                    |                    |               |                    |              |
| FHC Other Revenue                      | \$ -               | \$ -               | 0.0%          | \$ -               | 0.0%         | \$ -               | \$ -               | 0.0%          | \$ -               | 0.0%         |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>        | <b>\$ -</b>        | <b>0.0%</b>   | <b>\$ -</b>        | <b>0.0%</b>  | <b>\$ -</b>        | <b>\$ -</b>        | <b>0.0%</b>   | <b>\$ -</b>        | <b>0.0%</b>  |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> | <b>\$ 72,322</b>   | <b>\$ 62,540</b>   | <b>15.6%</b>  | <b>\$ 58,902</b>   | <b>22.8%</b> |
| <b><u>OPERATING EXPENSE</u></b>        |                    |                    |               |                    |              |                    |                    |               |                    |              |
| Salaries and Wages                     | \$ 17,986          | \$ 22,428          | -19.8%        | \$ 7,168           | 150.9%       | \$ 17,986          | \$ 22,428          | -19.8%        | \$ 7,168           | 150.9%       |
| Benefits                               | 5,433              | 5,981              | -9.2%         | 1,929              | 181.6%       | 5,433              | 5,981              | -9.2%         | 1,929              | 181.6%       |
| Physician Services                     | 46,810             | 48,507             | -3.5%         | 38,167             | 22.6%        | 46,810             | 48,507             | -3.5%         | 38,167             | 22.6%        |
| Cost of Drugs Sold                     | 256                | 4,407              | -94.2%        | 10,763             | -97.6%       | 256                | 4,407              | -94.2%        | 10,763             | -97.6%       |
| Supplies                               | 7,914              | 2,122              | 272.9%        | 2,373              | 233.5%       | 7,914              | 2,122              | 272.9%        | 2,373              | 233.5%       |
| Utilities                              | 4,389              | 1,480              | 196.5%        | 1,821              | 141.0%       | 4,389              | 1,480              | 196.5%        | 1,821              | 141.0%       |
| Repairs and Maintenance                | 1,700              | -                  | 0.0%          | -                  | 100.0%       | 1,700              | -                  | 0.0%          | -                  | 100.0%       |
| Other Expense                          | -                  | -                  | 0.0%          | -                  | 0.0%         | -                  | -                  | 0.0%          | -                  | 0.0%         |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 84,488</b>   | <b>\$ 84,925</b>   | <b>-0.5%</b>  | <b>\$ 62,221</b>   | <b>35.8%</b> | <b>\$ 84,488</b>   | <b>\$ 84,925</b>   | <b>-0.5%</b>  | <b>\$ 62,221</b>   | <b>35.8%</b> |
| Depreciation/Amortization              | \$ 20,779          | \$ 26,853          | -22.6%        | \$ 26,337          | -21.1%       | \$ 20,779          | \$ 26,853          | -22.6%        | \$ 26,337          | -21.1%       |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 105,267</b>  | <b>\$ 111,778</b>  | <b>-5.8%</b>  | <b>\$ 88,558</b>   | <b>18.9%</b> | <b>\$ 105,267</b>  | <b>\$ 111,778</b>  | <b>-5.8%</b>  | <b>\$ 88,558</b>   | <b>18.9%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ (32,945)</b> | <b>\$ (49,238)</b> | <b>-33.1%</b> | <b>\$ (29,656)</b> | <b>11.1%</b> | <b>\$ (32,945)</b> | <b>\$ (49,238)</b> | <b>-33.1%</b> | <b>\$ (29,656)</b> | <b>11.1%</b> |
| Operating Margin                       | -45.55%            | -78.73%            | -42.1%        | -50.35%            | -9.5%        | -45.55%            | -78.73%            | -42.1%        | -50.35%            | -9.5%        |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Total Visits                        | 610           | 689    | -11.5%     | 559      | 9.1%         | 610          | 689    | -11.5%     |          | 0.0%         |
| Average Revenue per Office Visit    | 323.24        | 272.37 | 18.7%      | 300.37   | 7.6%         | 323.24       | 272.37 | 18.7%      | 300.37   | 7.6%         |
| Hospital FTE's (Salaries and Wages) | 6.6           | 7.1    | -7.0%      | 2.8      | 135.5%       | 6.6          | 7.1    | -7.0%      | 2.8      | 135.5%       |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
OCTOBER 2022**

|  | CURRENT MONTH     |                    |                |                   |               | YEAR TO DATE      |                    |                |                   |               |
|--|-------------------|--------------------|----------------|-------------------|---------------|-------------------|--------------------|----------------|-------------------|---------------|
|  | ACTUAL            | BUDGET             | BUDGET VAR     | PRIOR YR          | PRIOR YR VAR  | ACTUAL            | BUDGET             | BUDGET VAR     | PRIOR YR          | PRIOR YR VAR  |
| <b><u>PATIENT REVENUE</u></b>          |                   |                    |                |                   |               |                   |                    |                |                   |               |
| Outpatient Revenue                     | \$ 188,096        | \$ 177,673         | 5.9%           | \$ 322,506        | -41.7%        | \$ 188,096        | \$ 177,673         | 5.9%           | \$ 322,506        | -41.7%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 188,096</b> | <b>\$ 177,673</b>  | <b>5.9%</b>    | <b>\$ 322,506</b> | <b>-41.7%</b> | <b>\$ 188,096</b> | <b>\$ 177,673</b>  | <b>5.9%</b>    | <b>\$ 322,506</b> | <b>-41.7%</b> |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                   |                    |                |                   |               |                   |                    |                |                   |               |
| Contractual Adjustments                | \$ 89,584         | \$ 97,752          | -8.4%          | \$ 156,760        | -42.9%        | \$ 89,584         | \$ 97,752          | -8.4%          | \$ 156,760        | -42.9%        |
| Self Pay Adjustments                   | (1,039)           | 6,245              | -116.6%        | 7,968             | -113.0%       | (1,039)           | 6,245              | -116.6%        | 7,968             | -113.0%       |
| Bad Debts                              | 14,107            | 9,568              | 47.4%          | 13,906            | 1.4%          | 14,107            | 9,568              | 47.4%          | 13,906            | 1.4%          |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 102,653</b> | <b>\$ 113,565</b>  | <b>-9.6%</b>   | <b>\$ 178,634</b> | <b>-42.5%</b> | <b>\$ 102,653</b> | <b>\$ 113,565</b>  | <b>-9.6%</b>   | <b>\$ 178,634</b> | <b>-42.5%</b> |
|  | <b>54.57%</b>     | <b>63.92%</b>      |                | <b>55.39%</b>     |               | <b>54.57%</b>     | <b>63.92%</b>      |                | <b>55.39%</b>     |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> |
| <b><u>OTHER REVENUE</u></b>            |                   |                    |                |                   |               |                   |                    |                |                   |               |
| FHC Other Revenue                      | \$ -              | \$ -               | 0.0%           | \$ -              | 0.0%          | \$ -              | \$ -               | 0.0%           | \$ -              | 0.0%          |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>       | <b>\$ -</b>        | <b>0.0%</b>    | <b>\$ -</b>       | <b>0.0%</b>   | <b>\$ -</b>       | <b>\$ -</b>        | <b>0.0%</b>    | <b>\$ -</b>       | <b>0.0%</b>   |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> | <b>\$ 85,444</b>  | <b>\$ 64,108</b>   | <b>33.3%</b>   | <b>\$ 143,872</b> | <b>-40.6%</b> |
| <b><u>OPERATING EXPENSE</u></b>        |                   |                    |                |                   |               |                   |                    |                |                   |               |
| Salaries and Wages                     | \$ 24,944         | \$ 21,197          | 17.7%          | \$ 14,170         | 76.0%         | \$ 24,944         | \$ 21,197          | 17.7%          | \$ 14,170         | 76.0%         |
| Benefits                               | 7,534             | 5,653              | 33.3%          | 3,813             | 97.6%         | 7,534             | 5,653              | 33.3%          | 3,813             | 97.6%         |
| Physician Services                     | 28,225            | 65,770             | -57.1%         | 52,738            | -46.5%        | 28,225            | 65,770             | -57.1%         | 52,738            | -46.5%        |
| Cost of Drugs Sold                     | 5,112             | 9,954              | -48.6%         | 15,353            | -66.7%        | 5,112             | 9,954              | -48.6%         | 15,353            | -66.7%        |
| Supplies                               | 1,611             | 1,980              | -18.6%         | 443               | 263.9%        | 1,611             | 1,980              | -18.6%         | 443               | 263.9%        |
| Utilities                              | -                 | -                  | 0.0%           | -                 | 100.0%        | -                 | -                  | 0.0%           | -                 | 100.0%        |
| Repairs and Maintenance                | -                 | -                  | 0.0%           | -                 | 100.0%        | -                 | -                  | 0.0%           | -                 | 100.0%        |
| Other Expense                          | -                 | -                  | 0.0%           | -                 | 0.0%          | -                 | -                  | 0.0%           | -                 | 0.0%          |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 67,427</b>  | <b>\$ 104,554</b>  | <b>-35.5%</b>  | <b>\$ 86,517</b>  | <b>-22.1%</b> | <b>\$ 67,427</b>  | <b>\$ 104,554</b>  | <b>-35.5%</b>  | <b>\$ 86,517</b>  | <b>-22.1%</b> |
| Depreciation/Amortization              | \$ 75             | \$ 75              | -0.2%          | \$ 75             | 0.0%          | \$ 75             | \$ 75              | -0.2%          | \$ 75             | 0.0%          |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 67,501</b>  | <b>\$ 104,629</b>  | <b>-35.5%</b>  | <b>\$ 86,592</b>  | <b>-22.0%</b> | <b>\$ 67,501</b>  | <b>\$ 104,629</b>  | <b>-35.5%</b>  | <b>\$ 86,592</b>  | <b>-22.0%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ 17,942</b>  | <b>\$ (40,521)</b> | <b>-144.3%</b> | <b>\$ 57,280</b>  | <b>-68.7%</b> | <b>\$ 17,942</b>  | <b>\$ (40,521)</b> | <b>-144.3%</b> | <b>\$ 57,280</b>  | <b>-68.7%</b> |
| Operating Margin                       | 21.00%            | -63.21%            | -133.2%        | 39.81%            | -47.3%        | 21.00%            | -63.21%            | -133.2%        | 39.81%            | -47.3%        |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits                      | 544           | 479    | 13.6%      | 788      | -31.0%       | 544          | 479    | 13.6%      | 788      | -31.0%       |
| Total Visits                        | 544           | 479    | 13.6%      | 788      | -31.0%       | 544          | 479    | 13.6%      | 788      | 0.0%         |
| Average Revenue per Office Visit    | 345.77        | 370.92 | -6.8%      | 409.27   | -15.5%       | 345.77       | 370.92 | -6.8%      | 409.27   | -15.5%       |
| Hospital FTE's (Salaries and Wages) | 7.4           | 6.3    | 18.2%      | 4.2      | 74.7%        | 7.4          | 6.3    | 18.2%      | 4.2      | 74.7%        |

**ECTOR COUNTY HOSPITAL DISTRICT  
OCTOBER 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH        |               |                       |               | YEAR TO DATE         |               |                       |               |
|--------------|----------------------|---------------|-----------------------|---------------|----------------------|---------------|-----------------------|---------------|
|              | CURRENT YEAR         |               | PRIOR YEAR            |               | CURRENT YEAR         |               | PRIOR YEAR            |               |
|              | GROSS REVENUE        | %             | GROSS REVENUE         | %             | GROSS REVENUE        | %             | GROSS REVENUE         | %             |
| Medicare     | \$ 35,130,819        | 36.4%         | \$ 41,150,747         | 39.1%         | \$ 35,130,819        | 36.4%         | \$ 41,150,747         | 39.1%         |
| Medicaid     | 13,844,967           | 14.4%         | 12,889,311            | 12.2%         | 13,844,967           | 14.4%         | 12,889,311            | 12.2%         |
| Commercial   | 28,799,591           | 29.9%         | 31,340,725            | 29.8%         | 28,799,591           | 29.9%         | 31,340,725            | 29.8%         |
| Self Pay     | 14,783,983           | 15.4%         | 9,918,073             | 9.4%          | 14,783,983           | 15.4%         | 9,918,073             | 9.4%          |
| Other        | 3,727,813            | 3.9%          | 10,046,178            | 9.5%          | 3,727,813            | 3.9%          | 10,046,178            | 9.5%          |
| <b>TOTAL</b> | <b>\$ 96,287,173</b> | <b>100.0%</b> | <b>\$ 105,345,034</b> | <b>100.0%</b> | <b>\$ 96,287,173</b> | <b>100.0%</b> | <b>\$ 105,345,034</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH        |               |                      |               | YEAR TO DATE         |               |                      |               |
|--------------|----------------------|---------------|----------------------|---------------|----------------------|---------------|----------------------|---------------|
|              | CURRENT YEAR         |               | PRIOR YEAR           |               | CURRENT YEAR         |               | PRIOR YEAR           |               |
|              | PAYMENTS             | %             | PAYMENTS             | %             | PAYMENTS             | %             | PAYMENTS             | %             |
| Medicare     | \$ 5,944,702         | 34.7%         | \$ 5,500,287         | 31.4%         | \$ 5,944,702         | 34.7%         | \$ 5,500,287         | 31.3%         |
| Medicaid     | 2,679,714            | 15.6%         | 1,702,653            | 9.7%          | 2,679,714            | 15.6%         | 1,702,653            | 9.7%          |
| Commercial   | 6,781,322            | 39.6%         | 8,285,997            | 47.2%         | 6,781,322            | 39.6%         | 8,285,997            | 47.3%         |
| Self Pay     | 954,553              | 5.6%          | 1,087,201            | 6.2%          | 954,553              | 5.6%          | 1,087,201            | 6.2%          |
| Other        | 763,025              | 4.5%          | 955,664              | 5.5%          | 763,025              | 4.5%          | 955,664              | 5.5%          |
| <b>TOTAL</b> | <b>\$ 17,123,315</b> | <b>100.0%</b> | <b>\$ 17,531,802</b> | <b>100.0%</b> | <b>\$ 17,123,315</b> | <b>100.0%</b> | <b>\$ 17,531,802</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
OCTOBER 2022**

**REVENUE BY PAYOR**

|              | <b>CURRENT MONTH</b>     |               |                          |               | <b>YEAR TO DATE</b>      |               |                          |               |
|--------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|
|              | <b>CURRENT YEAR</b>      |               | <b>PRIOR YEAR</b>        |               | <b>CURRENT YEAR</b>      |               | <b>PRIOR YEAR</b>        |               |
|              | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      |
| Medicare     | \$ 38,832                | 23.8%         | \$ 51,403                | 20.9%         | \$ 38,832                | 23.8%         | \$ 51,403                | 20.9%         |
| Medicaid     | 45,200                   | 27.7%         | 51,375                   | 20.9%         | 45,200                   | 27.7%         | 51,376                   | 20.9%         |
| PHC          | -                        | 0.0%          | -                        | 0.0%          | -                        | 0.0%          | -                        | 0.0%          |
| Commercial   | 24,454                   | 15.0%         | 43,091                   | 17.5%         | 24,454                   | 15.0%         | 43,091                   | 17.5%         |
| Self Pay     | 53,092                   | 32.6%         | 87,838                   | 35.8%         | 53,092                   | 32.6%         | 87,838                   | 35.8%         |
| Other        | 1,509                    | 0.9%          | 12,084                   | 4.9%          | 1,509                    | 0.9%          | 12,084                   | 4.9%          |
| <b>TOTAL</b> | <b>\$ 163,087</b>        | <b>100.0%</b> | <b>\$ 245,791</b>        | <b>100.0%</b> | <b>\$ 163,087</b>        | <b>100.0%</b> | <b>\$ 245,791</b>        | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | <b>CURRENT MONTH</b> |               |                   |               | <b>YEAR TO DATE</b> |               |                   |               |
|--------------|----------------------|---------------|-------------------|---------------|---------------------|---------------|-------------------|---------------|
|              | <b>CURRENT YEAR</b>  |               | <b>PRIOR YEAR</b> |               | <b>CURRENT YEAR</b> |               | <b>PRIOR YEAR</b> |               |
|              | <b>PAYMENTS</b>      | <b>%</b>      | <b>PAYMENTS</b>   | <b>%</b>      | <b>PAYMENTS</b>     | <b>%</b>      | <b>PAYMENTS</b>   | <b>%</b>      |
| Medicare     | 28,561               | 46.6%         | \$ 18,245         | 25.8%         | \$ 28,561           | 46.6%         | \$ 18,245         | 25.8%         |
| Medicaid     | 13,964               | 22.8%         | 20,603            | 29.2%         | 13,964              | 22.8%         | 20,603            | 29.2%         |
| PHC          | -                    | 0.0%          | -                 | 0.0%          | -                   | 0.0%          | -                 | 0.0%          |
| Commercial   | 9,291                | 15.1%         | 17,409            | 24.6%         | 9,291               | 15.1%         | 17,409            | 24.6%         |
| Self Pay     | 8,970                | 14.6%         | 11,891            | 16.8%         | 8,970               | 14.6%         | 11,891            | 16.8%         |
| Other        | 545                  | 0.9%          | 2,515             | 3.6%          | 545                 | 0.9%          | 2,515             | 3.6%          |
| <b>TOTAL</b> | <b>\$ 61,331</b>     | <b>100.0%</b> | <b>\$ 70,663</b>  | <b>100.0%</b> | <b>\$ 61,331</b>    | <b>100.0%</b> | <b>\$ 70,663</b>  | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
OCTOBER 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |                   |               | YEAR TO DATE      |               |                   |               |
|--------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR      |               | PRIOR YEAR        |               | CURRENT YEAR      |               | PRIOR YEAR        |               |
|              | GROSS REVENUE     | %             |
| Medicare     | \$ 40,932         | 20.8%         | \$ 40,358         | 24.0%         | \$ 40,932         | 20.8%         | \$ 40,358         | 24.0%         |
| Medicaid     | 58,491            | 29.6%         | \$ 39,542         | 23.5%         | 58,491            | 29.6%         | 39,541            | 23.5%         |
| PHC          | -                 | 0.0%          | \$ -              | 0.0%          | -                 | 0.0%          | -                 | 0.0%          |
| Commercial   | 50,628            | 25.7%         | \$ 45,139         | 26.9%         | 50,628            | 25.7%         | 45,139            | 26.9%         |
| Self Pay     | 39,967            | 20.3%         | \$ 36,338         | 21.6%         | 39,967            | 20.3%         | 36,338            | 21.6%         |
| Other        | 7,162             | 3.6%          | \$ 6,531          | 3.9%          | 7,162             | 3.6%          | 6,531             | 3.9%          |
| <b>TOTAL</b> | <b>\$ 197,179</b> | <b>100.0%</b> | <b>\$ 167,908</b> | <b>100.0%</b> | <b>\$ 197,179</b> | <b>100.0%</b> | <b>\$ 167,908</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH    |               |                  |               | YEAR TO DATE     |               |                  |               |
|--------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
|              | CURRENT YEAR     |               | PRIOR YEAR       |               | CURRENT YEAR     |               | PRIOR YEAR       |               |
|              | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS         | %             |
| Medicare     | \$ 22,358        | 33.1%         | \$ 11,978        | 31.0%         | \$ 22,358        | 33.1%         | \$ 11,978        | 31.0%         |
| Medicaid     | 17,739           | 26.3%         | 8,585            | 22.2%         | \$ 17,739        | 26.3%         | 8,585            | 22.2%         |
| PHC          | -                | 0.0%          | -                | 0.0%          | -                | 0.0%          | -                | 0.0%          |
| Commercial   | 15,002           | 22.2%         | 9,802            | 25.4%         | 15,002           | 22.2%         | 9,802            | 25.4%         |
| Self Pay     | 10,010           | 14.8%         | 8,301            | 21.5%         | 10,010           | 14.8%         | 8,301            | 21.5%         |
| Other        | 2,443            | 3.6%          | -                | 0.0%          | 2,443            | 3.6%          | -                | 0.0%          |
| <b>TOTAL</b> | <b>\$ 67,552</b> | <b>100.0%</b> | <b>\$ 38,667</b> | <b>100.0%</b> | <b>\$ 67,552</b> | <b>100.0%</b> | <b>\$ 38,667</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
OCTOBER 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |                   |               | YEAR TO DATE      |               |                   |               |
|--------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR      |               | PRIOR YEAR        |               | CURRENT YEAR      |               | PRIOR YEAR        |               |
|              | GROSS REVENUE     | %             |
| Medicare     | \$ -              | 0.0%          | \$ (208)          | -0.1%         | \$ -              | 0.0%          | \$ (208)          | -0.1%         |
| Medicaid     | 136,564           | 72.6%         | \$ 192,320        | 59.6%         | 136,564           | 72.6%         | 192,320           | 59.6%         |
| PHC          | -                 | 0.0%          | \$ -              | 0.0%          | -                 | 0.0%          | -                 | 0.0%          |
| Commercial   | 51,125            | 27.2%         | \$ 117,052        | 36.3%         | 51,125            | 27.2%         | 117,052           | 36.3%         |
| Self Pay     | 931               | 0.5%          | \$ 13,296         | 4.1%          | 931               | 0.5%          | 13,296            | 4.1%          |
| Other        | (524)             | -0.3%         | \$ 45             | 0.0%          | (524)             | -0.3%         | 45                | 0.0%          |
| <b>TOTAL</b> | <b>\$ 188,096</b> | <b>100.0%</b> | <b>\$ 322,506</b> | <b>100.0%</b> | <b>\$ 188,096</b> | <b>100.0%</b> | <b>\$ 322,506</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH    |               |                   |               | YEAR TO DATE     |               |                   |               |
|--------------|------------------|---------------|-------------------|---------------|------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR     |               | PRIOR YEAR        |               | CURRENT YEAR     |               | PRIOR YEAR        |               |
|              | PAYMENTS         | %             | PAYMENTS          | %             | PAYMENTS         | %             | PAYMENTS          | %             |
| Medicare     | \$ -             | 0.0%          | \$ -              | 0.0%          | \$ -             | 0.0%          | \$ -              | 0.0%          |
| Medicaid     | 38,128           | 56.9%         | 20,703            | 20.4%         | 38,128           | 56.9%         | 20,703            | 20.4%         |
| PHC          | -                | 0.0%          | -                 | 0.0%          | -                | 0.0%          | -                 | 0.0%          |
| Commercial   | 23,917           | 35.7%         | 71,480            | 70.4%         | 23,917           | 35.7%         | 71,480            | 70.4%         |
| Self Pay     | 4,203            | 6.3%          | 8,988             | 8.8%          | 4,203            | 6.3%          | 8,988             | 8.8%          |
| Other        | 760              | 1.1%          | 411               | 0.4%          | 760              | 1.1%          | 411               | 0.4%          |
| <b>TOTAL</b> | <b>\$ 67,009</b> | <b>100.0%</b> | <b>\$ 101,582</b> | <b>100.0%</b> | <b>\$ 67,009</b> | <b>100.0%</b> | <b>\$ 101,582</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
OCTOBER 2022**

|   | Hospital              | ProCare         | TraumaCare  | Blended               |
|---|-----------------------|-----------------|-------------|-----------------------|
| <b>Cash Flows from Operating Activities and Nonoperating Revenue:</b> |                       |                 |             |                       |
| Excess of Revenue over Expenses                                       | \$ (3,386,082)        | -               | (19,083)    | \$ (3,405,165)        |
| Noncash Expenses:   |                       |                 |             |                       |
| Depreciation and Amortization   | 1,563,957             | 931             | -           | 1,564,888             |
| Unrealized Gain/Loss on Investments                                   | (111,227)             | -               | -           | (111,227)             |
| Accretion (Bonds) & COVID Funding                                     | (54,233)              | -               | -           | (54,233)              |
| Changes in Assets and Liabilities                                     |                       |                 |             |                       |
| Patient Receivables, Net  | (906,425)             | (297,774)       | (24,197)    | (1,228,396)           |
| Taxes Receivable/Deferred   | (2,200,789)           | 9,290           | -           | (2,191,499)           |
| Inventories, Prepaids and Other                                       | 4,681,830             | 4,696           | 1,565       | 4,688,091             |
| Accounts Payable  | (2,376,274)           | (1,368,665)     | 15,710      | (3,729,229)           |
| Accrued Expenses  | 406,056               | 1,651,522       | 26,005      | 2,083,582             |
| Due to Third Party Payors   | (1,880,587)           | -               | -           | (1,880,587)           |
| Accrued Post Retirement Benefit Costs                                 | 598,743               | -               | -           | 598,743               |
| Net Cash Provided by Operating Activities                             | <u>\$ (3,665,031)</u> | <u>0</u>        | <u>-</u>    | <u>\$ (3,665,031)</u> |
| <b>Cash Flows from Investing Activities:</b>                          |                       |                 |             |                       |
| Investments   | \$ 229,108            | -               | -           | \$ 229,108            |
| Acquisition of Property and Equipment                                 | (288,685)             | -               | -           | (288,685)             |
| Net Cash used by Investing Activities                                 | <u>\$ (59,576)</u>    | <u>-</u>        | <u>-</u>    | <u>\$ (59,576)</u>    |
| <b>Cash Flows from Financing Activities:</b>                          |                       |                 |             |                       |
| Current Portion Debt  | \$ 1,208              | -               | -           | \$ 1,208              |
| Net Repayment of Long-term Debt/Bond Issuance                         | (60,365)              | -               | -           | (60,365)              |
| Net Cash used by Financing Activities                                 | <u>(59,157)</u>       | <u>-</u>        | <u>-</u>    | <u>(59,157)</u>       |
| Net Increase (Decrease) in Cash                                       | (3,783,764)           | 0               | -           | (3,783,764)           |
| Beginning Cash & Cash Equivalents @ 9/30/2022                         | 41,916,875            | 5,075           | -           | 41,921,950            |
| Ending Cash & Cash Equivalents @ 10/31/2022                           | <u>\$ 38,133,111</u>  | <u>\$ 5,075</u> | <u>\$ -</u> | <u>\$ 38,138,186</u>  |
| <b>Balance Sheet</b>  |                       |                 |             |                       |
| Cash and Cash Equivalents   | \$ 13,768,228         | 5,075           | -           | \$ 13,773,303         |
| Restricted Assets   | 24,364,883            | -               | -           | 24,364,883            |
| Ending Cash & Cash Equivalents @ 10/31/2022                           | <u>\$ 38,133,111</u>  | <u>5,075</u>    | <u>-</u>    | <u>\$ 38,138,186</u>  |

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2023**

|                          | <u>ACTUAL<br/>COLLECTIONS</u> | <u>BUDGETED<br/>COLLECTIONS</u> | <u>VARIANCE</u>          | <u>PRIOR YEAR<br/>COLLECTIONS</u> | <u>VARIANCE</u>            |
|--------------------------|-------------------------------|---------------------------------|--------------------------|-----------------------------------|----------------------------|
| <b><u>AD VALOREM</u></b> |                               |                                 |                          |                                   |                            |
| OCTOBER                  | \$ 171,150                    | \$ 1,620,998                    | \$ (1,449,848)           | \$ 215,347                        | \$ (44,197)                |
| TOTAL                    | <u>\$ 171,150</u>             | <u>\$ 1,620,998</u>             | <u>\$ (1,449,848)</u>    | <u>\$ 215,347</u>                 | <u>\$ (44,197)</u>         |
| <b><u>SALES</u></b>      |                               |                                 |                          |                                   |                            |
| OCTOBER                  | \$ 4,629,856                  | \$ 3,828,487                    | \$ 801,369               | \$ 3,421,981                      | \$ 1,207,875               |
| SUB TOTAL                | 4,629,856                     | 3,828,487                       | 801,369                  | 3,421,981                         | 1,207,875                  |
| ACCRUAL                  | 857,576                       | -                               | 857,576                  | -                                 | 857,576                    |
| TOTAL                    | <u>\$ 5,487,432</u>           | <u>\$ 3,828,487</u>             | <u>\$ 1,658,945</u>      | <u>\$ 3,421,981</u>               | <u>\$ 2,065,451</u>        |
| TAX REVENUE              | <u><u>\$ 5,658,581</u></u>    | <u><u>\$ 5,449,485</u></u>      | <u><u>\$ 209,096</u></u> | <u><u>\$ 3,637,328</u></u>        | <u><u>\$ 2,021,254</u></u> |

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2023**

| <u>CASH ACTIVITY</u>         | <u>TAX (IGT)<br/>ASSESSED</u> | <u>GOVERNMENT<br/>PAYOUT</u> | <u>BURDEN<br/>ALLEVIATION</u> | <u>NET INFLOW</u>   |
|------------------------------|-------------------------------|------------------------------|-------------------------------|---------------------|
| <b>DSH</b>                   |                               |                              |                               |                     |
| 1st Qtr                      | \$ (736,952)                  | \$ 2,171,978                 |                               | \$ 1,435,026        |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd Qtr                      | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| DSH TOTAL                    | \$ (736,952)                  | \$ 2,171,978                 |                               | \$ 1,435,026        |
| <b>UC</b>                    |                               |                              |                               |                     |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | -                   |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd Qtr                      | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| UC TOTAL                     | \$ -                          | \$ -                         |                               | \$ -                |
| <b>DSRIP</b>                 |                               |                              |                               |                     |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | -                   |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd Qtr                      | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| DSRIP UPL TOTAL              | \$ -                          | \$ -                         |                               | \$ -                |
| <b>UHRIP</b>                 |                               |                              |                               |                     |
| 1st Qtr                      | \$ -                          | \$ 66,496                    |                               | \$ 66,496           |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd Qtr                      | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| UHRIP TOTAL                  | \$ -                          | \$ 66,496                    |                               | \$ 66,496           |
| <b>GME</b>                   |                               |                              |                               |                     |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | -                   |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd                          | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| GME TOTAL                    | \$ -                          | \$ -                         |                               | \$ -                |
| <b>CHIRP</b>                 |                               |                              |                               |                     |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | -                   |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd                          | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| CHIRP TOTAL                  | \$ -                          | \$ -                         |                               | \$ -                |
| <b>HARP</b>                  |                               |                              |                               |                     |
| 1st Qtr                      | \$ -                          | \$ 2,777,906                 |                               | \$ 2,777,906        |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd                          | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| HARP TOTAL                   | \$ -                          | \$ 2,777,906                 |                               | \$ 2,777,906        |
| <b>TIPPS</b>                 |                               |                              |                               |                     |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | -                   |
| 2nd Qtr                      | -                             | -                            |                               | -                   |
| 3rd                          | -                             | -                            |                               | -                   |
| 4th Qtr                      | -                             | -                            |                               | -                   |
| TIPPS TOTAL                  | \$ -                          | \$ -                         |                               | \$ -                |
| <b>MCH Cash Activity</b>     | <b>\$ (736,952)</b>           | <b>\$ 5,016,380</b>          |                               | <b>\$ 4,279,428</b> |
| <b>ProCare Cash Activity</b> | <b>\$ -</b>                   | <b>\$ -</b>                  | <b>\$ -</b>                   | <b>\$ -</b>         |
| <b>Blended Cash Activity</b> | <b>\$ (736,952)</b>           | <b>\$ 5,016,380</b>          | <b>\$ -</b>                   | <b>\$ 4,279,428</b> |

**INCOME STATEMENT ACTIVITY:**

**FY 2023 Accrued / (Deferred) Adjustments:**

|                                       | <u>BLENDED</u>      |
|---------------------------------------|---------------------|
| DSH Accrual                           | \$ 878,333          |
| Uncompensated Care Accrual            | 996,667             |
| URIP                                  | -                   |
| GME                                   | 59,175              |
| CHIRP                                 | (179,464)           |
| HARP                                  | 145,826             |
| TIPPS                                 | 14,221              |
| Regional UPL Benefit                  | -                   |
| <b>Medicaid Supplemental Payments</b> | <b>1,914,758</b>    |
| DSRIP Accrual                         | -                   |
| <b>Total Adjustments</b>              | <b>\$ 1,914,758</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
OCTOBER 2022**

| <u>Cash and Cash Equivalents</u> | <u>Frost</u>  | <u>Hilltop</u> | <u>Total</u>         |
|----------------------------------|---------------|----------------|----------------------|
| Operating                        | \$ 12,927,977 | \$ -           | \$ 12,927,977        |
| Mission Fitness                  | 239,207       | -              | 239,207              |
| Petty Cash                       | 8,923         | -              | 8,923                |
| Dispro                           | (0.20)        | 73,344         | 73,344               |
| General Liability                | -             | 31,195         | 31,195               |
| Professional Liability           | -             | 34,470         | 34,470               |
| Funded Worker's Compensation     | -             | 103,826        | 103,826              |
| Funded Depreciation              | -             | 244,811        | 244,811              |
| Designated Funds                 | -             | 104,475        | 104,475              |
|                                  | <hr/>         | <hr/>          | <hr/>                |
| Total Cash and Cash Equivalents  | \$ 13,176,108 | \$ 592,120     | <b>\$ 13,768,228</b> |

| <u>Investments</u>                      | <u>Other</u> | <u>Hilltop</u> | <u>Total</u>         |
|---|--------------|----------------|----------------------|
| Dispro                                  | \$ -         | \$ 5,350,000   | \$ 5,350,000         |
| Funded Depreciation                     | -            | 35,086,000     | 35,086,000           |
| Funded Worker's Compensation            | -            | 2,200,000      | 2,200,000            |
| General Liability                       | -            | 3,000,000      | 3,000,000            |
| Professional Liability                  | -            | 3,100,000      | 3,100,000            |
| Designated Funds                        | 211,036      | 23,200,000     | 23,411,036           |
| Allowance for Change in Market Values   | -            | (4,058,226)    | (4,058,226)          |
|   | <hr/>        | <hr/>          | <hr/>                |
| Total Investments                       | \$ 211,036   | \$ 67,877,774  | <b>\$ 68,088,810</b> |
| Total Unrestricted Cash and Investments |              |                | <b>\$ 81,857,038</b> |

| <u>Restricted Assets</u>                        | <u>Reserves</u> | <u>Prosperity</u> | <u>Total</u>         |
|---|-----------------|-------------------|----------------------|
| Assets Held By Trustee - Bond Reserves          | \$ 4,896        | \$ -              | \$ 4,896             |
| Assets Held In Endowment-Board Designated       | -               | 6,083,572         | 6,083,572            |
| Advanced Medicare Payment                       | 14,476,976      | -                 | 14,476,976           |
| Restricted TPC, LLC-Equity Stake                | 1,461,047       | -                 | 1,461,047            |
| Restricted MCH West Texas Services-Equity Stake | 2,338,393       | -                 | 2,338,393            |
| Total Restricted Assets                         | <hr/>           | <hr/>             | <hr/>                |
|   | \$ 18,281,311   | \$ 6,083,572      | <b>\$ 24,364,883</b> |

|                          |  |  |                       |
|--------------------------|--|--|-----------------------|
| Total Cash & Investments |  |  | <b>\$ 106,221,921</b> |
|--------------------------|--|--|-----------------------|

**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF OCTOBER 31, 2022**

| <u>ITEM</u>   | CIP BALANCE<br>AS OF<br>9/30/2022 | OCTOBER<br>"+" ADDITIONS | OCTOBER<br>"- " ADDITIONS | OCTOBER<br>TRANSFERS | CIP BALANCE<br>AS OF<br>10/31/2022 | ADD:<br>AMOUNTS<br>CAPITALIZED | PROJECT<br>TOTAL    | BUDGETED<br>AMOUNT   | UNDER/(OVER)<br>APRVD/BUDGET |
|---|-----------------------------------|--------------------------|---------------------------|----------------------|------------------------------------|--------------------------------|---------------------|----------------------|------------------------------|
| <u>RENOVATIONS</u>  |                                   |                          |                           |                      |                                    |                                |                     |                      |                              |
| FIRST FLOOR COMMON AREAS                                  | 373,177                           | 48,268                   | -                         | -                    | 421,445                            | -                              | 421,445             | 720,000              | 298,555                      |
| RELOCATE SPD  | 227,644                           | 28,262                   | -                         | -                    | 255,905                            | -                              | 255,905             | 4,000,000            | 3,744,095                    |
| SPECIAL PROCEDURES ROOM 8                                 | 39,275                            | 13,815                   | -                         | -                    | 53,090                             | -                              | 53,090              | 250,000              | 196,910                      |
| <b>SUB-TOTAL</b>  | <b>\$ 640,096</b>                 | <b>\$ 90,345</b>         | <b>\$ -</b>               | <b>\$ -</b>          | <b>\$ 730,441</b>                  | <b>\$ -</b>                    | <b>\$ 730,441</b>   | <b>\$ 4,970,000</b>  | <b>\$ 4,239,559</b>          |
| <u>MINOR BUILDING IMPROVEMENT</u>                         |                                   |                          |                           |                      |                                    |                                |                     |                      |                              |
| RETAIL PHARMACY PROJECT                                   | 355,007                           | 67,657                   | -                         | -                    | 422,663                            | -                              | 422,663             | 250,000              | (172,663)                    |
| STERILE PROCESS REMODEL                                   | 214,746                           | 174                      | -                         | -                    | 214,920                            | -                              | 214,920             | 49,000               | (165,920)                    |
| <b>SUB-TOTAL</b>  | <b>\$ 569,753</b>                 | <b>\$ 67,831</b>         | <b>\$ -</b>               | <b>\$ -</b>          | <b>\$ 637,584</b>                  | <b>\$ -</b>                    | <b>\$ 637,584</b>   | <b>\$ 299,000</b>    | <b>\$ (338,584)</b>          |
| <u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u> |                                   |                          |                           |                      |                                    |                                |                     |                      |                              |
| VARIOUS CAPITAL EXPENDITURE PROJECTS                      | \$ 2,562,311                      | \$ 93,316                | \$ (174,904)              | \$ -                 | \$ 2,480,722                       | \$ -                           | \$ 2,480,722        | \$ 7,500,000         | \$ 5,019,278                 |
| <b>SUB-TOTAL</b>  | <b>\$ 2,562,311</b>               | <b>\$ 93,316</b>         | <b>\$ (174,904)</b>       | <b>\$ -</b>          | <b>\$ 2,480,722</b>                | <b>\$ -</b>                    | <b>\$ 2,480,722</b> | <b>\$ 7,500,000</b>  | <b>\$ 5,019,278</b>          |
| <b>TOTAL CONSTRUCTION IN PROGRESS</b>                     | <b>\$ 3,772,159</b>               | <b>\$ 251,492</b>        | <b>\$ (174,904)</b>       | <b>\$ -</b>          | <b>\$ 3,848,747</b>                | <b>\$ -</b>                    | <b>\$ 3,848,747</b> | <b>\$ 12,769,000</b> | <b>\$ 8,920,253</b>          |

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**OCTOBER 2022**

| ITEM   | CLASS   | BOOKED AMOUNT |
|--|---|---------------|
| <b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b> |   |               |
| None   |   |               |
|  | <b>TOTAL PROJECT TRANSFERS</b>                      | \$ -          |
| <b>EQUIPMENT PURCHASES</b>   |   |               |
| None   |   |               |
|  | <b>TOTAL EQUIPMENT PURCHASES</b>                    | \$ -          |
|  | <b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b> | \$ -          |

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2023 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
OCTOBER 2022**

| <b>MONTH/<br/>YEAR</b> | <b>DESCRIPTION</b>                 | <b>DEPT<br/>NUMBER</b> | <b>BUDGETED<br/>AMOUNT</b> | <b>P.O<br/>AMOUNT</b> | <b>ACTUAL<br/>AMOUNT</b> | <b>TO/(FROM)<br/>CONTINGENCY</b> |
|------------------------|------------------------------------|------------------------|----------------------------|-----------------------|--------------------------|----------------------------------|
|                        | <b>Available funds from budget</b> |                        | <b>\$ 600,000</b>          | <b>\$ -</b>           | <b>\$ -</b>              | <b>\$ 600,000</b>                |
| Oct-22                 | CX 50 Compact Extreme              | 7190                   | -                          | -                     | 80,000                   | (80,000)                         |
| Oct-22                 | Maxi Sky                           | 6850                   | 19,500                     | -                     | 19,375                   | 125                              |
| Oct-22                 | Electric Fryer                     | 8020                   | 29,213                     | -                     | 58,426                   | (29,213)                         |
| Oct-22                 | Jaundice Meter                     | 7000                   | -                          | -                     | 6,333                    | (6,333)                          |
| Oct-22                 | Wheelchair Prime Swing Away Model  | 8390                   | 5,635                      | -                     | 5,635                    | (0)                              |
| Oct-22                 | Ford Explorer                      | 8380                   | -                          | -                     | 50,525                   | (50,525)                         |
| Oct-22                 | Chairs                             | 6140                   | -                          | -                     | 7,011                    | (7,011)                          |
| Oct-22                 | RNS Telemetry Monitor              | 6160                   | -                          | -                     | 13,452                   | (13,452)                         |
| Oct-22                 | Blanket Warmer                     | 6910                   | 6,510                      | -                     | 6,510                    | -                                |
| Oct-22                 | ED Linen Carts                     | 6850                   | -                          | -                     | 4,896                    | (4,896)                          |
| Oct-22                 | Carrier 5 ton pkg AC unit          | 8510                   | -                          | -                     | 6,368                    | (6,368)                          |
|                        |                                    |                        | <b>\$ 660,858</b>          | <b>\$ -</b>           | <b>\$ 258,530</b>        | <b>\$ 402,328</b>                |

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
OCTOBER 2022**

|  | <b>CURRENT<br/>YEAR</b> | <b>PRIOR YEAR</b>             |                               | <b>CURRENT<br/>YEAR<br/>CHANGE</b> |
|--|-------------------------|-------------------------------|-------------------------------|------------------------------------|
|  |                         | <b>HOSPITAL<br/>UNAUDITED</b> | <b>PRO CARE<br/>UNAUDITED</b> |                                    |
| AR DISPRO/UPL                            | \$ (556,693)            | \$ -                          | \$ -                          | \$ (556,693)                       |
| AR UNCOMPENSATED CARE                    | (179,331)               | (1,175,998)                   | -                             | 996,667                            |
| AR TIPPS                                 | 14,221                  | -                             | -                             | 14,221                             |
| AR DSRIP                                 | -                       | (0.450)                       | -                             | 0                                  |
| AR CHIRP                                 | 717,857                 | 897,322                       | -                             | (179,464)                          |
| AR UHRIP                                 | -                       | 66,496                        | -                             | (66,496)                           |
| AR GME                                   | 59,175                  | -                             | -                             | 59,175                             |
| AR HARP                                  | (2,632,079)             | -                             | -                             | (2,632,079)                        |
| AR PHYSICIAN GUARANTEES                  | 695,963                 | 710,143                       | -                             | (14,180)                           |
| AR ACCRUED INTEREST                      | 135,895                 | 151,232                       | -                             | (15,337)                           |
| AR OTHER:                                | 989,333                 | 969,356                       | 34,499                        | (14,521)                           |
| Procure On-Call Fees                     | -                       | -                             | -                             | -                                  |
| Procure A/R - FHC                        | -                       | -                             | -                             | -                                  |
| Other Misc A/R                           | 989,333                 | 969,356                       | 34,499                        | (14,521)                           |
| AR DUE FROM THIRD PARTY PAYOR            | <u>2,715,636</u>        | <u>2,818,154</u>              | <u>-</u>                      | <u>(102,518)</u>                   |
| <b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b> | <u>\$ (265,352)</u>     | <u>\$ 4,081,925</u>           | <u>\$ 34,499</u>              | <u>\$ (4,381,776)</u>              |

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
OCTOBER 2022**

| TEMPORARY LABOR DEPARTMENT                    | CURRENT MONTH |             |              |              |               | YEAR TO DATE |             |              |              |               |
|---|---------------|-------------|--------------|--------------|---------------|--------------|-------------|--------------|--------------|---------------|
|   | ACTUAL        | BUDGET      | VAR          | PRIOR YR     | PRIOR YR VAR  | ACTUAL       | BUDGET      | VAR          | PRIOR YR     | PRIOR YR VAR  |
| Cardiopulmonary                               | 11.9          | 11.4        | 4.5%         | 10.6         | 12.9%         | 11.9         | 11.4        | 4.5%         | 10.6         | 12.9%         |
| Operating Room                                | 9.1           | 7.0         | 30.1%        | 3.2          | 184.5%        | 9.1          | 7.0         | 30.1%        | 3.2          | 184.5%        |
| Laboratory - Chemistry                        | 6.9           | 2.9         | 141.5%       | -            | 0.0%          | 6.9          | 2.9         | 141.5%       | -            | 0.0%          |
| Care Management                               | 2.9           | 2.0         | 50.0%        | 0.5          | 482.0%        | 2.9          | 2.0         | 50.0%        | 0.5          | 482.0%        |
| Imaging - Diagnostics                         | 2.8           | 2.9         | -1.2%        | 1.8          | 58.9%         | 2.8          | 2.9         | -1.2%        | 1.8          | 58.9%         |
| Emergency Department                          | 2.3           | 2.9         | -19.6%       | 3.9          | -40.5%        | 2.3          | 2.9         | -19.6%       | 3.9          | -40.5%        |
| Intensive Care Unit (CCU) 4                   | 2.2           | 3.8         | -43.1%       | 24.9         | -91.3%        | 2.2          | 3.8         | -43.1%       | 24.9         | -91.3%        |
| Labor & Delivery                              | 2.1           | 2.9         | -27.7%       | -            | 0.0%          | 2.1          | 2.9         | -27.7%       | -            | 0.0%          |
| Intensive Care Unit (ICU) 2                   | 1.9           | 3.8         | -49.2%       | 13.7         | -85.9%        | 1.9          | 3.8         | -49.2%       | 13.7         | -85.9%        |
| 3 West Observation                            | 1.9           | 3.8         | -51.1%       | 6.5          | -71.4%        | 1.9          | 3.8         | -51.1%       | 6.5          | -71.4%        |
| 8 Central                                     | 1.7           | 1.9         | -8.0%        | 3.2          | -45.5%        | 1.7          | 1.9         | -8.0%        | 3.2          | -45.5%        |
| 4 EAST  | 1.7           | 0.5         | 232.9%       | -            | 0.0%          | 1.7          | 0.5         | 232.9%       | -            | 0.0%          |
| Imaging - Ultrasound                          | 1.6           | 1.4         | 19.6%        | 0.4          | 281.0%        | 1.6          | 1.4         | 19.6%        | 0.4          | 281.0%        |
| Engineering                                   | 1.4           | -           | 0.0%         | -            | 0.0%          | 1.4          | -           | 0.0%         | -            | 0.0%          |
| 4 Central                                     | 0.8           | 1.9         | -59.2%       | 7.9          | -90.2%        | 0.8          | 1.9         | -59.2%       | 7.9          | -90.2%        |
| 5 Central                                     | 0.7           | -           | 0.0%         | 4.0          | -82.4%        | 0.7          | -           | 0.0%         | 4.0          | -82.4%        |
| 9 Central                                     | 0.6           | 1.0         | -33.0%       | 4.2          | -84.9%        | 0.6          | 1.0         | -33.0%       | 4.2          | -84.9%        |
| 7 Central                                     | 0.5           | 5.7         | -91.2%       | 3.4          | -85.1%        | 0.5          | 5.7         | -91.2%       | 3.4          | -85.1%        |
| Imaging - Cat Scan                            | 0.5           | -           | 0.0%         | -            | 0.0%          | 0.5          | -           | 0.0%         | -            | 0.0%          |
| PM&R - Physical                               | 0.3           | -           | 0.0%         | -            | 0.0%          | 0.3          | -           | 0.0%         | -            | 0.0%          |
| 6 Central                                     | 0.3           | 1.0         | -69.5%       | 6.8          | -95.7%        | 0.3          | 1.0         | -69.5%       | 6.8          | -95.7%        |
| NURSING ORIENTATION                           | 0.2           | -           | 0.0%         | 1.8          | -90.2%        | 0.2          | -           | 0.0%         | 1.8          | -90.2%        |
| 6 West  | 0.1           | -           | 0.0%         | 1.5          | -90.1%        | 0.1          | -           | 0.0%         | 1.5          | -90.1%        |
| 2 Central                                     | -             | -           | 0.0%         | 2.1          | -100.0%       | -            | -           | 0.0%         | 2.1          | -100.0%       |
| CHW - Sports Medicine                         | -             | 1.0         | -100.0%      | -            | 0.0%          | -            | 1.0         | -100.0%      | -            | 0.0%          |
| Human Resources                               | -             | -           | 0.0%         | 0.2          | -100.0%       | -            | -           | 0.0%         | 0.2          | -100.0%       |
| Cardiopulmonary - Neonatal Intensive Care Uni | -             | 1.0         | -100.0%      | -            | 0.0%          | -            | 1.0         | -100.0%      | -            | 0.0%          |
| <b>SUBTOTAL</b>                               | <b>54.6</b>   | <b>58.5</b> | <b>-6.7%</b> | <b>100.5</b> | <b>-45.7%</b> | <b>54.6</b>  | <b>58.5</b> | <b>-6.7%</b> | <b>100.5</b> | <b>-45.7%</b> |
| <b>TRANSITION LABOR</b>                       |               |             |              |              |               |              |             |              |              |               |
| Laboratory - Chemistry                        | 1.0           | -           | 0.0%         | 3.6          | -71.3%        | 1.0          | -           | 0.0%         | 3.6          | -71.3%        |
| <b>SUBTOTAL</b>                               | <b>1.0</b>    | <b>-</b>    | <b>0.0%</b>  | <b>3.6</b>   | <b>-71.3%</b> | <b>1.0</b>   | <b>-</b>    | <b>0.0%</b>  | <b>3.6</b>   | <b>-71.3%</b> |
| <b>GRAND TOTAL</b>                            | <b>55.6</b>   | <b>58.5</b> | <b>-4.9%</b> | <b>104.1</b> | <b>-46.6%</b> | <b>55.6</b>  | <b>58.5</b> | <b>-4.9%</b> | <b>104.1</b> | <b>-46.6%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
OCTOBER 2022**

|                                    | CURRENT MONTH       |                     |                   |              |                     |               | YEAR TO DATE        |                     |                   |              |                     |               |
|------------------------------------|---------------------|---------------------|-------------------|--------------|---------------------|---------------|---------------------|---------------------|-------------------|--------------|---------------------|---------------|
|                                    | ACTUAL              | BUDGET              | \$ VAR            | % VAR        | PRIOR YR            | % VAR         | ACTUAL              | BUDGET              | \$ VAR            | % VAR        | PRIOR YR            | % VAR         |
| CHEM TEMPORARY LABOR               | \$ 148,720          | \$ 46,387           | \$ 102,333        | 220.6%       | \$ -                | 100.0%        | \$ 148,720          | \$ 46,387           | \$ 102,333        | 220.6%       | \$ -                | 100.0%        |
| RT TEMPORARY LABOR                 | 274,930.85          | 185,545             | 89,386            | 48.2%        | 231,991             | 18.5%         | 274,930.85          | 185,545             | 89,386            | 48.2%        | 231,991             | 18.5%         |
| OR TEMPORARY LABOR                 | 192,667             | 113,646             | 79,021            | 69.5%        | 54,988              | 250.4%        | 192,667             | 113,646             | 79,021            | 69.5%        | 54,988              | 250.4%        |
| COMM HEALTH TEMPORARY LABOR        | 58,294.12           | 31,765              | 26,529            | 83.5%        | 11,899              | 389.9%        | 58,294.12           | 31,765              | 26,529            | 83.5%        | 11,899              | 389.9%        |
| ALL OTHER                          | 373,810             | 269,267             | 104,543           | 38.8%        | 1,545,918           | -75.8%        | 373,810             | 269,267             | 104,543           | 38.8%        | 1,545,918           | -75.8%        |
| ED TEMPORARY LABOR                 | 61,593.49           | 46,391              | 15,202            | 32.8%        | 116,369             | -47.1%        | 61,593.49           | 46,391              | 15,202            | 32.8%        | 116,369             | -47.1%        |
| DIAG TEMPORARY LABOR               | 60,063.20           | 46,392              | 13,671            | 29.5%        | 26,558              | 126.2%        | 60,063.20           | 46,392              | 13,671            | 29.5%        | 26,558              | 126.2%        |
| ICU4 TEMPORARY LABOR               | 51,949              | 61,765              | (9,816)           | -15.9%       | 895,232             | -94.2%        | 51,949              | 61,765              | (9,816)           | -15.9%       | 895,232             | -94.2%        |
| <b>TOTAL TEMPORARY LABOR</b>       | <b>\$ 1,231,325</b> | <b>\$ 893,800</b>   | <b>\$ 337,525</b> | <b>37.8%</b> | <b>\$ 2,968,747</b> | <b>-58.5%</b> | <b>\$ 1,231,325</b> | <b>\$ 893,800</b>   | <b>\$ 337,525</b> | <b>37.8%</b> | <b>\$ 2,968,747</b> | <b>-58.5%</b> |
| ALL OTHER                          | 7,457               | -                   | 7,457             | 100.0%       | 30,248              | -75.3%        | 7,457               | -                   | 7,457             | 100.0%       | 30,248              | -75.3%        |
| <b>TOTAL TRANSITION LABOR</b>      | <b>\$ 7,457</b>     | <b>\$ -</b>         | <b>\$ 7,457</b>   | <b>0%</b>    | <b>\$ 30,248</b>    | <b>-75.3%</b> | <b>\$ 7,457</b>     | <b>\$ -</b>         | <b>\$ 7,457</b>   | <b>0.0%</b>  | <b>\$ 30,248</b>    | <b>-75.3%</b> |
| <b>GRAND TOTAL TEMPORARY LABOR</b> | <b>\$ 1,238,782</b> | <b>\$ 893,800</b>   | <b>\$ 344,982</b> | <b>38.6%</b> | <b>\$ 2,998,995</b> | <b>-58.7%</b> | <b>\$ 1,238,782</b> | <b>\$ 893,800</b>   | <b>\$ 344,982</b> | <b>38.6%</b> | <b>\$ 2,998,995</b> | <b>-58.7%</b> |
| ADM CONSULTANT FEES                | \$ 232,256          | \$ 68,324           | \$ 163,932        | 239.9%       | \$ 50,247           | 362.2%        | \$ 232,256          | \$ 68,324           | \$ 163,932        | 239.9%       | \$ 50,247           | 362.2%        |
| COMM HEALTH OTHER PURCH SVCS       | 174,967             | 13,750              | 161,217           | 1172.5%      | 6,163               | 2739.0%       | 174,967.00          | 13,750              | 161,217           | 1172.5%      | 6,163               | 2739.0%       |
| HR RECRUITING FEES                 | 102,602             | 41,667              | 60,935            | 146.2%       | 15,295              | 570.8%        | 102,602             | 41,667              | 60,935            | 146.2%       | 15,295              | 570.8%        |
| HR OTHER PURCH SVCS                | 56,342              | 4,083               | 52,259            | 1279.9%      | 89                  | 63226.7%      | 56,341.80           | 4,083               | 52,259            | 1279.9%      | 89                  | 63226.7%      |
| HK SVC CONTRACT PURCH SVC          | 131,092             | 107,244             | 23,848            | 22.2%        | 86,366              | 51.8%         | 131,092             | 107,244             | 23,848            | 22.2%        | 86,366              | 51.8%         |
| PA OTHER PURCH SVCS                | 753,331             | 963,031             | (209,700)         | -21.8%       | 1,089,577           | -30.9%        | 753,331.09          | 963,031             | (209,700)         | -21.8%       | 1,089,577           | -30.9%        |
| ALL OTHERS                         | 3,010,944           | 3,215,763           | (204,819)         | -6.4%        | 3,119,798           | -3.5%         | 3,010,944           | 3,215,763           | (204,819)         | -6.4%        | 3,119,798           | -3.5%         |
| <b>TOTAL PURCHASED SERVICES</b>    | <b>\$ 4,513,147</b> | <b>\$ 4,487,879</b> | <b>\$ 25,268</b>  | <b>0.6%</b>  | <b>\$ 4,423,267</b> | <b>2.0%</b>   | <b>\$ 4,513,147</b> | <b>\$ 4,487,879</b> | <b>\$ 25,268</b>  | <b>0.6%</b>  | <b>\$ 4,423,267</b> | <b>2.0%</b>   |



# Financial Presentation

For the Month Ended

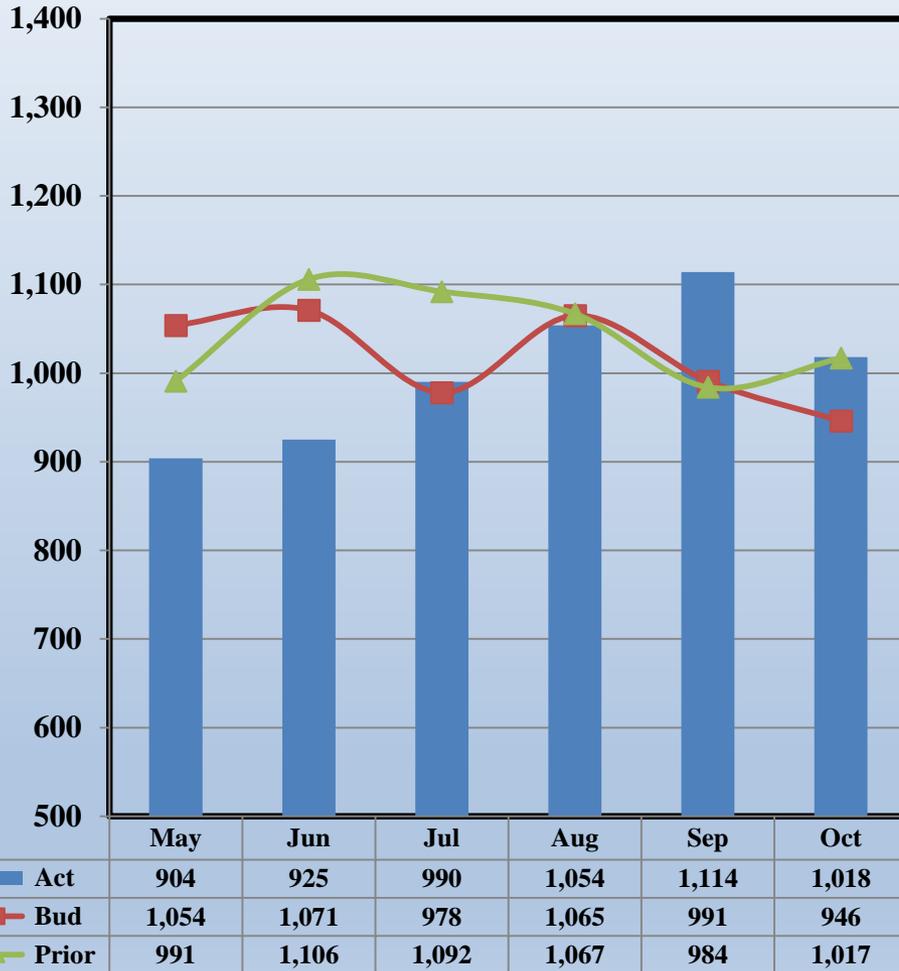
October 31, 2022

# Volume



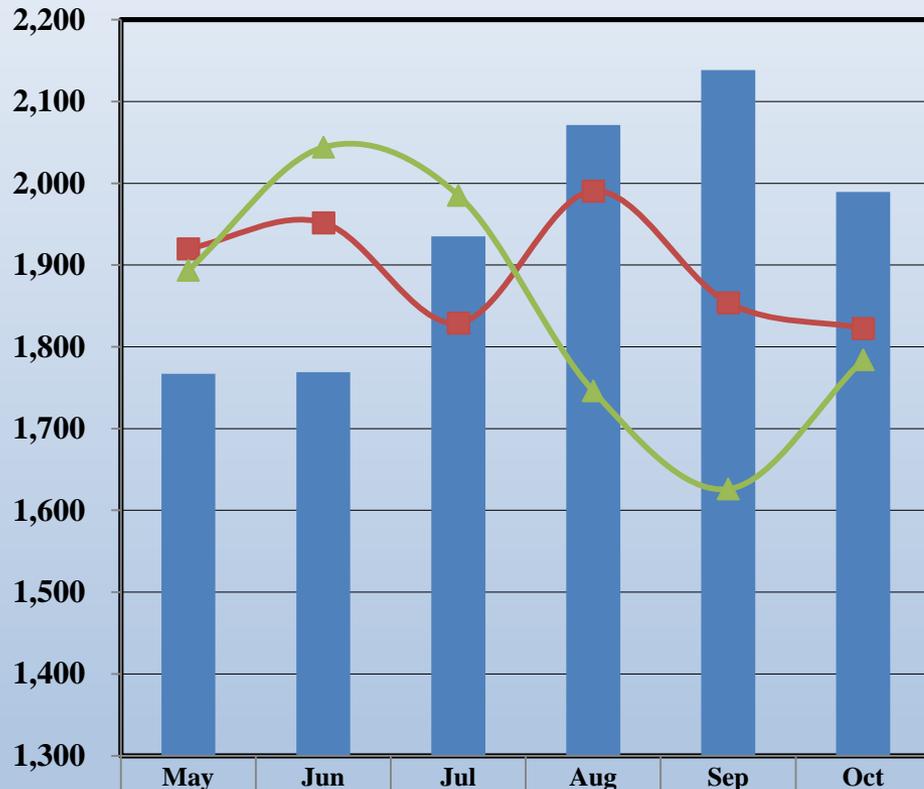
# Admissions

## *Total – Adults and NICU*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 1,018         | 946           | 1,017             |
| Var %        |               | 7.6%          | 0.1%              |
| Year-To-Date | 1,018         | 946           | 1,017             |
| Var %        |               | 7.6%          | 0.1%              |
| Annualized   | 11,903        | 12,239        | 12,231            |
| Var %        |               | -2.7%         | -2.7%             |

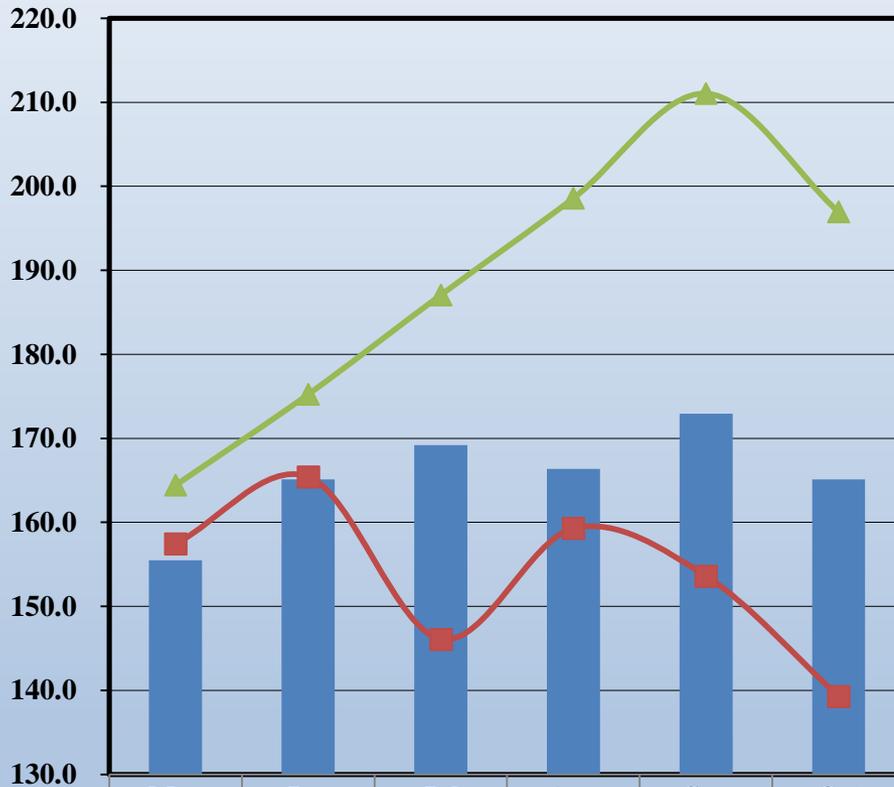
# Adjusted Admissions



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 1,989         | 1,823         | 1,784             |
| Var %        |               | 9.1%          | 11.5%             |
| Year-To-Date | 1,989         | 1,823         | 1,784             |
| Var %        |               | 9.1%          | 11.5%             |
| Annualized   | 22,237        | 22,748        | 21,443            |
| Var %        |               | -2.2%         | 3.7%              |

|       | May   | Jun   | Jul   | Aug   | Sep   | Oct   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 1,767 | 1,769 | 1,935 | 2,071 | 2,139 | 1,989 |
| Bud   | 1,920 | 1,952 | 1,829 | 1,991 | 1,854 | 1,823 |
| Prior | 1,894 | 2,044 | 1,985 | 1,746 | 1,626 | 1,784 |

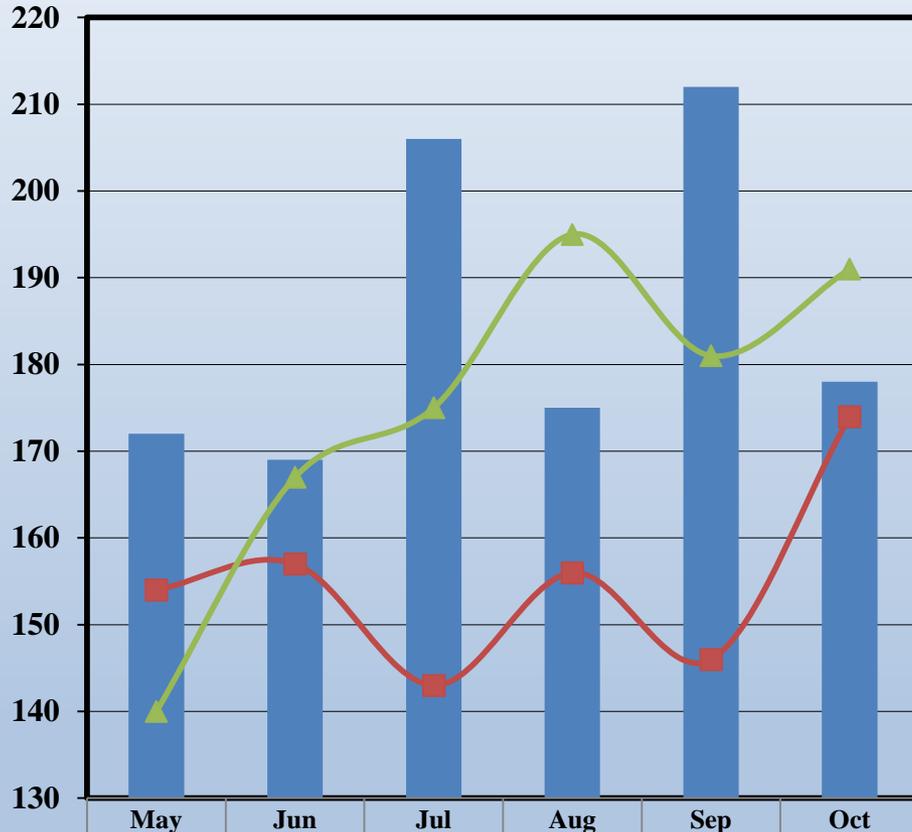
# Average Daily Census



|       | May   | Jun   | Jul   | Aug   | Sep   | Oct   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 155.5 | 165.1 | 169.2 | 166.4 | 172.9 | 165.1 |
| Bud   | 157.5 | 165.4 | 146.1 | 159.3 | 153.6 | 139.3 |
| Prior | 164.4 | 175.2 | 187.1 | 198.6 | 211.0 | 196.9 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 165.1         | 139.3         | 196.9             |
| Var %        |               | 18.6%         | -16.2%            |
| Year-To-Date | 165.1         | 139.3         | 196.9             |
| Var %        |               | 18.6%         | -16.2%            |
| Annualized   | 175.5         | 155.3         | 182.6             |
| Var %        |               | 13.0%         | -3.9%             |

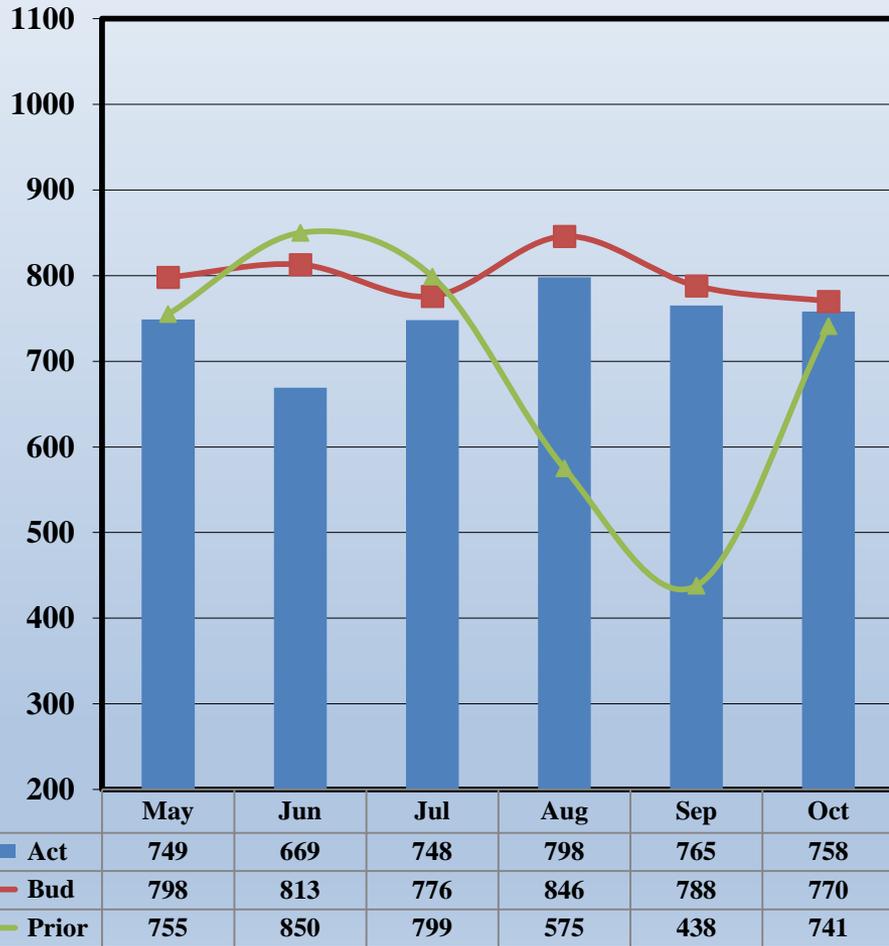
# Deliveries



|         |     |     |     |     |     |     |
|---------|-----|-----|-----|-----|-----|-----|
| ■ Act   | 172 | 169 | 206 | 175 | 212 | 178 |
| ■ Bud   | 154 | 157 | 143 | 156 | 146 | 174 |
| ▲ Prior | 140 | 167 | 175 | 195 | 181 | 191 |

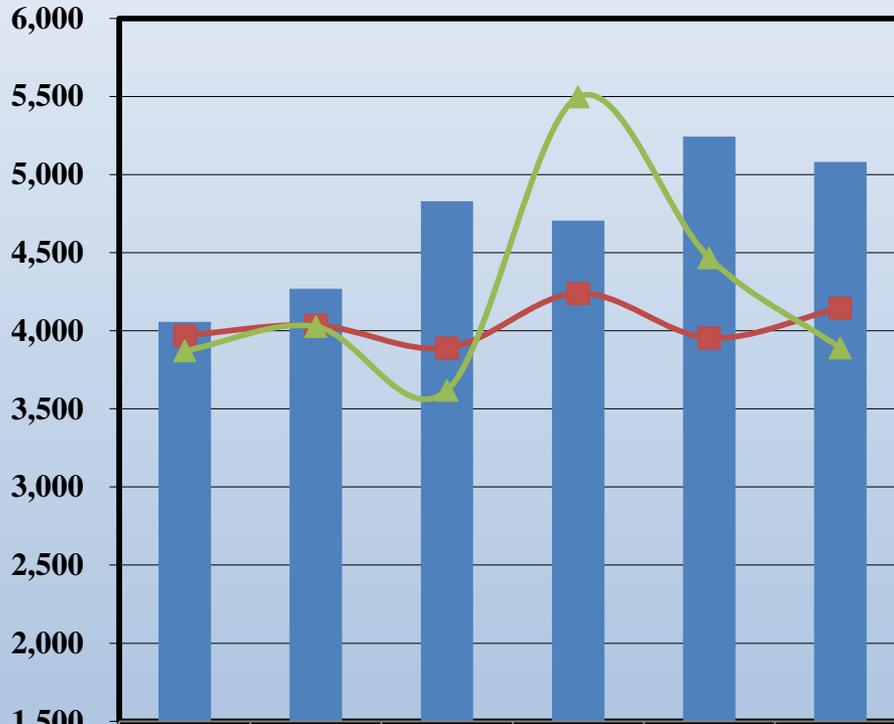
|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 178           | 174           | 191               |
| Var %        |               | 2.3%          | -6.8%             |
| Year-To-Date | 178           | 174           | 191               |
| Var %        |               | 2.3%          | -6.8%             |
| Annualized   | 2,176         | 1,827         | 1,977             |
| Var %        |               | 19.1%         | 10.1%             |

# Total Surgical Cases



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 758           | 770           | 741               |
| Var %        |               | -1.6%         | 2.3%              |
| Year-To-Date | 758           | 770           | 741               |
| Var %        |               | -1.6%         | 2.3%              |
| Annualized   | 8,882         | 9,572         | 7,979             |
| Var %        |               | -7.2%         | 11.3%             |

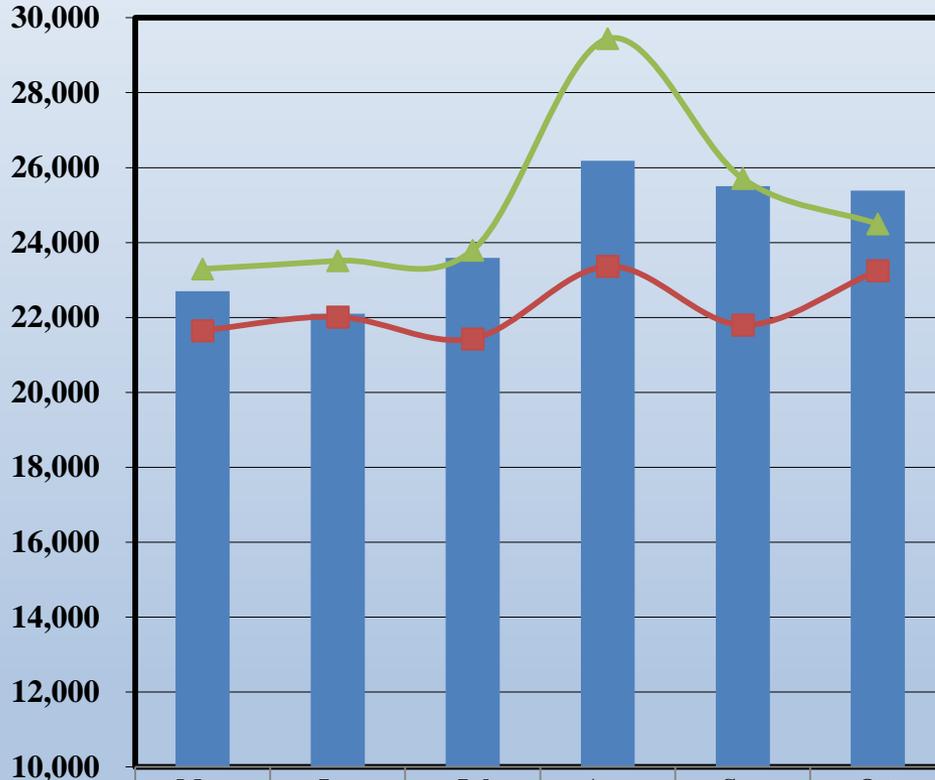
# Emergency Room Visits



|       | May   | Jun   | Jul   | Aug   | Sep   | Oct   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 4,057 | 4,269 | 4,830 | 4,706 | 5,243 | 5,081 |
| Bud   | 3,970 | 4,036 | 3,890 | 4,241 | 3,955 | 4,146 |
| Prior | 3,872 | 4,027 | 3,619 | 5,497 | 4,467 | 3,890 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 5,081         | 4,146         | 3,890             |
| Var %        |               | 22.6%         | 30.6%             |
| Year-To-Date | 5,081         | 4,146         | 3,890             |
| Var %        |               | 22.6%         | 30.6%             |
| Annualized   | 54,634        | 48,141        | 44,319            |
| Var %        |               | 13.5%         | 23.3%             |

# Total Outpatient Occasions of Service

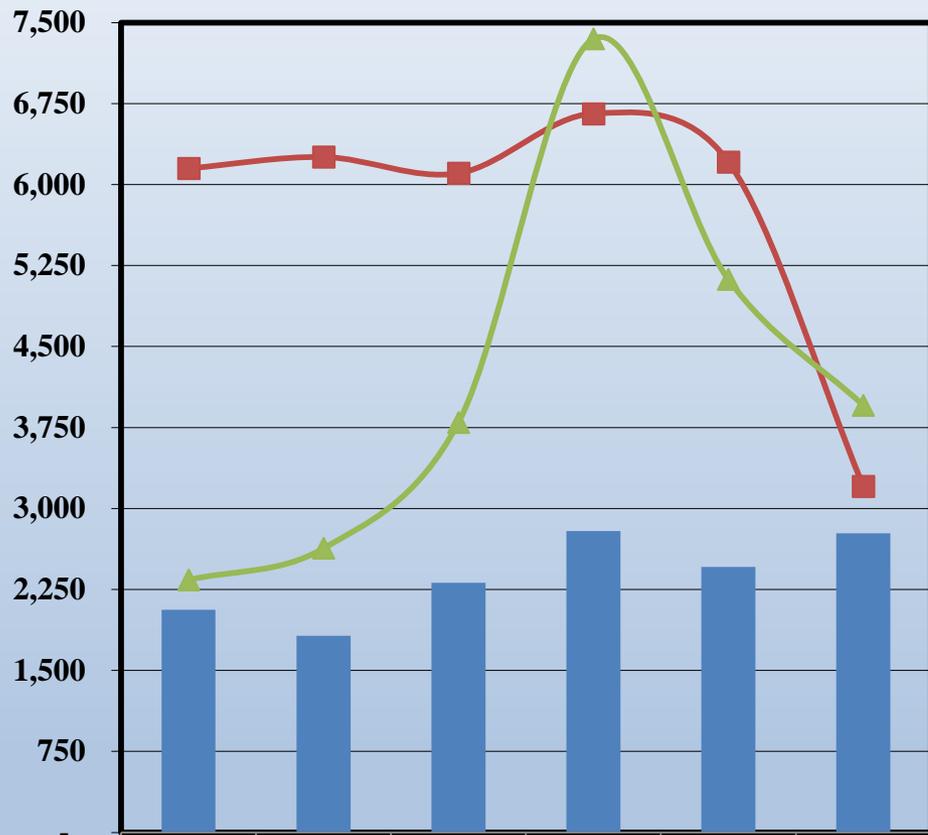


|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 25,389        | 23,249        | 24,493            |
| Var %        |               | 9.2%          | 3.7%              |
| Year-To-Date | 25,389        | 23,249        | 24,493            |
| Var %        |               | 9.2%          | 3.7%              |
| Annualized   | 290,068       | 264,687       | 273,030           |
| Var %        |               | 9.6%          | 6.2%              |

|       | May    | Jun    | Jul    | Aug    | Sep    | Oct    |
|-------|--------|--------|--------|--------|--------|--------|
| Act   | 22,701 | 22,101 | 23,590 | 26,182 | 25,507 | 25,389 |
| Bud   | 21,653 | 22,014 | 21,433 | 23,365 | 21,798 | 23,249 |
| Prior | 23,295 | 23,513 | 23,797 | 29,441 | 25,706 | 24,493 |

# Urgent Care Visits

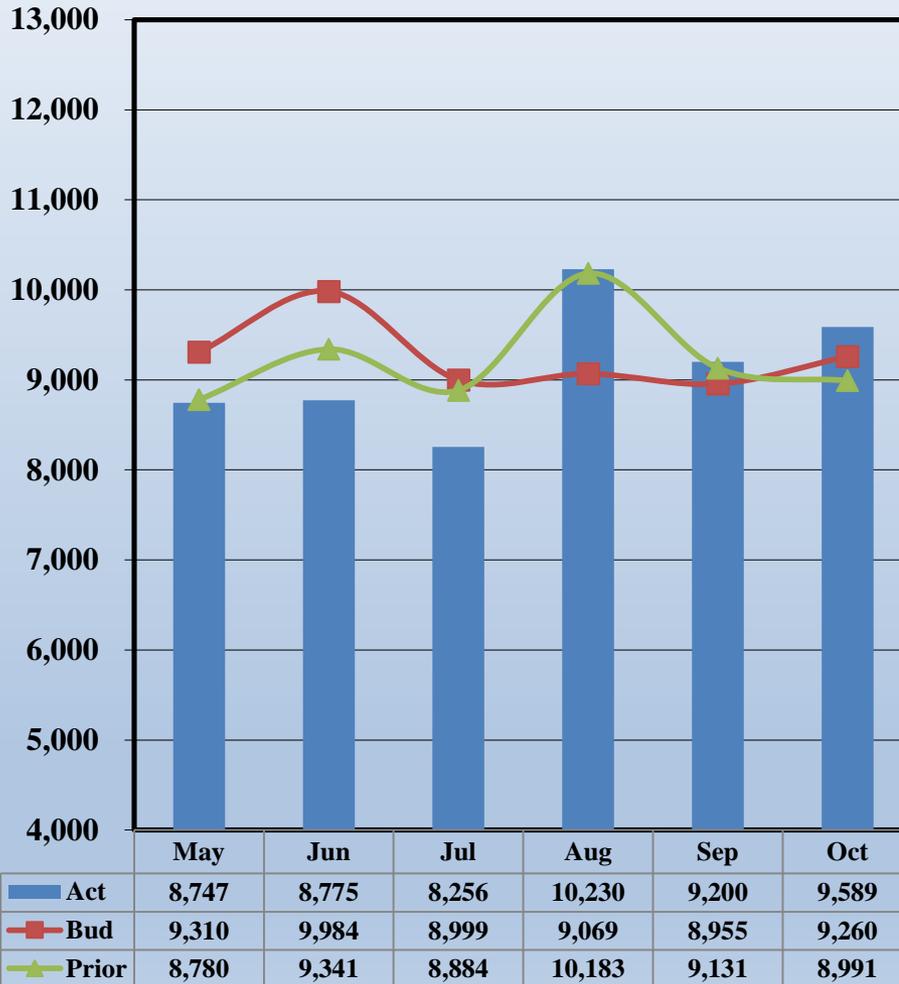
*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 2,770         | 3,205         | 3,954             |
| Var %        |               | -13.6%        | -29.9%            |
| Year-To-Date | 2,770         | 3,205         | 3,954             |
| Var %        |               | -13.6%        | -29.9%            |
| Annualized   | 35,133        | 71,905        | 40,890            |
| Var %        |               | -51.1%        | -14.1%            |

|       | May   | Jun   | Jul   | Aug   | Sep   | Oct   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 2,061 | 1,820 | 2,311 | 2,792 | 2,458 | 2,770 |
| Bud   | 6,150 | 6,255 | 6,105 | 6,657 | 6,210 | 3,205 |
| Prior | 2,338 | 2,631 | 3,796 | 7,349 | 5,121 | 3,954 |

# Total ProCare Office Visits



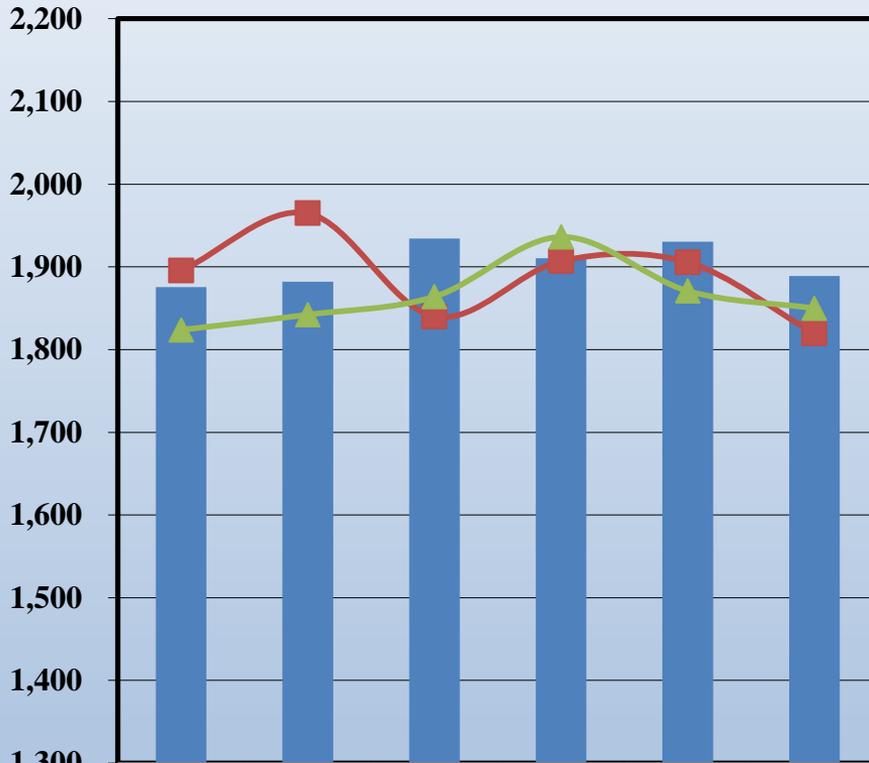
|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 9,589         | 9,260         | 8,991             |
| Var %        |               | 3.6%          | 6.7%              |
| Year-To-Date | 9,589         | 9,260         | 8,991             |
| Var %        |               | 3.6%          | 6.7%              |
| Annualized   | 107,148       | 106,706       | 104,666           |
| Var %        |               | 0.4%          | 2.4%              |

# Staffing



# Blended FTE's

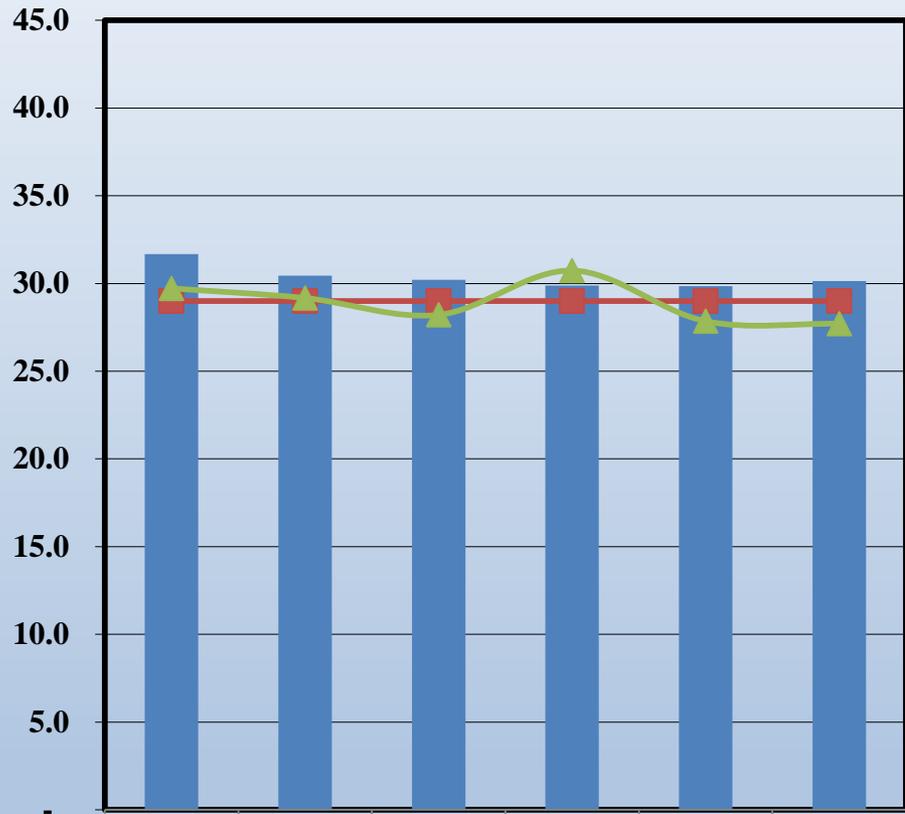
*Including Contract Labor and Management Services*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 1,889         | 1,819         | 1,850             |
| Var %        |               | 3.8%          | 2.1%              |
| Year-To-Date | 1,889         | 1,819         | 1,850             |
| Var %        |               | 3.8%          | 2.1%              |
| Annualized   | 1,890         | 1,913         | 1,818             |
| Var %        |               | -1.2%         | 4.0%              |

|       | May   | Jun   | Jul   | Aug   | Sep   | Oct   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 1,876 | 1,882 | 1,934 | 1,911 | 1,930 | 1,889 |
| Bud   | 1,896 | 1,965 | 1,840 | 1,907 | 1,906 | 1,819 |
| Prior | 1,824 | 1,842 | 1,864 | 1,936 | 1,871 | 1,850 |

# *Paid Hours per Adjusted Patient Day* *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 30.1          | 29.0          | 27.7              |
| Var %        |               | 3.9%          | 8.8%              |
| Year-To-Date | 30.1          | 29.0          | 27.7              |
| Var %        |               | 3.8%          | 8.7%              |
| Annualized   | 29.7          | 29.0          | 29.0              |
| Var %        |               | 2.4%          | 2.4%              |

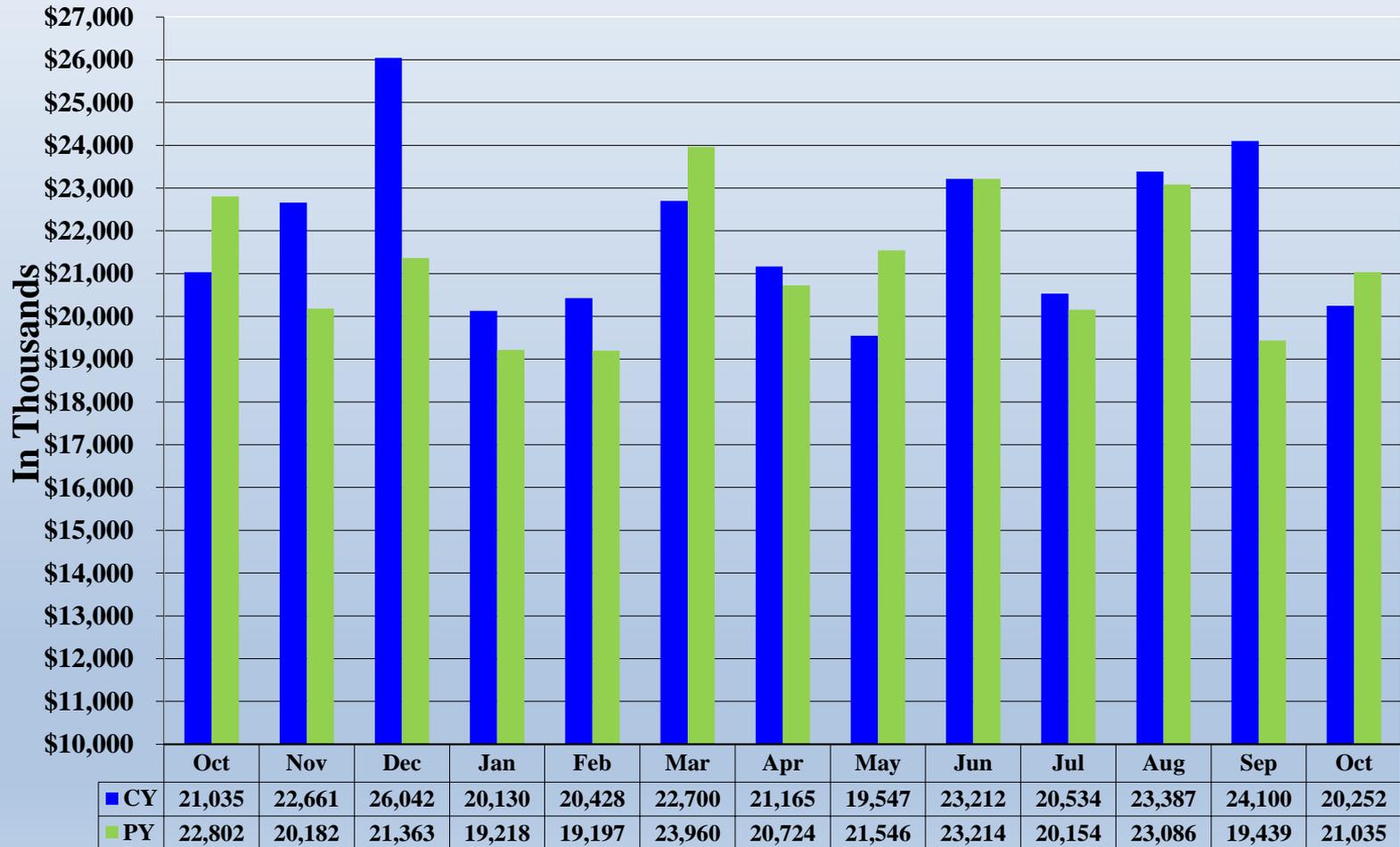
|       | May  | Jun  | Jul  | Aug  | Sep  | Oct  |
|-------|------|------|------|------|------|------|
| Act   | 31.7 | 30.5 | 30.2 | 29.9 | 29.9 | 30.1 |
| Bud   | 29.0 | 29.0 | 29.0 | 29.0 | 29.0 | 29.0 |
| Prior | 29.7 | 29.2 | 28.2 | 30.7 | 27.8 | 27.7 |

# Accounts Receivable



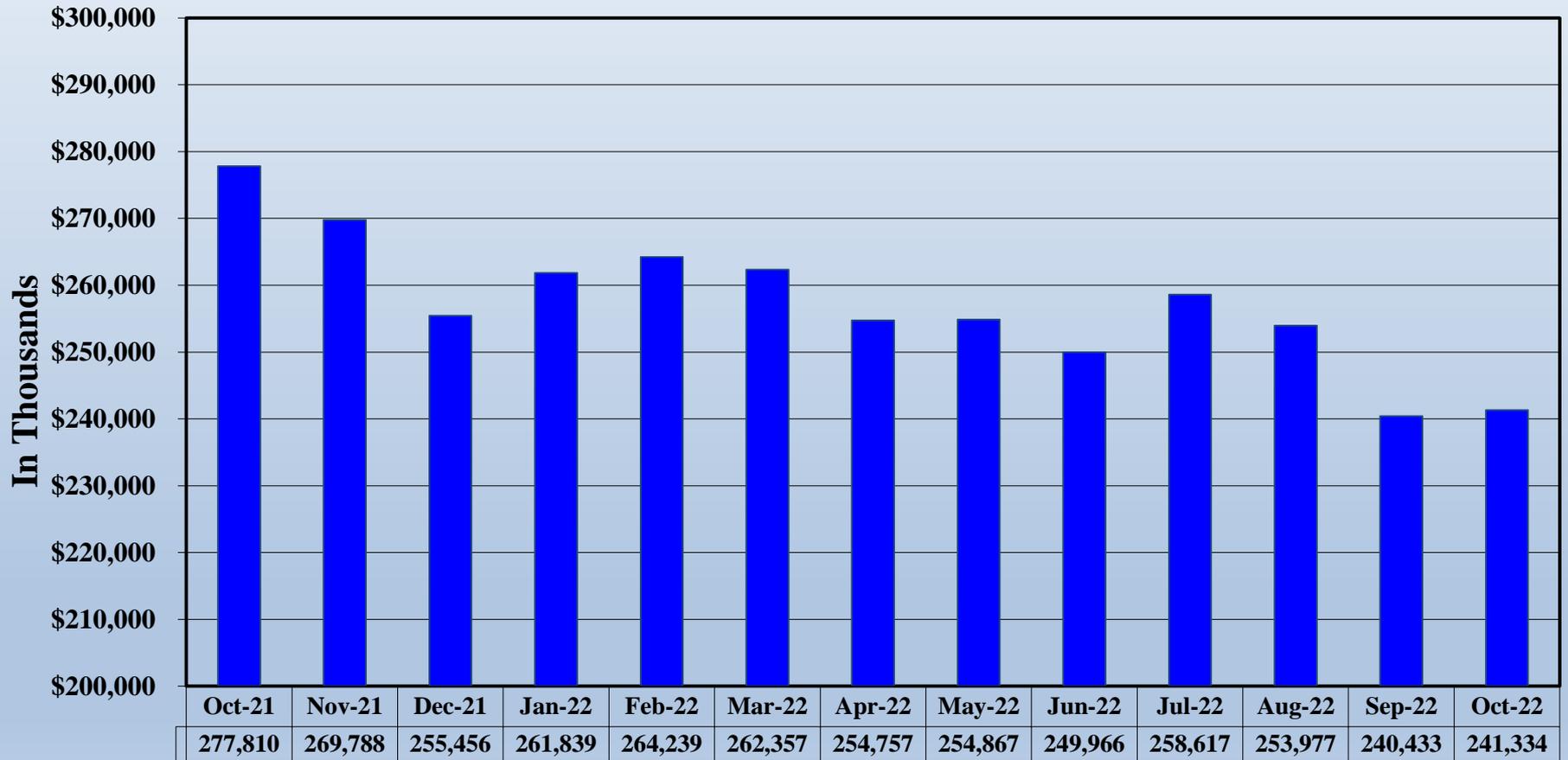
# Total AR Cash Receipts

## *13 Month Trending*



# Total Accounts Receivable – Gross

## Thirteen Month Trending

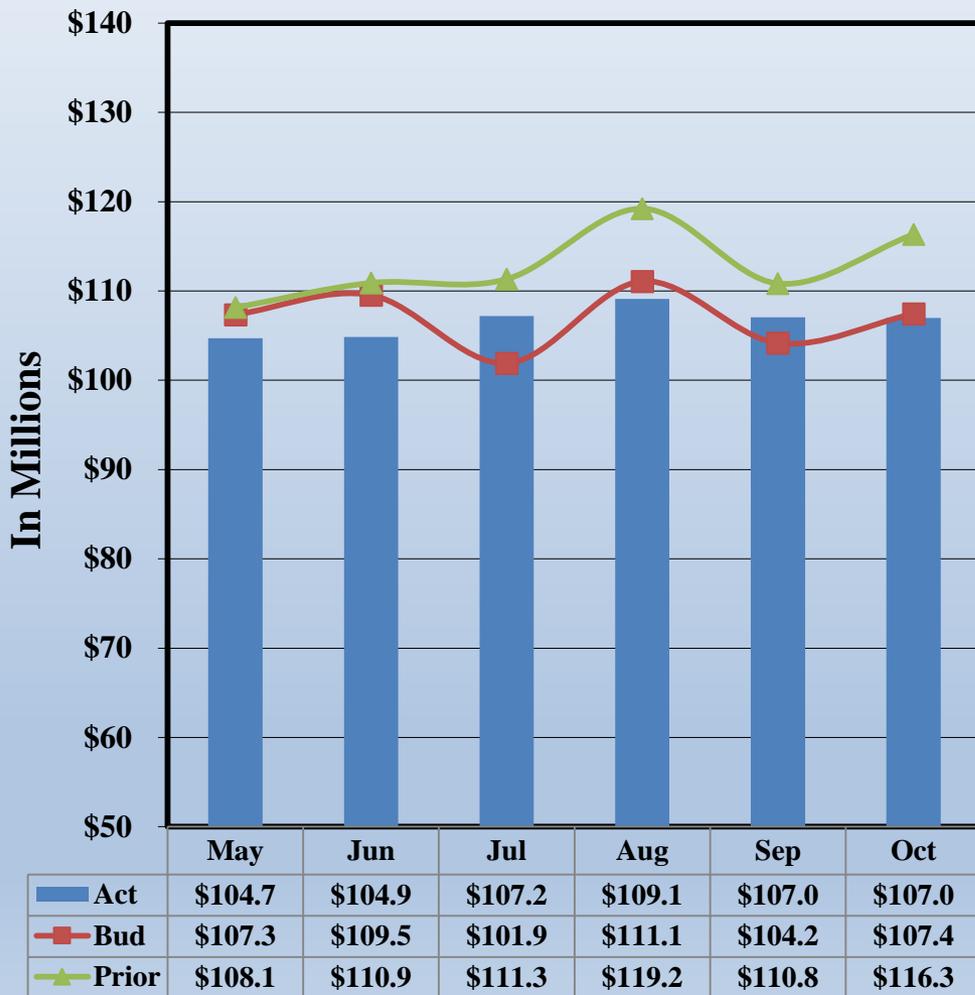


# Revenues & Revenue Deductions



# Total Patient Revenues

## *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 107.0      | \$ 107.4      | \$ 116.3          |
| Var %        |               | -0.4%         | -8.0%             |
| Year-To-Date | \$ 107.0      | \$ 107.4      | \$ 116.3          |
| Var %        |               | -0.4%         | -8.0%             |
| Annualized   | \$ 1,302.7    | \$ 1,271.7    | \$ 1,301.7        |
| Var %        |               | 2.4%          | 0.1%              |

# Total Net Patient Revenues

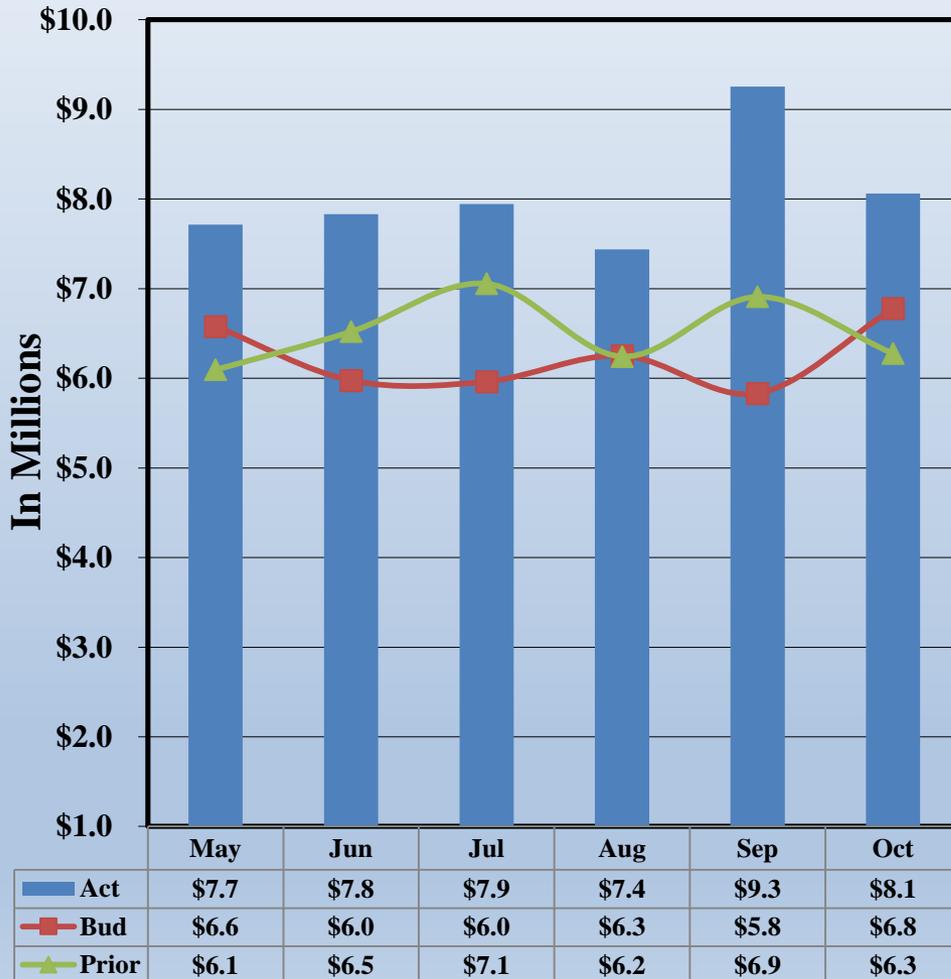


|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 23.8       | \$ 25.8       | \$ 24.8           |
| Var %        |               | -7.9%         | -3.9%             |
| Year-To-Date | \$ 23.8       | \$ 25.8       | \$ 24.8           |
| Var %        |               | -7.9%         | -3.9%             |
| Annualized   | \$ 289.3      | \$ 302.6      | \$ 304.1          |
| Var %        |               | -4.4%         | -4.9%             |

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*

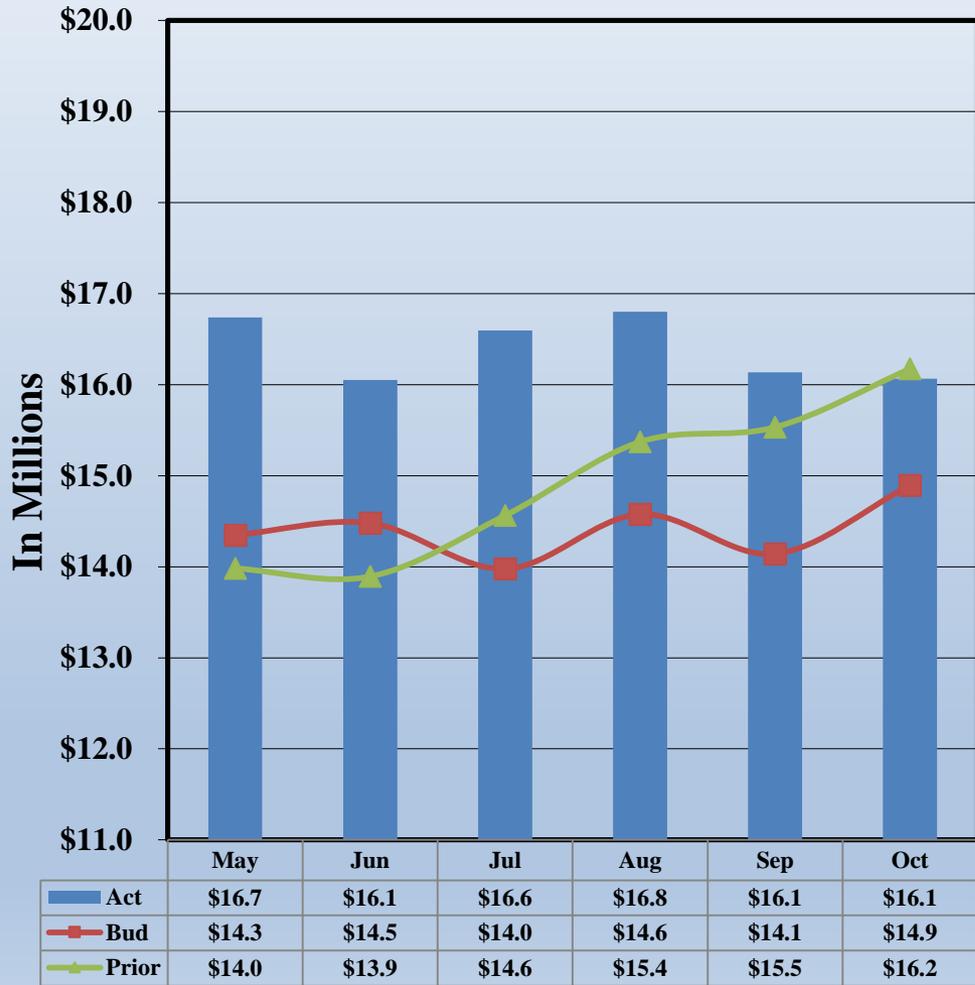


|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 8.1        | \$ 6.8        | \$ 6.3            |
| Var %        |               | 18.9%         | 28.4%             |
| Year-To-Date | \$ 8.1        | \$ 6.8        | \$ 6.3            |
| Var %        |               | 18.9%         | 28.4%             |
| Annualized   | \$ 92.3       | \$ 44.7       | \$ 47.0           |
| Var %        |               | 106.7%        | 96.5%             |

# Operating Expenses



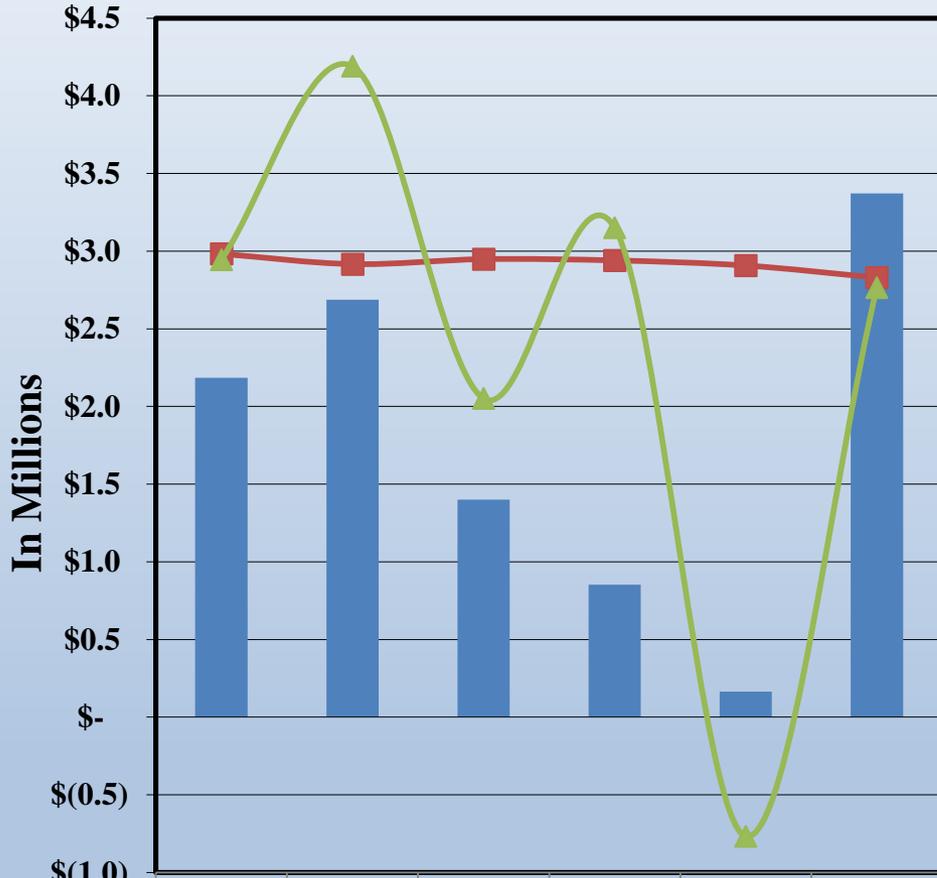
# Salaries, Wages & Contract Labor (Ector County Hospital District)



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 16.1       | \$ 14.9       | \$ 16.2           |
| Var %        |               | 8.1%          | -0.6%             |
| Year-To-Date | \$ 16.1       | \$ 14.9       | \$ 16.2           |
| Var %        |               | 8.1%          | -0.6%             |
| Annualized   | \$ 198.6      | \$ 171.1      | \$ 170.2          |
| Var %        |               | 16.1%         | 16.7%             |

# *Employee Benefit Expense*

## *(Ector County Hospital District)*



|       | May   | Jun   | Jul   | Aug   | Sep     | Oct   |
|-------|-------|-------|-------|-------|---------|-------|
| Act   | \$2.2 | \$2.7 | \$1.4 | \$0.9 | \$0.2   | \$3.4 |
| Bud   | \$3.0 | \$2.9 | \$2.9 | \$2.9 | \$2.9   | \$2.8 |
| Prior | \$2.9 | \$4.2 | \$2.1 | \$3.2 | \$(0.8) | \$2.8 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 3.4        | \$ 2.8        | \$ 2.8            |
| Var %        |               | 19.2%         | 22.0%             |
| Year-To-Date | \$ 3.4        | \$ 2.8        | \$ 2.8            |
| Var %        |               | 19.2%         | 22.0%             |
| Annualized   | \$ 13.8       | \$ 35.5       | \$ 33.4           |
| Var %        |               | -61.1%        | -58.7%            |

# *Supply Expense*

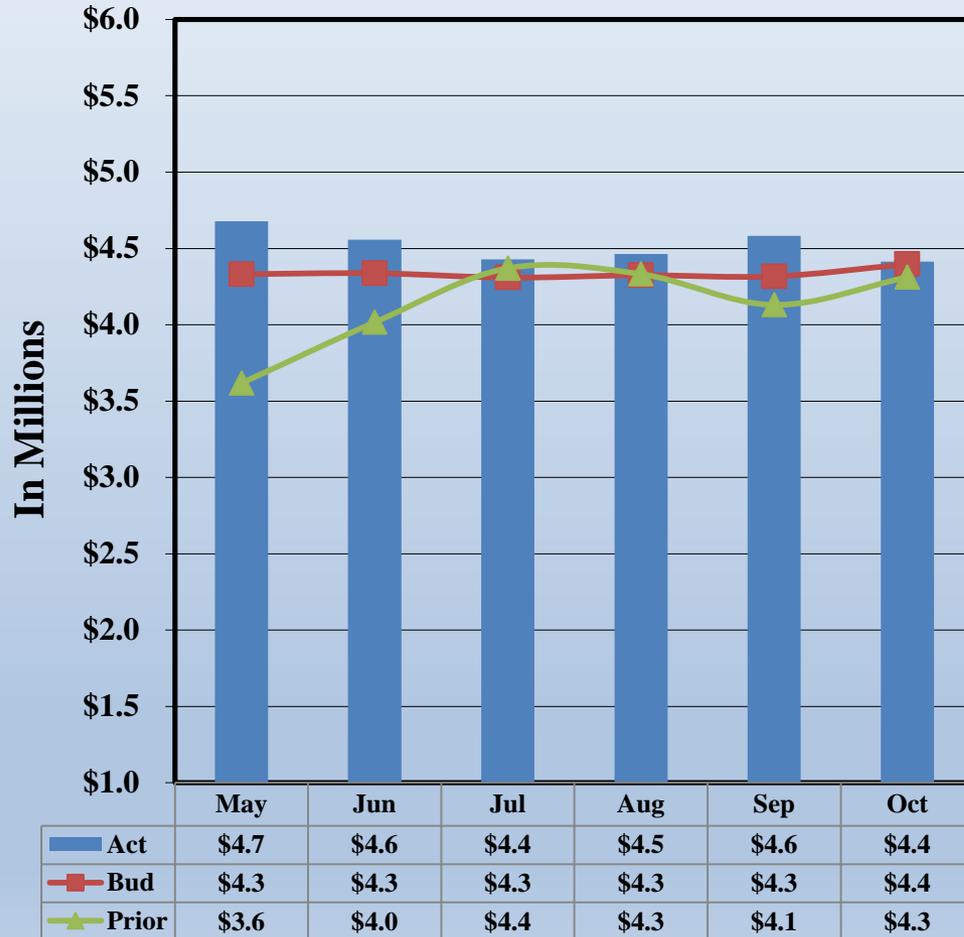
## *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 5.4        | \$ 5.8        | \$ 5.5            |
| Var %        |               | -7.0%         | -2.4%             |
| Year-To-Date | \$ 5.4        | \$ 5.8        | \$ 5.5            |
| Var %        |               | -7.0%         | -2.4%             |
| Annualized   | \$ 63.0       | \$ 60.8       | \$ 61.6           |
| Var %        |               | 3.6%          | 2.3%              |

# Purchased Services

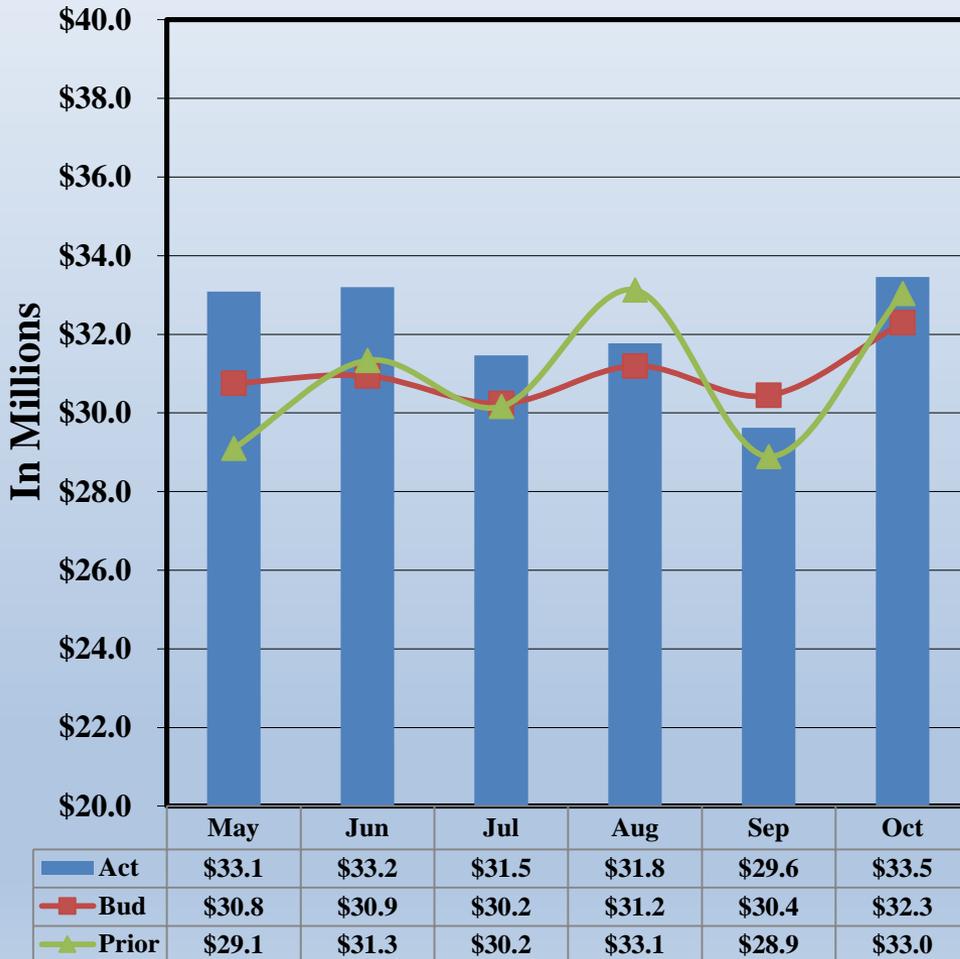
## *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 4.4        | \$ 4.4        | \$ 4.3            |
| Var %        |               | 0.4%          | 2.4%              |
| Year-To-Date | \$ 4.4        | \$ 4.4        | \$ 4.3            |
| Var %        |               | 0.4%          | 2.4%              |
| Annualized   | \$ 53.0       | \$ 51.9       | \$ 48.4           |
| Var %        |               | 2.1%          | 9.5%              |

# Total Operating Expense

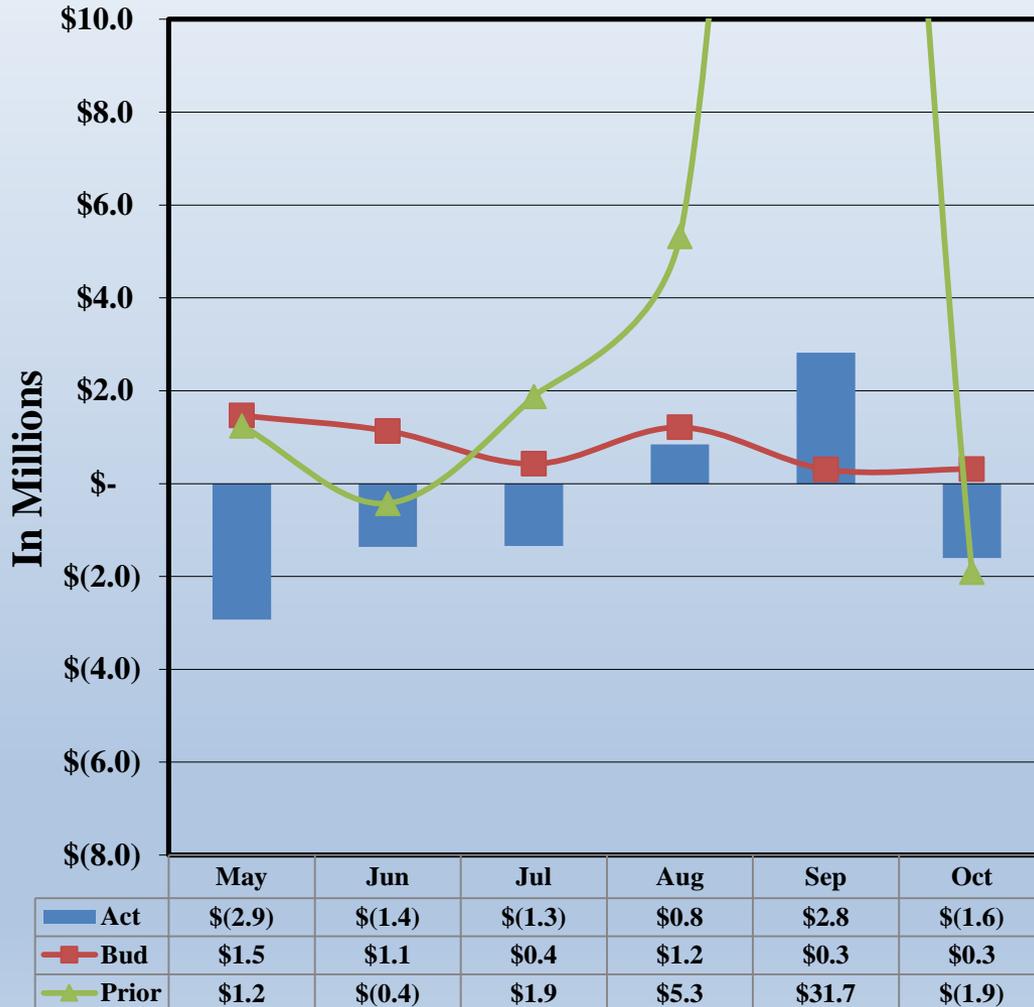
## *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 33.5       | \$ 32.3       | \$ 33.0           |
| Var %        |               | 3.6%          | 1.3%              |
| Year-To-Date | \$ 33.5       | \$ 32.3       | \$ 33.0           |
| Var %        |               | 3.6%          | 1.3%              |
| Annualized   | \$ 379.3      | \$ 368.7      | \$ 364.5          |
| Var %        |               | 2.9%          | 4.1%              |

# Operating EBIDA

## *Ector County Hospital District Operations*

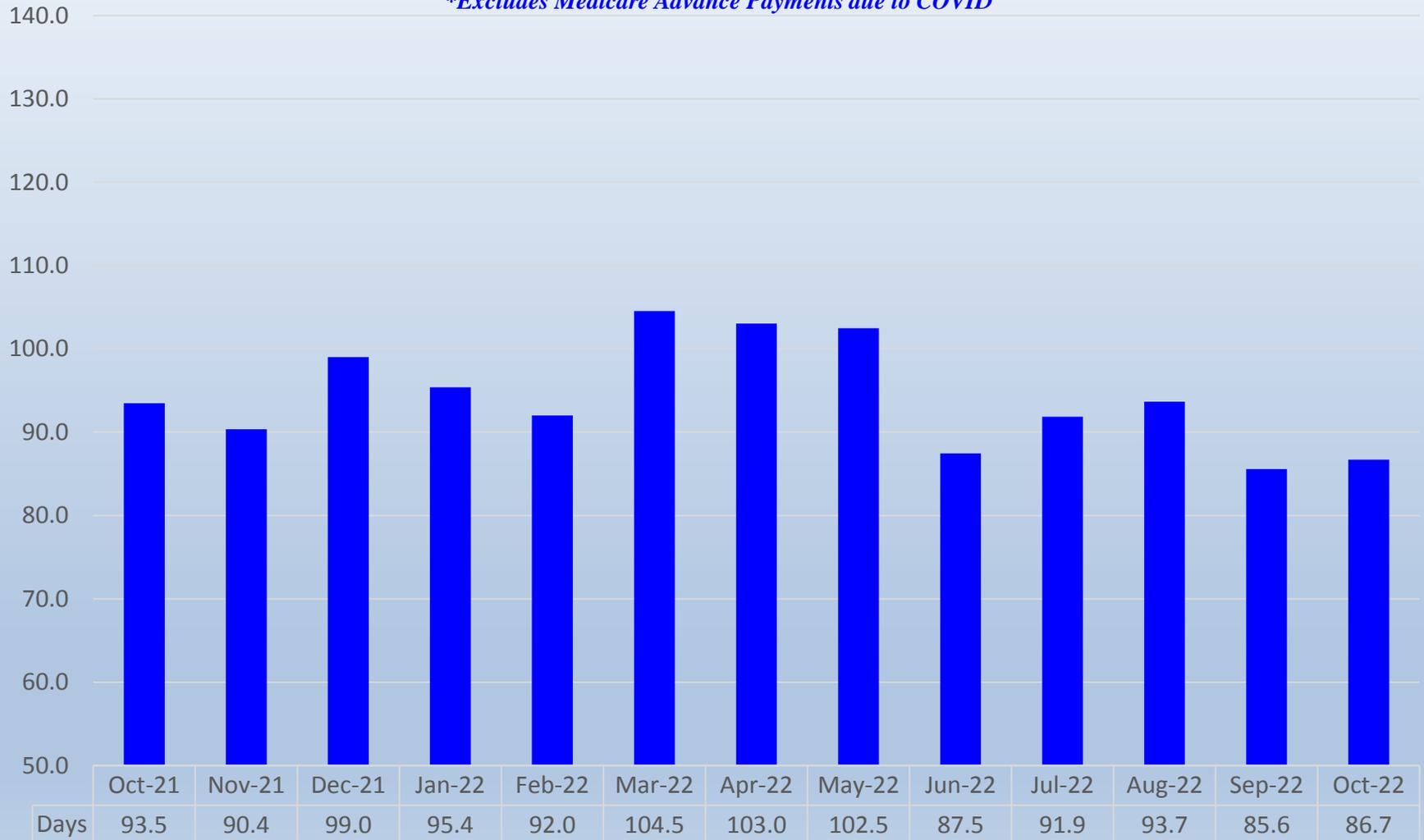


|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ (1.6)      | \$ 0.3        | \$ (1.9)          |
| Var          |               | (1.90)        | 0.30              |
| Var %        |               | -633.3%       | -15.8%            |
| Year-To-Date | \$ (1.6)      | \$ 0.3        | \$ (1.9)          |
| Var %        |               | -633.3%       | -15.8%            |
| Annualized   | \$ 4.4        | \$ 10.2       | \$ 38.3           |
| Var %        |               | -56.9%        | -88.5%            |

# Days Cash on Hand

## Thirteen Month Trending

*\*Excludes Medicare Advance Payments due to COVID*



mch



**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Linda Carpenter, Chief Information Officer  
SUBJECT: Cisco SmartNet Hardware/Software Maintenance Support  
DATE: December 1, 2022

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**Cost:**

|  |              |
|--|--------------|
| Cisco SmartNet Hardware/Software Maintenance Support<br>(1-Yr Renewal Support) | \$148,082.00 |
|--|--------------|

**Budget Reference:**

|                          |              |
|--------------------------|--------------|
| FY2023 Operational Funds | \$148,082.00 |
|--------------------------|--------------|

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**Background:**

Medical Center Health System (MCHS) uses Cisco devices for our data network. Network switches and routers serve as the central exchange point for network data flowing between computers, servers and medical equipment.

Cisco SmartNet service helps reduce downtime with fast, expert technical support and flexible hardware coverage provided by the Cisco Technical Assistance Center. It also provides OS software updates, including actionable security alerts required to secure our infrastructure network. Continued Hardware/License support for another year term will ensure the required management to further secure our network.

**Funding:**

Cisco SmartNet Hardware/Software 1-Yr Maintenance Support in the amount of \$148,082.00 from Calian Corporation will come from FY2023 budgeted operational funds.

**MEMORANDUM**

TO: ECHD Board of Directors  
 FROM: Linda Carpenter, Chief Information Officer  
 SUBJECT: VMware Software License Support Renewal  
 DATE: December 1, 2022

|   |              |
|---|--------------|
| <b><u>Cost:</u></b>                                       |              |
| VMware Software License Support<br>(1-Yr Renewal Support) | \$122,472.96 |
| <br>  |              |
| <b><u>Budget Reference:</u></b>                           |              |
| FY2023 Operational Funds                                  | \$122,472.96 |

**Background:**

VMware allows Medical Center Health System (MCHS) to run multiple application and operating system workloads on one server host, thus enabling better resource management. By creating a virtual machine that behaves exactly like an actual computer, VMware also allows everything running on that virtual machine to run in its own window. This is where we build and run all our applications. This is also where our Virtual Desktop Infrastructure (VDI) run. We have a total of 63 server host in our environment running almost 400 virtual servers and 1200 virtual desktops.

VMware support offers the necessary continued upgrades, maintenance and security updates for another year term.

**Funding:**

VMware Software License 1-Yr Support in the amount of \$122,472.96 from Superior Turnkey Solution will come from FY2023 budgeted operational funds.



## **FY 2023 CAPITAL EQUIPMENT REQUEST**

Date: 11/04/2022

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Kim Leftwich, Vice-President / CNO

From: David Graham MSN, RN Divisional Director of Emergency Services  
Julie Mckee BSN RN, Trauma Program Director

Re: ED Belmonts

**Total Cost...** **\$65,190.00**

### **OBJECTIVE**

Replace our outdated end of life Belmont Rapid infusers in the ED.

### **HISTORY**

The trauma physicians have found that our current Belmont Rapid infusers are often malfunctioning. We have 1 in the ED that is 2 years old and the other is over 10 years old. One is often in biomed for repair. We would like 2 new ones to ensure that we have 3 operational belmonts in ED at all times. The old Belmont will be kept in biomed to be used as an internal loaner in the event any of the devices in ED, ICU, OR or L&D malfunction. These are required for mass blood transfusion in traumas and other emergent situations

### **PURCHASE CONSIDERATIONS**

No other purchase considerations ED physicians, anesthesia, OB, ICU and Trauma group prefer these machines. We explored the Thermacore rapid infuser but it is double the cost and has an FDA recall on the disposables. The Belmont is the most cost effective and efficient product for rapid infusion on the market.

### **FTE IMPACT**

No additional FTE(s) will be required.

### **INSTALLATION & TRAINING**

Provided by vendor

**WARRANTY AND SERVICE CONTRACT**

See Quote

**DISPOSITION OF EXISTING EQUIPMENT**

Kept for internal Loaner

**LIFE EXPECTANCY OF EQUIPMENT**

10 years

**MD BUYLINE INFORMATION**

Meets MD Buyline recommended pricing

**COMMITTEE APPROVAL**

|                                |          |
|--------------------------------|----------|
| Trauma Committee               | Approved |
| Emergency Physicians Committee | Approved |
| ECHD Board                     | Pending  |



**MEMORANDUM**

**TO: ECHD Board of Directors**

**FROM: Carlos Aguilar, Director of Engineering  
Through Matt Colling, Chief Operating Officer**

**SUBJECT: Texas Healthcare Linen Contract**

**DATE: December 2, 2022**

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**Cost:**

Linen Rental for MCH (01/01/2023 – 12/31/2023) \$910,600.00  
*(Operational Budget)*

Contract Total \$910,600.00

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**Background:**

This contract renewal will provide linen rental and delivery to Medical Center for the next year.

**Staffing:**

No additional FTE’s required

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:**

Budgeted operational expense



**MEMORANDUM**

**TO: ECHD Board of Directors**

**FROM: Carlos Aguilar, Director of Engineering  
Through Matt Colling, Chief Operating Officer**

**SUBJECT: Nationwide Power Solutions, Inc.**

**DATE: December 2, 2022**

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**Cost:**

Preventative Maintenance for UPS batteries in 1<sup>st</sup> & 3<sup>rd</sup> floor      \$57,336.00  
Computer rooms, PET, & 4<sup>th</sup> floor Mechanical Room  
(12/01/2022 – 11/30/2025)  
*(Operational Budget)*

Contract Total      \$57,336.00

---

**Background:**

This contract renewal will provide preventative maintenance, emergency services, and full service coverage to UPS batteries for critical power equipment within Medical Center.

**Staffing:**

No additional FTE's required

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:**

Budgeted operational expense

**MEMORANDUM**

**TO:** ECHD Board of Directors

**FROM:** Tara Ward, Divisional Director of Laboratory Services  
Through Matt Collins, Chief Operating Officer

**SUBJECT:** Cepheid Pricing and Placement Agreement: Amendment to Contract 001-7060-C-2017

**DATE:** November 29, 2022

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|  |  |
|--|--|
| <b>Cost:</b>   |  |
| Supply Commitment (Respiratory tests per month)<br><i>(Respiratory tests are included in annual purchase commitment total)</i> | <b>20 tests per month</b>                          |
| Purchase Commitment (reagent products), annual<br>GeneXpert XVI 16 Test Site System, printer, UPS                              | <b>\$274,717.80</b><br><b>EZ Placement Program</b> |
| <br>   |  |
| Project Total  | <b>\$274,717.80</b>                                |

---

**Background:**

Cepheid is a manufacturer and vendor of PCR instrumentation that has been used in the MCH Microbiology department for over 10 years. The Cepheid GeneXpert allows our laboratory to test for several different targets, including SARS CoV-2, Flu A & B, RSV, MRSA, C. difficile, Tuberculosis and other organisms important in sexual health. The current pricing agreement with Cepheid is ending and a new pricing agreement has been proposed by the vendor for the next year. This agreement will lock in our prices for the test kits needed over the course of 1 year with our purchase commitment; these prices are derived from the Vizient and TPC tier schedule. In addition to locking in the prices for the next year, this agreement also allows for the placement of another 16-bay test system under Cepheid's EZ Placement program. The laboratory currently has a 16-bay test system, but with the addition of another 16-bay system, we will be able to increase throughput and efficiency in the Microbiology Department. The EZ Placement Program allows for the placement of this test system at no cost to us because of the volume of tests and supplies to which we are committing. For context, our annual spend in FY22 from this vendor was \$389,877.30, which is well above the committed spend of \$274,717.80. We do not anticipate having trouble meeting this committed spend.

**Staffing:**

No additional FTEs required

**Disposition of Existing Equipment:** None

**Implementation Time Frame:** 6 months

**Funding:** Operational Budget for test kits

**MEMORANDUM**

TO: ECHD Board of Directors  
 FROM: Matt Collins, Chief Operating Officer  
 SUBJECT: Emergency request to replace UPS for MCH Data Center  
 DATE: November 30, 2022

**Cost:**

|  |                     |
|--|---------------------|
| ISX0002141436-0007 Commercial 100KV UPS              | <b>\$92,727.29</b>  |
| Electrician and Other Installation Costs (estimated) | <b>\$25,000.00</b>  |
| Project Total  | <b>\$117,727.29</b> |

**Background:**

**A 130KV Uninterruptable Power Supply (UPS “A”) is located in the Annex Building Data Center. This UPS exists to carry a transitional electrical load during a power outage. It designed to keep all servers in the Data Center energized for a short period of time while the Data Center transfers from normal power to emergency power. This prevents any disruption in current to the servers. In the absence of a UPS, all servers would be momentarily without power for a few seconds during any power outages as the generator activated; this causes a lengthy reboot situation that is un-favorable for equipment or hospital operations.**

**During a recent power outage UPS “A” was found to have failed. Engineering and IT have worked closely with expert vendors to repair the unit without success. Our plan is to purchase a second UPS and install in a “B” location in the data center. This “B” location is currently designed to accommodate a redundant UPS.**

**The installation of USB “B” will provide the needed transitional power until we are able to repair or replace USB “A”. At that time, we will have redundancy for this single point of failure for the system**

**Staffing: No new FTEs needed**

**Disposition of Existing Equipment:** None

**Implementation Time Frame:** 2 Weeks

**Funding:** Capital Budget



## **FY 2023 CAPITAL EQUIPMENT REQUEST**

Date: October 27, 2022

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Kim Leftwich Interim CNO

From: Michelle Sullivan MSN, RN, ACNO Surgical Services  
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Oracle/Cerner Hospital IQ Perioperative Solutions Software

**Total Cost**    **Actual monies from Capital-\$38,200**  
                  **Monies from Operational Budget-\$299,880 (\$99,960 yearly for 3 years)**  
                  **Unbudgeted**

### **OBJECTIVE**

Obtain Perioperative Solutions Software to assist with streamlining the surgery scheduling process using automated intelligence. The software identifies potential barriers with the upcoming OR schedule that may be specific to an individual case or to the schedule, considering staffing, equipment, supplies, case length. Predictive analytics allows for data to be shared to optimize OR time more efficiently. Communication is streamlined by eliminating unnecessary phone calls, faxes, and emails. It also incorporates the surgeon into the scheduling process by allowing them access to the schedule to alert them when open surgery time is available in real time.

### **History**

Our current scheduling system has outdated processes and technology which includes many phone messages, faxes, emails, and phone calls. Currently our system does not truly allow for the collection of the expansive amount of historical data that could be used to predict surgery case lengths and other trends to assist with proper staffing and adding additional cases each day. This new software provides the advanced tools to assist with recapturing lost OR time with its predictive analytics and surgery block schedule utilization analysis and trends of surgeons and their use of OR time. It helps to pinpoint which surgeon is utilizing the OR time or does that time

need to be allotted to another surgeon. The Hospital IQ Perioperative Solutions expedites the sharing of unexpected open block time to surgeons and schedulers. This facilitates the utilization of OR time.

**PURCHASE CONSIDERATIONS** There is a one Time Fee of \$38,200; then an annual fee of \$99,960 (8,330 x 12months); the term is for three years, so the annual fee of \$99,960 would be billed once per year total over 3 years (= \$299,880)

**FTE IMPACT**

No additional FTE(s) required.

**INSTALLATION & TRAINING**

Provided by the vendor

**WARRANTY AND SERVICE CONTRACT**

3 Year contract

**DISPOSITION OF EXISTING EQUIPMENT**

N/A

**LIFE EXPECTANCY OF EQUIPMENT**

7-10years

**MD BUYLINE INFORMATION**

Meets EMTS  
and Vizient pricing recommendation.

**COMMITTEE APPROVAL**

Surgery Dept.  
FCC  
MEC  
Joint Conference  
ECHD Board

## December Board Report

### Regional Services

#### Regional Outreach

**Reeves-** Mr. Tippin and I attended Reeves Regional Hospital grand opening 11/2/2022

**Iraan-** Met with office staff and providers, updated on MCH providers. Nurse stated they have had several children sick with flu and RSV. They have not had many issues with transfers and were glad to hear we have infectious disease now as the wait list to the current physician they send to is a few weeks out. No other needs currently.

**McCamey-** Met with CNO and staff in the ED, we discussed transfer center updates as there were some new staff. Nurses did have some concerns regarding handoffs being given to them when accepting patients back I have let them know I would address this with appropriate directors and to let me know at the time when they do not receive a handoff. I also met new provider, Dr. Mulkey. Previous providers were no longer there. I provided the new providers my contact information and some basic MCH information and let them know I can arrange some time to come back and give more information as they were in a meeting during site visit. There are 3 new providers total 1 MD and 2 NPs. I will arrange with Kristen to have this done. Maria referral specialist out.

**Crane-** met with clinic staff, provided with new MCH handbook. No issues with transfers. CEO did reach out to me regarding Dr. Medina having access to EMR. I have let her know what to do as this has changed for external providers. I will follow up on next site visit to assure he has access to Commonwell.

**Stanton-** Met with ED staff and providers, provided staff with new MCH phonebooks. Staff had no concerns but did state they were having some issues with transfers taking a little longer and more questions being asked. I did let them know depending on what type of transfer some questions may vary depending on what type of diversion we are on. I would also get with Natalie to see if there was anything the regional hospitals can do on their end to be better prepared. I will get back to them. MCH still working on potential TeleICU contract.

#### MCH Telecare

On demand – 71 visits

MCH Procure- 88 visits

Infectious disease office Amwell Training 11/3